



**The Meeting Transcript of
The Los Angeles County
Board of Supervisors**



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**SPECIAL MEETING OF THE BOARD OF SUPERVISORS
OF THE COUNTY OF LOS ANGELES
RELATING TO THE 2007-08 PROPOSED BUDGET
WEDNESDAY, MAY 9, 2007, 2:30 PM**

SUP. BURKE: ABOUT 20 MORE MINUTES FROM NOW? SO WHAT WE'LL DO IS THAT WE WILL-- THE SHERIFF HAS INDICATED HE WILL WAIT. AND ALSO THE DISTRICT ATTORNEY WILL WAIT AND PROBATION WILL WAIT. SO WE'LL START WITH MARIKO KAHN, IF YOU DON'T MIND COMING UP AND STARTING. AND IS SUPERVISOR MOLINA ON HER WAY?

SPEAKER: YES, SHE IS.

SUP. BURKE: HOW ARE YOU? SO I SEE YOU AGAIN TODAY.

MARIKO KAHN: YES, HI THERE. GOOD AFTERNOON. MY NAME IS MARIKO KAHN AND I AM ON THE BOARD OF A.3.P.C.O.N. WHICH STANDS FOR ASIAN PACIFIC POLICY AND PLANNING COMMITTEE AND WE ARE A 30-YEAR-OLD ORGANIZATION REPRESENTING 30 DIFFERENT ASIAN PACIFIC ISLANDER GROUPS. AND WE HAVE BEEN REPRESENTING THEM FOR HEALTH, MENTAL HEALTH, EDUCATIONAL, CULTURAL, ECONOMIC, HOUSING AND MANY OTHER POLICY AGENCIES. YOU KNOW, WE'VE BEEN COMING FOR MANY YEARS AND WE'VE BEEN COMING FOR THE SAME



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1 ISSUES BECAUSE OUR POPULATION KEEPS GROWING. SO THE TWO MAIN
2 ISSUES ARE BETTER ACCESS BY IMPROVING LINGUISTIC ACCESSIBILITY
3 AND MORE FUNDING FOR INDIGENT SERVICES. THE FIRST ISSUE I WANT
4 TO RAISE IS THAT OF MENTAL HEALTH. LAST YEAR, WE WANT TO THANK
5 THE BOARD OF SUPERVISORS FOR SUPPORTING US WITH A DEPARTMENT
6 OF MENTAL HEALTH SO THAT WE COULD HAVE COUNTYWIDE SERVICES FOR
7 A.P.I.S AND WE HOPE THAT THE BOARD OF SUPERVISORS WILL
8 CONTINUE TO SUPPORT US IN THAT AREA BECAUSE OF THE
9 DECENTRALIZATION OF OUR POPULATIONS, IT'S REALLY IMPORTANT
10 THAT WE CAN PROVIDE THEM COUNTYWIDE ACCESS. THE SECOND ISSUE
11 IS VERY IMPORTANT TO US AND THAT IS THE COUNTY GENERAL FUNDS.
12 OVER THE YEARS, THAT HAS BEEN CONTINUALLY CUT AND WE ARE
13 FINDING THAT, AS WE PROVIDE LANGUAGE ACCESS TO OUR
14 POPULATIONS, THE FUNDING TO REIMBURSE US HAS BEEN DECREASING.
15 AS A RESULT, WE ARE TAKING THE HIT OVER AND OVER AGAIN TO
16 PROVIDE SERVICES WITHOUT REIMBURSEMENT. AND WE HOPE THAT, EVEN
17 WITH THE MENTAL HEALTH SERVICE ACT, WHICH I MIGHT ADD ONE OF
18 THE MYTHS IS THAT EVERYTHING WILL BE TAKEN CARE OF BY THAT,
19 THAT IS NOT THE TRUTH AND IT IS VERY LIMITED FUNDING AND IT
20 DOES NOT COVER ALL THE INDIGENT CARE. THE SECOND AREA AND
21 PRIORITY FOR A.3.P.C.O.N. IS LINGUISTIC SERVICES WITH COUNTY
22 HEALTHCARE FACILITIES. YOU KNOW, THERE ARE 1.3 MILLION A.P.I.S
23 IN THE COUNTY AND 64 PERCENT OF THEM ARE FOREIGN BORN. AS A
24 RESULT, THERE ARE MANY, MANY POPULATIONS THAT REQUIRE
25 LINGUISTIC ASSISTANCE. THERE IS NOTHING WORSE THAN BEING IN A



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1 STATE OF PANIC BECAUSE YOU NEED MEDICAL SERVICES AND YOU CAN'T
2 MAKE YOURSELF UNDERSTOOD. WE HAVE A GREAT NEED FOR TRAINED
3 BILINGUAL INTERPRETERS. IN 2002, THE BOARD OF SUPERVISORS
4 INSTRUCTED D.H.S. TO INTEGRATE CULTURAL AND LINGUISTIC
5 COMPETENCY STANDARDS BUT THAT HAS NOT BEEN ACCOMPLISHED DUE TO
6 INSUFFICIENT FUNDING. IN 2006, THE BOARD OF SUPERVISORS
7 APPROVED THE JOB CLASSIFICATION OF A HEALTHCARE INTERPRETER
8 BUT THAT WASN'T FUNDED. SO WE RESPECTFULLY REQUEST THAT
9 \$500,000 BE ALLOCATED TO D.H.S. TO ADDRESS THIS AND THAT THIS
10 BE USED TO HIRE HEALTHCARE INTERPRETERS, A COORDINATOR AND TO
11 TRANSLATE VITAL DOCUMENTS. WE ALSO HAVE A NUMBER OF OTHER
12 RECOMMENDATIONS AND THIS WILL BE IN A PACKET THAT YOU WILL
13 EACH RECEIVE IN THE INTEREST OF TIME. WE WOULD LIKE TO WORK
14 WITH THE BOARD OF SUPERVISORS AND THEIR STAFF ON THESE ISSUES
15 TO ENSURE THAT THE A.P.I. NEEDS ARE TAKEN INTO CONSIDERATION
16 IN THE DECISION-MAKING PROCESS. NOW I WOULD LIKE TO INTRODUCE
17 LAWRENCE LUE, WHO WILL TALK ABOUT TWO OTHER ISSUES. HE IS THE
18 EXECUTIVE DIRECTOR OF CHINATOWN SERVICE CENTER.

19
20 **LAWRENCE LUE:** THANK YOU, SUPERVISORS. I HAVE THE PRIVILEGE OF
21 REPORTING ON TWO AREAS, ONE THE FAMILY PRESERVATION AREA. WE
22 APPRECIATE THE SUPPORT THAT WE HAVE RECEIVED FROM THE
23 DEPARTMENT AND THE SUPERVISORS FOR THE CREATION OF A
24 COUNTYWIDE FAMILY PRESERVATION PROGRAM FOR ASIAN PACIFIC
25 ISLANDERS AND WE ARE VERY HAPPY TO REPORT ON ITS SUCCESS. IT'S



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1 BEEN VERY SUCCESSFUL, AS WE REPORTED LAST YEAR. THAT SUCCESS
2 HAS CONTINUED IN THE SENSE THAT THE ORIGINAL ALLOCATION WAS
3 FOR 35 FAMILIES, AND WE HAVE ACTUALLY REACHED AS HIGH AS 80
4 FAMILIES. WE WORK WITH THE DEPARTMENT AROUND IDENTIFYING WHAT
5 ARE THE CRITICAL ISSUES AND WHAT'S THE BEST PLAN OF REALLY
6 DISTRIBUTING THE RESOURCES. WE HAVE COME TO AN AGREEMENT WITH
7 THE DEPARTMENT THAT PROBABLY ABOUT 60 FAMILIES IS WHERE THE
8 ASIAN PACIFIC ISLANDER NEED IS CURRENTLY IN TERMS OF REFERRALS
9 AND WORKING AGAIN WITH THE DEPARTMENT. THAT TRANSLATES TO
10 ABOUT \$935,000 ANNUALLY IN TERMS OF THE COST OF SERVING THESE
11 FAMILIES. CURRENTLY, WE ARE ALLOCATED 551,638. SO WE WOULD
12 APPRECIATE THE CONSIDERATION FOR INCREASING THE FUNDS FOR THE
13 ASIAN PACIFIC ISLANDER COUNTYWIDE FAMILY PRESERVATION NETWORK.
14 WE KNOW THAT, CURRENTLY, IT'S A TIGHT BUDGET FOR FAMILY
15 PRESERVATION BUT WE'RE HOPING, UNDER TITLE 4-E, THAT THIS WILL
16 BE INCLUDED IN THE-- AND WE KNOW IT IS INCLUDED IN THE REQUEST
17 BY THE DEPARTMENT, FAMILY PRESERVATION BEING VERY HIGH. SO WE
18 WOULD ASK FOR CONSIDERATION OF THAT AND ASK FOR YOUR SUPPORT.
19 THE SECOND AREA IS IN THE-- THE SECOND AREA RELATED TO THAT IS
20 THAT, BEING A COUNTYWIDE PROGRAM AND THE FIRST ONE TO BE
21 DEVELOPED, ALONG WITH AMERICAN INDIAN IN THE DEPARTMENT OF
22 CHILDREN AND FAMILY SERVICES, THERE IS A QUESTION ABOUT
23 REIMBURSEMENT FOR TIME. TRAVELING COUNTYWIDE, WE'VE WORKED
24 WITH THE DEPARTMENT OVER THE YEARS. WE'VE DONE SOME TIME
25 STUDIES, AND WE HAVE ESTIMATED THAT ADDITIONAL TIME TO SERVE



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1 FAMILIES COUNTYWIDE CAN AMOUNT TO TWO TO THREE EXTRA HOURS OF
2 TRAVEL, WHICH CURRENTLY IS NOT REIMBURSED. SO WE ARE
3 CONTINUING TO WORK WITH THE DEPARTMENT TO TRY TO REALLY GET
4 SETTLED ON WHAT IS A REASONABLE AMOUNT OF TIME AND HOW THAT
5 MIGHT BE REIMBURSED, OTHERWISE, WE ARE REALLY ONLY BEING
6 REIMBURSED FOR THE ONE HOUR OF SERVICE TYPICALLY BUT NOT FOR
7 THE TWO TO THREE HOURS OF TRAVEL THAT'S INVOLVED IN GETTING TO
8 THE SITE, THE HOME, AND PROVIDE THE SERVICE. SECOND AREA THAT
9 I'D LIKE TO JUST BRIEFLY ADDRESS IS IN THE AREA OF OLDER
10 ADULTS. OUR OLDER ADULTS ARE ONE OF THE FASTEST GROWING
11 POPULATIONS IN CALIFORNIA. OUR A.P.I. SENIORS CURRENTLY
12 CONSIST OF 13 PERCENT OF THE POPULATION OF L.A. COUNTY AND WE
13 ANTICIPATE, BY 2030, IT WILL BE 17 PERCENT. YOU'RE WELL
14 FAMILIAR, WE KNOW, WITH ALL THE CHALLENGES OF LANGUAGE AND
15 CULTURE AND ACCESS THAT WE HAVE AS A COMMUNITY AND
16 PARTICULARLY FOR OUR SENIORS SO WE WOULD LIKE TO REQUEST THAT
17 THE BOARD CONSIDER EXPANDING FUNDING TO THE ASIAN AND PACIFIC
18 ISLANDER OLDER ADULTS TASKFORCE, WHICH IS A COALITION OF 48
19 COMMUNITY ORGANIZATIONS AND HUMAN SERVICE AGENCIES. CURRENTLY,
20 WE APPRECIATE SUPERVISOR KNABE FOR THE SUPPORT FROM HIS
21 DISTRICT IN DISCRETIONARY FUNDS AND WE WOULD ASK CONSIDERATION
22 BY THE FOUR OTHER SUPERVISORIAL DISTRICTS FOR A SIMILAR
23 CONSIDERATION OF ALLOCATION OF DISCRETIONARY FUNDS,
24 APPROXIMATELY \$200,000, JUST BASED ON THE \$50,000 WE CURRENTLY
25 RECEIVE FROM THE FOURTH DISTRICT. AND THIS WOULD HELP US IN



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1 SUPPORTING INFORMATION RESOURCES AND PROGRAM DEVELOPMENT.

2 THANK YOU.

3

4 **MARIKO KAHN:** WE SHOULD GET SPECIAL BROWNIE POINTS FOR

5 FINISHING SO EFFICIENTLY. [LAUGHTER]

6

7 **MARIKO KAHN:** WHO SHOULD I GIVE THESE-- OH, GOOD, I LOVE

8 BROWNIES. WHO SHOULD WE GIVE THIS DOCUMENTATION TO? HERE IS A

9 COPY FOR EACH BOARD OF SUPERVISORS. THANK YOU. ALL RIGHT.

10

11 **SUP. BURKE:** MELINDA BIRD?

12

13 **MELINDA BIRD:** GOOD AFTERNOON. MY NAME IS MELINDA BIRD AND I'M

14 SENIOR COUNSEL WITH THE AMERICAN CIVIL LIBERTIES UNION. FOR 25

15 YEARS, I'VE BEEN AN ADVOCATE FOR THE DISENFRANCHISED,

16 INCLUDING CHILDREN AND ADULTS WHO ARE POOR, HOMELESS, DISABLED

17 OR ILL SO IT'S AN ODD EXPERIENCE FOR ME TO COME BEFORE YOU

18 TODAY AND URGE ADDITIONAL FUNDING FOR LAW ENFORCEMENT AS

19 OPPOSED TO MENTAL HEALTH SERVICES, FOSTER CARE OR A MYRIAD OF

20 OTHER ISSUES. I DO SO BECAUSE OF OUR BELIEF THAT THE ADDITION

21 OF SOME EXTRA FUNDING NOW WILL LEAD TO LONGER TERM SERVICES

22 FOR EVERYONE. WE HAVE FOUR RECOMMENDATIONS REGARDING THE

23 PROPOSED BUDGET WHICH ADDRESSES PRIMARILY THE SHERIFF'S

24 BUDGET. THE FIRST IS TO IMPROVE THE INMATE TO DEPUTY STAFFING

25 RATIO TO REDUCE VIOLENT AND ASSAULTS IN THE JAIL. THE PROPOSED



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1 BUDGET ADDS 165 CUSTODY POSITIONS BUT THESE ARE FAR LESS THAN
2 WHAT THE SHERIFF HAS REQUESTED. AMONG THE CRITICAL UNMET NEEDS
3 ARE AN ADDITIONAL 478 POSITIONS AT THE INMATE RECEPTION
4 CENTER, MEN'S CENTRAL JAIL AND TWIN TOWERS, BASED ON A DRAFT
5 SECURITY AUDIT. THE PRESENT INMATE TO STAFF RATIO OF
6 APPROXIMATELY 10-TO-1 IS FAR TOO HIGH TO PERMIT ANY MEANINGFUL
7 PROGRAMMING OR THE EFFECTIVE USE OF THE DIRECT SUPERVISION
8 MODEL WHICH FOSTERS ACCOUNTABILITY AND REDUCES VIOLENCE AND
9 ASSAULT. THE ILL TREATMENT THAT MANY DETAINEES RECEIVE IN THE
10 JAIL SYSTEM ONLY FOSTERS THEIR ALIENATION AND FEEDS THE
11 DYNAMIC OF INCREASED RECIDIVISM. NOW, WE RECOGNIZE THAT MORE
12 DEPUTIES ARE COSTLY, SO OUR SECOND RECOMMENDATION IS TO
13 DOWNSIZE THE JAIL SYSTEM. WE HAVE THE LARGEST JAIL IN THE
14 NATION BECAUSE EVERYONE ELSE HAS GOTTEN SMALLER. NEW YORK ONCE
15 HAD 20,000 INMATES AND IS NOW ALMOST DOWN TO 12,000. THEY DID
16 THAT, IN PART, BY ADDRESSING INEFFICIENCIES IN THE CRIMINAL
17 JUSTICE SYSTEM. MANY OF THESE PROBLEMS ARE OUTSIDE OF YOUR
18 CONTROL, SUCH AS DELAYS IN ARRAIGNMENT, HARASSING ARRESTS OF
19 PEOPLE WHO ARE HOMELESS AND MENTALLY ILL, OR DUMPING PAROLEES
20 FROM STATE PRISON INTO ALREADY BELEAGUERED INNER CITY
21 NEIGHBORHOODS. YOUR LEADERSHIP WOULD BE CRITICAL IN BRINGING
22 TOGETHER STAKEHOLDERS IN THE CRIMINAL JUSTICE SYSTEM TO
23 ADDRESS THESE INEFFICIENCIES AND EXPLORE ALTERNATIVES TO
24 INCARCERATION. THE GROUND FOR SUCH A GROUP WOULD BE FUNDING
25 FOR A STUDY TO PINPOINT THE INEFFICIENCIES. IT'S CALLED A



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1 POPULATION MANAGEMENT STUDY. AND IT WOULD HELP US REDUCE OUR
2 JAIL POPULATION BY THOUSANDS AND THOUSANDS OF BEDS. A STUDY
3 MIGHT ALSO SHOW YOU THAT SOME OF THE SOLUTIONS TO THE SIZE OF
4 THE JAIL SYSTEM ARE WITHIN YOUR CONTROL. FOR EXAMPLE, 90
5 PERCENT OF THE PEOPLE IN THE JAIL ARE PRETRIAL DETAINEES. THEY
6 WERE TOO POOR TO MAKE BAIL OR WERE CONSIDERED TOO HIGH A RISK.
7 YET, OF THE \$1.3 MILLION PER DAY THAT WE SPEND ON THE JAILS,
8 MORE COULD GO INTO ALTERNATIVES FOR INCARCERATION, EVEN FOR
9 HIGH RISK DETAINEES. THESE COULD INCLUDE SOMETHING THAT IS
10 CALLED SUPERVISED RELEASE, A MORE ROBUST PROGRAM THAN SIMPLY
11 BAIL OR ELECTRONIC MONITORING. I AM SHOCKED WHEN I GO THROUGH
12 THE JAIL AT HOW MANY DETAINEES I SEE WHO ARE VISIBLY DISABLED.
13 IF HOUSED IN COMMUNITY FACILITIES WITH ENHANCED SUPERVISION,
14 THEY WOULD QUALIFY FOR SOCIAL SECURITY BENEFITS OF MORE THAN
15 \$800 A MONTH AND FULL MEDI-CAL WITH 50 PERCENT FEDERAL
16 MATCHING FUNDS. WHY DO WE HOUSE AND FEED THEM IN THE JAIL AT A
17 COST OF MORE THAN \$2,500 PER MONTH OUT OF COUNTY GENERAL
18 FUNDS? WE HAVE TWO OTHER RECOMMENDATIONS BUT I SEE MY TIME IS
19 EXPIRED SO I'M GOING TO PASS MY TESTIMONY OVER. AND I'M
20 AVAILABLE FOR ADDITIONAL QUESTIONS WHENEVER ANYONE WANTS.
21 THANK YOU.

22
23 **SUP. BURKE:** WERE THERE QUESTIONS? WHAT?
24



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1 **SUP. MOLINA:** FIRST OF ALL, I'M NOT SO SURE WHAT THE HECK
2 YOU'RE TALKING ABOUT WITH REGARD TO ALTERNATIVES. I'M NOT SO
3 SURE I UNDERSTAND THAT AND MAYBE I WOULD NEED TO HAVE A STUDY
4 OR HAVE MY HEAD SCREWED ON DIFFERENTLY BUT I DON'T GET IT AND
5 IT'S HARD TO GET IT IN THREE MINUTES. BUT I AM CONCERNED ABOUT
6 ONE PART OF-- ASPECT OF THIS. IN SOME OF THE STUFF THAT I HAVE
7 READ, I AM VERY CONCERNED ABOUT HOW WE ARE HANDLING DETAINEES
8 THAT HAVE NOT EVEN BEEN ARRAIGNED AS YET. DO YOU HAVE A
9 CONCERN IN THIS AREA, AS WELL? AND IS IT SOMETHING-- I MEAN,
10 IT SEEMS TO ME, AS I LOOK AT IT-- AND BELIEVE ME, I'M VERY
11 INEXPERIENCED IN THIS, I'M ASKING QUESTIONS OF THE SHERIFF, AS
12 WELL, I MEAN, THAT IS, I THINK, A PART THAT MIGHT BE STUDIED
13 AND WORKED ON. TRYING TO LOOK FOR, YOU KNOW, SOCIAL SECURITY
14 BENEFITS FOR THE DISABLED, I'M CERTAINLY NOT GOING TO SAY
15 THAT, WHEN SOMEBODY GETS TO JAIL, WE FINALLY PROVIDE SOCIAL
16 SERVICES TO THEM. THAT'S NOT MY INTEREST. I DON'T KNOW HOW HE
17 GOT TO JAIL, OKAY? MY ISSUE IS THAT IF WE CAN MAKE SURE THAT
18 PEOPLE ARE NOT HELD IN THE I.R.C. FOR A LONG PERIOD OF TIME
19 THAT SHOULD NOT BE. SO DO YOU HAVE IDEAS IN THAT REGARD?

20

21 **MELINDA BIRD:** SUPERVISOR MOLINA, WE HAVE A TON OF IDEAS ON
22 THAT. AND I'LL SAY, FIRST, THAT WE'RE ALSO VERY CONCERNED
23 ABOUT THE PROBLEM WITH PEOPLE WHO ARE PRE-ARRAIGNMENT BEING IN
24 THE JAIL SYSTEM AT ALL.

25



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1 **SUP. MOLINA:** RIGHT. AND SOME OF THEM ARE THERE FOR A LONG
2 PERIOD OF TIME.

3

4 **MELINDA BIRD:** FOR WEEKS AND WEEKS.

5

6 **SUP. MOLINA:** BUT I THOUGHT THERE WAS SOME FEDERAL LAW.

7

8 **MELINDA BIRD:** THERE'S A PENAL CODE SECTION IN STATE LAW THAT
9 SAYS YOU HAVE TO BE ARRAIGNED IN NO MORE THAN TWO DAYS BUT
10 SOONER IF IT'S FEASIBLE AND I THINK IT'S NOT BEING FOLLOWED.
11 WE'RE VERY CONCERNED ABOUT THAT. THERE'S ALSO A PRACTICE OF
12 CONTINUALLY-- OF CONTINUING ARRAIGNMENTS SO THAT PEOPLE CAN BE
13 IN JAIL FOR TWO, THREE, FOUR WEEKS WHILE THEIR ARRAIGNMENT
14 GOES ON.

15

16 **SUP. MOLINA:** I DON'T KNOW ENOUGH ABOUT THE CRIMINAL SYSTEM
17 BUT, IN ORDER FOR ME TO POST BAIL, DO I NEED TO BE ARRAIGNED
18 FIRST?

19

20 **MELINDA BIRD:** YES.

21

22 **SUP. MOLINA:** SO EVEN IF I WAS ARRESTED, MY FAMILY COULDN'T
23 POST BAIL FOR ME UNTIL I HAVE AN ARRAIGNMENT HEARING?

24



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1 **MELINDA BIRD:** WELL THE ARRAIGNMENT IS THE POINT WHERE YOUR
2 SUITABILITY FOR BAIL IS DETERMINED.

3

4 **SUP. MOLINA:** RIGHT.

5

6 **MELINDA BIRD:** AND SO IT'S DIFFICULT TO POST BAIL UNTIL YOU GET
7 TO THAT JUDICIAL OFFICER WHO SAYS, HERE'S WHAT YOUR BAIL
8 AMOUNT WILL BE. BUT, SUPERVISOR, YOU RAISE THE ISSUE OF WHAT
9 ARE THE ALTERNATIVES TO INCARCERATION AND WHAT DO WE MEAN BY
10 THAT. THE UNITED STATES DEPARTMENT OF JUSTICE SUGGESTS THAT,
11 WHEN JURISDICTIONS FACE JAIL OVERCROWDING, THEY SHOULD LOOK AT
12 ALTERNATIVES FIRST AND THEY'VE DONE A LOT OF MONOGRAPHS AND
13 DOCUMENTS ABOUT THIS. AND WE BASICALLY OFFER, TO THE 90
14 PERCENT OF THE PEOPLE WHO ARE IN OUR JAILS, 90 PERCENT OF THE
15 PEOPLE IN OUR JAIL ARE PRETRIAL, THEY'RE PRESUMED INNOCENT,
16 THEY HAVE NOT BEEN SENTENCED. SO, EVEN WHEN THE SHERIFF WORKS
17 ON EARLY RELEASE OF PEOPLE WHO ARE CONVICTED, YOU'RE TOUCHING
18 10 PERCENT OF THE POPULATION. THE WAY TO REALLY REDUCE THE
19 CENSUS IS TO FOCUS ON PRETRIAL ALTERNATIVES AND SOME OF THOSE
20 INVOLVE VERY ROBUST SUPERVISION PRETRIAL SO THAT YOU MIGHT
21 MONITOR A YOUNG MAN WHO IS A GANG MEMBER OR A POTENTIAL GANG
22 MEMBER ON A DAILY BASIS. IT'S ALMOST LIKE INTENSIVE SOCIAL
23 WORK BUT COMPARE THE BUDGET. IT'S \$75 A DAY...

24



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1 **SUP. MOLINA:** HOW DO YOU MONITOR SOMEBODY ON A DAILY BASIS
2 OTHER THAN PUTTING THEM IN JAIL?

3

4 **MELINDA BIRD:** YOU PUT HIM ON AN ELECTRONIC MONITOR, YOU PUT
5 HIM ON A BRACELET...

6

7 **SUP. MOLINA:** BUT YOU SAID IT WAS MORE THAN ELECTRONIC
8 MONITORING.

9

10 **MELINDA BIRD:** ...AND YOU COME IN. IT IS. AND YOU COME IN AND
11 YOU TALK TO HIS FAMILY. YOU WORK WITH HIM. YOU FIND OUT WHAT
12 ARE THE PRESSURES ON HIM. YOU MAY FIND HIS GIRLFRIEND'S
13 PREGNANT OR HIS FAMILY IS ABOUT TO BE EVICTED.

14

15 **SUP. MOLINA:** SO WHAT?

16

17 **MELINDA BIRD:** THOSE ARE THE THINGS THAT WILL PUSH SOMEONE OVER
18 THE EDGE TO WHERE THEY'RE NOT GOING TO APPEAR, THEY'RE GOING
19 TO ISSUE A BENCH WARRANT. THE FAILURE TO APPEAR IS OFTEN
20 SOMETHING THAT CAN BE IDENTIFIED BUT CONSIDER THE BUDGET. \$75
21 A DAY, YOU CAN BUY A LOT OF SOCIAL WORK WITH \$30 A DAY. AND
22 WE'RE SPENDING SO MUCH TO KEEP PEOPLE LOCKED UP THAT OTHER
23 JURISDICTIONS HAVE FOUND DO NOT NEED TO BE INCARCERATED TO
24 PROTECT.

25



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1 **SUP. MOLINA:** WHERE IS THIS DONE THAT YOU'RE TALKING ABOUT THIS
2 SUPERVISION? SUPERVISED RELEASE. WHERE IS IT DONE?

3

4 **MELINDA BIRD:** THE SUPERVISION IS GENERALLY DONE IN THE YOUNG
5 PERSON'S HOME OR...

6

7 **SUP. MOLINA:** NO, NO. CHICAGO DOES IT? KANSAS CITY DOES IT?

8

9 **MELINDA BIRD:** OH, I'M SORRY. PHILADELPHIA, CHICAGO, NEW YORK.

10

11 **SUP. MOLINA:** PHILADELPHIA DOES IT AND IT'S CALLED THE SAME
12 THING?

13

14 **MELINDA BIRD:** IT'S CALLED SUPERVISED RELEASE.

15

16 **SUP. KNABE:** YEAH BUT THAT ALSO MEANS, ON PREARRAIGNMENT, THAT
17 WE ASSUME A LIABILITY VERSUS A JUDGE ORDERING IT, IS THAT
18 CORRECT?

19

20 **MELINDA BIRD:** NO, THIS ACTUALLY-- THIS WOULD BE-- SUPERVISED
21 RELEASE WOULD BE SOMETHING TO EXPLORE POST ARRAIGNMENT BUT
22 BEFORE TRIAL, WHICH IS WHEN YOU'RE HOLDING MOST OF THE PEOPLE.
23 NOW, WE DO HAVE THIS PROBLEM WITH THE PREARRAIGNMENT FOLKS,
24 AND THAT'S WHERE WE WOULD SUGGEST CONVENING A TASKFORCE OF
25 CRIMINAL JUSTICE STAKEHOLDERS, GETTING EVERYBODY AROUND THE



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1 TABLE WITH THE DATA AND USING THE COUNTY'S CLOUT AND
2 LEADERSHIP TO ADDRESS THESE INEFFICIENCIES.

3

4 **SUP. BURKE:** DO YOU WANT TO TOUCH ON THE TELEPHONE CALLS JUST
5 FOR A MOMENT BECAUSE WE HEAR A LOT ABOUT THAT.

6

7 **MELINDA BIRD:** OH, I RAN OUT OF TIME SO I COULDN'T REALLY
8 ADDRESS IT. OUR THIRD RECOMMENDATION WAS TO STOP OVERCHARGING
9 THE FAMILIES OF INMATES FOR THE TELEPHONE CALLS, PARTICULARLY
10 COLLECT CALLS FROM THE JAIL. THIS IS AN ISSUE THAT'S GETTING A
11 LOT OF MEDIA ATTENTION. U.S.A. TODAY JUST DID A BIG ARTICLE ON
12 IT. THE RATES TO CALL COLLECT FROM THE JAIL ARE TWO, THREE AND
13 FOUR TIMES WHAT THEY WOULD BE TO PLACE THOSE CALLS IN THE
14 COMMUNITY AND ONE OF THE REASONS IS THAT THE CONTRACT WITH
15 S.B.C. INCLUDES A 50 PERCENT COUNTY COMMISSION THAT GOES INTO
16 THE INMATE WELFARE FUND. AND SO, ON THE NORMAL COST OF THE
17 CALL, THERE'S THIS 50 PERCENT SURCHARGE. NOW, I UNDERSTAND
18 THAT THIS WOULD LEAVE A HOLE IN THE BUDGET FOR THE INMATE
19 WELFARE FUND BUT THE OTHER SIDE OF IT IS THAT BURDENING
20 IMPOVERISHED FAMILIES WHO ARE TRYING TO PROVIDE SUPPORT FOR
21 THEIR LOVED ONE IN JAIL IS NOT GOOD PUBLIC POLICY. IT MAY ALSO
22 BE UNCONSTITUTIONAL. WHAT STUDIES HAVE FOUND IS THAT
23 INCREASING THE FAMILY CONTACT AND SUPPORT REDUCES RECIDIVISM.
24 AND, IN THE JURISDICTIONS WHERE THIS HAS COME UP, PEOPLE ARE
25 STRONGLY MOVING AWAY FROM THIS HIGH, INFLATED OVERCHARGE



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1 TOWARDS WHAT WE'D CALL COMMUNITY RATES FOR TELEPHONE CALLS. SO
2 WE THINK IT'S A BIG ISSUE. AND, SUPERVISOR BURKE, IT WOULD
3 REALLY AFFECT YOUR DISTRICT IN PARTICULAR BECAUSE THAT'S WHERE
4 SO MANY LOW INCOME FAMILIES ARE WHO ARE TRYING TO KEEP
5 CONNECTED WITH THEIR LOVED ONES.

6

7 **SUP. BURKE:** WE GET A LOT OF QUESTIONS AND COMPLAINT ABOUT
8 THAT.

9

10 **MELINDA BIRD:** THEY'RE OUTRAGEOUS. THE RATES ARE OUTRAGEOUS.

11

12 **SUP. BURKE:** SUPERVISOR ANTONOVICH?

13

14 **SUP. ANTONOVICH:** THE A.C.L.U. CONCERNS ABOUT THE HOMELESSNESS
15 REALLY DON'T HELP RESOLVE THE PROBLEM. BECAUSE OF YOUR LEGAL
16 ACTIONS AND YOUR EFFORTS AT THE STATE LEVEL, WE HAVE A LAW
17 THAT PRECLUDES LOCAL MENTAL HEALTH PEOPLE FROM MANDATORY
18 TREATMENT OF THE MENTALLY ILL AND REQUIRING DRUG AND ALCOHOL-
19 DEPENDENT INDIVIDUALS FROM GOING THROUGH MANDATED
20 REHABILITATION PROGRAMS. WE HAVE A LADY THAT SITS IN FRONT OF
21 UNION STATION DAILY WITH A BLANKET OVER HER HEAD, BE IT 100
22 DEGREES TODAY OR COLD, IT DOESN'T MATTER. A CORPULENT LADY. WE
23 SENT THE PSYCHOLOGICAL P.E.T. TEAM OUT THERE TO HELP HER. SHE
24 SAYS NO, SHE'S FINE. WALKS AROUND THE BLOCK AND COMES BACK
25 WHEN THEY LEAVE AND SHE'S THERE. RAIN OR SHINE. WE HAVE



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1 ANOTHER LADY, I BELIEVE HER NAME IS LINDA, WHO WALKS IN FRONT
2 OF THE COURTHOUSE. YOU SEE HER WHEN YOU GO IN THE COURTHOUSE.
3 SHE WALKS IN A CIRCLE OR SITS THERE OR SHE'LL COME UP TO THE
4 CORNER, TEMPLE AND GRAND, AND SIT AT THE DASH AND DO THE SAME
5 THING. WE SENT OUT THE P.E.T. TEAM ONCE AGAIN. SHE'S FINE. SHE
6 WANTS TO SLEEP ON THE CURB, ET CETERA, ET CETERA. WE HAD A
7 YOUNG LADY WHO WAS STOMPED TO DEATH LAST YEAR, I BELIEVE FROM
8 THE PASADENA AREA, WENT DOWN TO SKID ROW AND PROBABLY FROM A
9 BAD DRUG DEAL OR WHATEVER, STOMPED TO DEATH, KILLED HER. SHE
10 LEFT A VERY NICE HOME. FAMILY THAT HAD INSURANCE TO HELP HER.
11 BUT, BECAUSE OF THOSE TYPES OF LAWS, THEY WERE UNABLE TO HAVE
12 HER RECEIVE THE NECESSARY TREATMENT. IF WE REALLY WANT TO BE
13 SERIOUS IN HELPING RESOLVE THE HOMELESS ISSUE, WE OUGHT TO
14 HAVE OUR FORCES WORKING TOGETHER SO MENTAL HEALTH PROGRAMS ARE
15 REQUIRED FOR THOSE WHO ARE IN NEED. MEDICATION IS WHAT THEY
16 NEED, NOT A COLD CURB OR SLEEPING BENEATH A FREEWAY. AND
17 HAVING A PHILOSOPHICAL CHANGE COULD HELP OUR EFFORTS IN
18 RESOLVING A VERY SERIOUS PROBLEM. OTHERWISE, WE'RE GOING TO
19 CONTINUE TO HAVE A SERIOUS PROBLEM OF THOSE WHO NEED HELP,
20 REFUSING THAT HELP, EXHAUSTING OUR RESOURCES TO HELP THOSE WHO
21 ARE ECONOMICALLY IN NEED WHO COULD REALLY HAVE THAT ASSISTANCE
22 SO THAT WE COULD FOCUS ON THOSE.

23

24 **SUP. BURKE:** I THINK YOU SHOULD GIVE THE HISTORY OF IT.

25



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1 **SUP. ANTONOVICH:** WELL, WE KNOW THE HISTORY OF IT BUT THE
2 PROBLEM IS, TODAY, I'M GIVING-- WAIT, WAIT. THERE WERE ABUSES
3 IN THE PAST BUT I'M NOT SAYING WE HAVE TO RETAIN...

4

5 **SUP. BURKE:** BUT YOU HAVE TO GO TO THE HISTORY OF IT.

6

7 **SUP. ANTONOVICH:** ...ABUSES OF THE PAST. WE HAVE ABUSES TODAY
8 AS A RESULT OF GOING TOO FAR AND WE NEED TO GO BACK IN THE
9 CENTER AND HELP THESE PEOPLE BECAUSE I GET DAMN SICK AND TIRED
10 OF SEEING THESE PEOPLE FIGHTING EACH OTHER, SLEEPING IN THE
11 GUTTER AND WE'RE UNABLE TO HELP THEM.

12

13 **MELINDA BIRD:** SUPERVISOR, I ACTUALLY-- YOU MAY BE SURPRISED
14 THAT I AGREE WITH YOU IN MAJOR PART.

15

16 **SUP. BURKE:** I AGREE WITH THAT.

17

18 **MELINDA BIRD:** BUT WHERE I COME DOWN IS WE DON'T HAVE ENOUGH
19 VOLUNTARY SERVICES FOR PEOPLE WHO DO WANT THEM. AND I SAY
20 THAT, HAVING SPENT 11 YEARS AS THE MANAGING ATTORNEY OF A
21 DISABILITY RIGHTS PROGRAM HERE IN LOS ANGELES TRYING TO GET
22 MENTAL HEALTH SERVICES FOR PEOPLE WHO WANT THEM. AND
23 PARTICULARLY PEOPLE WHO ARE DRUG-- AND THIS IS WHAT I
24 ADDRESSED IN MY WRITTEN TESTIMONY, PEOPLE WHO ARE DRUG AND
25 ALCOHOL DEPENDENT AND MENTALLY ILL AND THAT'S WHERE WE'RE



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1 REALLY FALLING DOWN. THERE ARE SO MANY PEOPLE WHO CRAVE
2 SERVICES AND THEY CAN ONLY GET THEM, I'M SORRY TO SAY, IF
3 THEY'RE ARRESTED FIRST. THAT DOESN'T MAKE SENSE.

4

5 **SUP. ANTONOVICH:** BUT WE NEED TO HELP ALL WHO ARE MENTALLY ILL,
6 NOT SEPARATE THOSE AND SAY THAT THOSE ON THE STREET CORNERS
7 ARE GARBAGE, SO LEAVE THEM THERE. WE NEED TO HAVE AN EFFECTIVE
8 EFFORT. A.C.L.U. HELPING. THE PUBLIC/PRIVATE PARTNERSHIPS WITH
9 THE RESOURCES TO ADDRESS THIS ISSUE. A PRIVATE ORGANIZATION
10 WITH A HANDFUL OF PEOPLE WORLDWIDE HAD THE GREATEST IMPACT ON
11 A HEALTH ISSUE OF ANY GOVERNMENT PROGRAM, BE IT UNITED
12 NATIONS, UNITED STATES OR ANY EUROPEAN, ASIAN OR AFRICAN
13 COUNTRY, AND THAT WAS THE ROTARIANS. THEY WERE ABLE TO POOL
14 THEIR NICKELS AND DIMITES AND ESTABLISH A PAUL HARRIS FELLOWSHIP
15 AND, THROUGH THEIR EFFORTS, THEY ERADICATED POLIO OUT OF 98
16 PERCENT OF THE WORLD. WITHOUT ANY GOVERNMENT SUPPORT. THE
17 PRIVATE SECTOR CAME TOGETHER. AND I'M SAYING YOU'LL HAVE THE
18 SAME TYPE OF RESPONSE IF WE GET THE LAW CHANGED THAT WILL
19 ALLOW US TO GO IN AND HELP THOSE PEOPLE WHO ARE IN NEED OF
20 HELP, BE IT THOSE WHO ARE HOMELESS OR THOSE WHO REQUIRE IT AND
21 WANT TO HAVE THE SERVICE SO, YOU KNOW, THAT'S-- AND HELEN
22 THOMPSON HAD THAT LEGISLATION DOING VERY EFFECTIVELY, FORMER
23 SUPERVISOR, CURRENT SUPERVISOR AGAIN FROM UP NORTH AND THE
24 A.C.L.U. OPPOSED IT.

25



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1 **MELINDA BIRD:** YEAH, I'VE WORKED WITH HELEN THOMPSON AND I'M
2 PRETTY FAMILIAR WITH THOSE ISSUES. I HAVE TO TAKE MY GUIDANCE
3 FROM THE PEOPLE WHO IDENTIFY AS HAVING SEVERE MENTAL ILLNESS
4 AND WHO TELL ME "WE WANT SERVICES. AND IT'S DIFFICULT TO GET
5 THEM." AND, FOR MANY PEOPLE, THE IDEA THAT THEY COULD BE
6 FORCED TO TAKE TREATMENT WHEN THEY DON'T WANT IT SCARES THEM
7 AWAY AND THEY RUN FROM SERVICES. SO, ALL IN ALL, OUR POSITION
8 IS, LET'S INCREASE THE LEVEL OF APPROPRIATE VOLUNTARY SERVICES
9 AND THEN THE OTHER FOLKS WILL COME IN OUT OF THE COLD.

10

11 **SUP. ANTONOVICH:** BUT THE PEOPLE THAT WALK AWAY END UP THE
12 VICTIMS IN OUR COUNTY MORGUE, IN OUR COUNTY JAIL AND YOU KNOW
13 THE NUMBER OF PEOPLE WHO ARE MENTALLY ILL IN THE COUNTY JAILS.
14 AND IF THEY WERE REQUIRED TO HAVE MENTAL HEALTH TREATMENT,
15 THEY COULD BE STABILIZED AND BECOME PRODUCTIVE CITIZENS.

16

17 **MELINDA BIRD:** BUT, SIR, I WOULD SAY I HAVE TALKED TO SCORES
18 AND SCORES OF PEOPLE IN THE JAILS WHO WANT MENTAL HEALTH
19 TREATMENT AND CAN'T GET IT.

20

21 **SUP. ANTONOVICH:** WOULD YOU SUPPORT A PILOT PROJECT FOR SIX
22 MONTHS OR 12 MONTHS WHERE WE REQUIRE IT AND SEE WHAT THE
23 STATISTICS ARE? AND THEN LET THE PROGRAMS OF THE FUTURE BE
24 BASED UPON THIS SIX-MONTH OR 12-MONTH PILOT PROJECT? AND WE
25 USE L.A. COUNTY AS THE PILOT?



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1

MELINDA BIRD: THE COUNTY ACTUALLY HAS DONE WHAT I THINK IS A TERRIFIC PILOT FOR PEOPLE WHO HAVE BEEN CHARGED WHERE THEY'RE GIVEN-- THEY ACTUALLY DID IT UNDER THE FRAMEWORK OF HELEN THOMPSON'S LEGISLATION. AS AN ALTERNATIVE TO ARREST AND INCARCERATION, THEY WERE OFFERED A PACKAGE OF SERVICES THAT WERE ESSENTIALLY VOLUNTARY. IT'S A TERRIFIC PROGRAM. I WISH YOU COULD EXPAND IT AND OFFER IT ALL OVER. IT'S ONLY OFFERED TO A DOZEN PEOPLE. SO I THINK WE DO HAVE SOME PILOTS IF WE'D LOOK AT THEM.

11

SUP. ANTONOVICH: I UNDERSTATED THE POLICY FOR THE METROPOLITAN TRANSIT AUTHORITY. WHEN BUS DRIVERS SEE A HOMELESS PERSON LIVING ON A BUS BENCH, THEY'RE ABLE TO CALL THE P.E.T. TEAM TO COME OUT AND ASSIST. THE PEOPLE THAT ARE LIVING ON THE BUS BENCHES, WHEN THE P.E.T. TEAM ARRIVES SAY THEY'RE FINE AND WALK AWAY, ONLY TO FIND ANOTHER BENCH. AND, AGAIN, THE LADY IN FRONT OF UNION STATION HAS BEEN THERE AND REMAINS THERE AND REFUSES MEDICAL TREATMENT BUT YET IS A DANGER TO HERSELF BY BEING THERE. AND, TO TURN A BLIND EYE TO THAT TYPE OF A INDIVIDUAL, IN MY OPINION, IS WRONG.

22

MELINDA BIRD: SUPERVISOR, I SUGGEST THAT I COME BACK AND BRING WITH ME MEMBERS OF DR. SOUTHARD'S CLIENT COALITION. AND THESE ARE PEOPLE WITH MENTAL ILLNESS WHO ARE REALLY LEADERS IN OUR



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1 COMMUNITY OF WHAT WE CALL PEER SUPPORT AND PERHAPS WITH THE
2 PEOPLE ON THE BUS BENCHES OR IN FRONT OF UNION STATION WHAT
3 HAS NOT YET HAPPENED IS THAT SOMEONE WHO CAN SAY, "I'M JUST
4 LIKE YOU. I ALSO HAVE SCHIZOPHRENIA AND I'M JUST GOING TO SIT
5 HERE WITH YOU." WE'VE HAD REMARKABLE SUCCESS WITH THESE PEER
6 CLIENT ADVOCATES AS OPPOSED TO JUST YOU AND I. I MEAN, I'M,
7 LIKE, TRYING TO HELP SOMEBODY BUT...

8

9 **SUP. ANTONOVICH:** LINDA IS THERE SEVEN DAYS A WEEK AND THE LADY
10 IN FRONT OF UNION STATION, SHE'S THERE. I MEAN, IT'S LIKE A 24
11 HOUR CONVENIENCE STORE. THEY'RE OPEN.

12

13 **MELINDA BIRD:** I CAN COMMIT, YOU KNOW, IN THE NEXT WEEK OR TWO,
14 WE'LL BRING THE CLIENT COALITION FOLKS BACK IN TO TALK ABOUT
15 THAT.

16

17 **SUP. ANTONOVICH:** AND LET ME KNOW-- I APPRECIATE THAT. THANK
18 YOU.

19

20 **MELINDA BIRD:** THANK YOU.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. THANK YOU.

23

24 **CLERK SACHI HAMAI:** WE SHOULD PROBABLY CALL UP THE SHERIFF?

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** THE SHERIFF IS HERE. SHERIFF BACA?
2 THANK YOU FOR YOUR PATIENCE. AND YOUR STAFF. AND THEN YOU WILL
3 BE FOLLOWED BY THE DISTRICT ATTORNEY. IS MR. COOLEY HERE?
4 OKAY. AND THEN BOB TAYLOR. GOOD AFTERNOON.

5

6 **SHERIFF LEE BACA:** GOOD AFTERNOON, THANK YOU. I WANT TO THANK
7 THE C.A.O. AND HIS STAFF FOR WHAT IS THE PROPOSED BUDGET OF
8 THE LOS ANGELES COUNTY SHERIFF'S DEPARTMENT. AND, AS PROCESS
9 REQUIRES, THERE'S ADDITIONAL REQUESTS THAT WE BELIEVE ARE
10 IMPORTANT TO THE BOARD, IMPORTANT TO MYSELF AND IMPORTANT TO
11 THE PEOPLE OF LOS ANGELES COUNTY. THERE IS NO QUESTION THAT
12 LOS ANGELES COUNTY IS THE LARGEST MUNICIPAL GOVERNMENT IN THE
13 UNITED STATES SERVING THE LARGEST POPULATION, 10 MILLION
14 PEOPLE. THE MOST DIVERSE PART OF THE WORLD EXISTS WITHIN OUR
15 GOVERNANCE HERE AND SO IF WHAT WE DISCUSS TODAY CAN BE VIEWED
16 FROM THE STANDPOINT THAT EVERYTHING IS DIFFICULT AND NOTHING
17 IS EASY, I THINK WE CAN GO THROUGH THESE PROPOSED BUDGET
18 INCREASES IN A MANNER THAT MAKES SENSE. THERE ARE A TOTAL OF
19 11 ITEMS OF BUDGETARY CONCERN IN THIS DOCUMENT THAT I BELIEVE
20 YOU ALL HAVE AND I'LL BE BRIEF WITH EACH ONE. SEVERAL YEARS
21 BACK, THE BOARD COMMENDABLY INITIATED A STUDY ON THE MEDICAL
22 SERVICES OF THE COUNTY JAIL SYSTEM AND THE MULTI-YEAR PLAN WAS
23 PROPOSED AND MY FIRST ITEM OF PRIORITY IS TO CONTINUE TO FUND
24 THE MEDICAL SERVICES PLAN THAT WAS DEvised. SO THERE'S A \$10
25 MILLION, 175-POSITION PROPOSAL. WE'RE TALKING PRIMARILY ABOUT



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1 NURSES AND SOME MORE MEDICAL ATTENDANT TYPE EMPLOYEES. ITEM
2 NUMBER 2 WAS SPOKEN OF THE OTHER DAY WHEN WE WERE TALKING
3 ABOUT OTHER MATTERS AND THAT IS THE PITCHESS DETENTION CENTER,
4 THE 109 ITEMS, THE \$14.5 MILLION COST TO ACQUIRE 954 MORE BEDS
5 FOR OVERCROWDING AND SOME OF THE ISSUES RAISED BY THE A.C.L.U.
6 NUMBER 3 IS THE GANG EMERGENCY OPERATIONS CENTER PROPOSAL THAT
7 I BELIEVE IS VITAL IN VIEW OF THE INCREDIBLE GANG PROBLEM THAT
8 THE COUNTY HAS SUFFERED CONTINUALLY FOR THE PAST 20 YEARS AND
9 BOARD DEPUTIES AND SOME OF OF YOU, I BELIEVE, MAY HAVE COPIES
10 OF THIS PROPOSAL BUT WE HAVE BEEN WORKING CLOSELY WITH MR.
11 JANSSEN AND OUR COLLEAGUES IN LAW ENFORCEMENT, AS WELL AS THE
12 COMMUNITIES THAT PROVIDE INTERVENTION SERVICES AND THE ENTIRE
13 CONCEPT IS BASED ON FIVE MAJOR PRINCIPLES: INTERVENTION,
14 PREVENTION, JAIL RELEASE INTERVENTION, ENFORCEMENT, OBVIOUSLY,
15 AND TECHNOLOGY. AND IT'S TIME FOR US TO CREATE AN ALL-SOURCE
16 SERVICES EMERGENCY OPERATIONS CENTER. IN MY OPINION, THE
17 STRATEGY WE USE FOR EARTHQUAKES, FIRE, MAJOR SOCIAL UNREST,
18 FLOODING, TERRORIST ATTACK, GOD FORBID IF ONE WERE TO OCCUR,
19 THAT THIS EMERGENCY OPERATIONS COORDINATION THAT WE DO AS A
20 COUNTY IS SOMEWHAT THE SAME MODEL, IN THIS CASE WE'RE JUST
21 LOOKING AT GANGS AS AN ONGOING EMERGENCY. THE AMOUNT OF DEATHS
22 A YEAR THAT THEY COMMIT RANGE IN THE 500. IT'S HALF OF THE
23 ENTIRE MURDERS OF THE COUNTY ARE GANG-RELATED MURDERS AND,
24 BECAUSE OF THAT, THE EMERGENCY OPERATIONS CENTER FOR GANGS
25 WOULD BE OPERATING IN A MANNER THAT WOULD COORDINATE ALL



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1 ACTIVITY INTERVENTION, ENFORCEMENT, PREVENTION, PRISONERS
2 COMING OUT OF STATE PRISON, PRISONERS COMING OUT OF THE COUNTY
3 JAIL, JUVENILES COMING OUT OF THE PROBATION DEPARTMENT, ALL
4 THIS HAS TO HAVE SOME COORDINATED COMMON SENSE SO THAT WE
5 SPEND THE TAXPAYER'S DOLLARS MORE EFFECTIVELY IN TURNING
6 AROUND GANG PROBLEMS AND SO FORTH. SO THIS IS A VERY BIG DEAL
7 AND WE'RE ASKING FOR ANOTHER \$3,039,000 TO STAFF THIS GANG
8 EMERGENCY OPERATIONS CENTER APPROPRIATELY. THE FOURTH ITEM IS
9 THE UNINCORPORATED COMMUNITY VIOLENT CRIME ENFORCEMENT. WE'RE
10 ASKING A SENSE FOR SOME OVERTIME DOLLARS HERE FOR THE CRITICAL
11 SUMMER MONTHS. IT'S ABOUT A \$2.7 MILLION REQUEST. IT'S
12 DESIGNATED DOLLARS FOR UNINCORPORATED AREAS. FRIDAY AND
13 SATURDAY NIGHTS ARE OPTIMUM TIMES OF GANG OPPORTUNITIES FOR
14 COMMITTING CRIMES. THAT'S THE FOURTH ITEM. THE THIRD-- EXCUSE
15 ME, THE FIFTH ITEM, THE SHERIFF'S DEPARTMENT HAS SUBSTANTIALLY
16 GROWN THANKS TO OUR REBOUNDED ECONOMY AND THE BOARD'S
17 SUPPORT. I'VE LOST PSYCHOLOGISTS IN OUR RECESSION TIME WHEN
18 WE'RE CUTTING OUT PERSONNEL. AND NOW THAT WE HIRED BACK
19 PERSONNEL THAT WE'VE CUT OUT, I NEED MORE SUPPORT FOR MY
20 PEOPLE BECAUSE WE HAVE LEARNED THAT, WHEN WE PROVIDE PROPER
21 PSYCHOLOGICAL SERVICES TO OUR OWN PEOPLE, WE PREVENT
22 DISABILITIES, WE PREVENT LONG-TERM I.O.D.S, INJURIES ON DUTY,
23 WE ESSENTIALLY ARE ABLE TO KEEP PEOPLE WORKING AND IT'S A
24 MODEST BUDGETARY INCREASE OF \$1.5 MILLION TO HIRE MORE
25 PSYCHOLOGISTS AND A FEW SUPPORT STAFF PEOPLE SO THAT OUR



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1 BUSINESS IS ONE OF HIGH EMOTION, HIGH STRESS AND SOME CERTAIN
2 THINGS JUST ARE GOING TO BREAK SO I LOOK AT THIS AS A GOOD
3 INSURANCE POLICY TO KEEP PEOPLE ON THE JOB. THE SIXTH POINT IS
4 THE CONTINUAL ADDITIONAL ITEMS THAT WE'VE HAD TO PUT TOGETHER
5 TO ADDRESS SOME OF OUR JAIL PROBLEMS. WE'VE TALKED ABOUT THAT.
6 THESE POSITIONS WEREN'T AUTHORIZED BUT, AT THE SAME TIME, WE
7 FOUND SOME ANSWERS SEVERAL MONTHS AGO THANKS TO YOU AND THE
8 C.A.O., BUT THERE'S 120 POSITIONS THAT WE THINK ARE IMPORTANT
9 TO CONTINUE TO PROVIDE A HIGHER LEVEL OF SECURITY SERVICES AT
10 THE INMATE RECEPTION CENTER AND THE CENTRAL JAIL, THE TWIN
11 TOWERS, WHERE PRINCIPALLY WE'RE MOVING AN AWFUL LOT OF INMATES
12 BECAUSE IT IS THE ENTRY AND EXIT POINT FOR THE SYSTEM SO
13 THAT'S SOMETHING THAT I THINK IS EXTREMELY IMPORTANT. IN
14 CONTINUING WITH THE BOARD'S PRIORITY OF INCORPORATION, OF THE
15 UNINCORPORATED AREAS HAVING MORE PROTECTIVE SERVICES, WHEREBY
16 IT WAS PROPOSED IN STUDIES THAT WE'VE DONE TOGETHER, AS WELL
17 AS MR. ANTONOVICH'S LAST YEAR'S PROPOSAL TO SET ASIDE SOME
18 EXTRA DOLLARS FOR UNINCORPORATED PATROL ENHANCEMENTS,
19 INCLUDING THE BOARD COMMISSION STUDY THAT SHOWED THAT 339
20 POSITIONS IN TOTAL WOULD BE AN APPROPRIATE GROWTH NUMBER,
21 WELL, AT THIS POINT WE'RE MAKING GOOD PROGRESS. WE'VE GOT 113
22 APPROVED POSITIONS OF THE PROPOSED 339 BUT WE WOULD LIKE TO
23 GET THE BALANCE OF 226 POSITIONS AND I BELIEVE THAT THIS WOULD
24 ROUND OUT THAT STUDY'S RECOMMENDED GOAL. ITEM NUMBER 8 IS THE
25 REGIONAL COMMUNITY POLICING INSTITUTE, OF WHICH WE NEED THREE



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1 SPECIALISTS' POSITIONS, ONE SWORN POSITION AS SERGEANT, AN
2 OFFICE OF ADMINISTRATIVE ASSISTANT II AND A VIDEO SPEC, ABOUT
3 \$416,000 THAT WE'RE ASKING FOR HERE. NOW, THE REGION COMMUNITY
4 POLICING INSTITUTE IS ESSENTIALLY WHERE WE TRAIN ALL OF OUR
5 PEOPLE ON COMMUNITY-BASED POLICING PRACTICES AND WE ALSO TRAIN
6 OTHER POLICE DEPARTMENTS' REPRESENTATIVES TO GET THIS
7 KNOWLEDGE. AND PRESIDENT CLINTON, IN HIS WISDOM, AND THIS
8 BOARD PARTICIPATED IN THIS, OFFERED 100,000 POLICE OFFICERS
9 THROUGHOUT THE UNITED STATES. WE ENJOINED IN THAT PROCESS. WE
10 GOT SOME DOLLARS AS SOME OF OUR COST OFFSET. AND, QUITE
11 FRANKLY, WE WERE GIVEN AN AWARD BY THE DEPARTMENT OF JUSTICE
12 AS HAVING ONE OF THE FINEST COMMUNITY-BASED POLICING PROGRAMS
13 IN THE ENTIRE UNITED STATES AND WE FOCUSED IT ON THE
14 UNINCORPORATED AREAS. WE'RE BRINGING THAT BACK NOW. WE ARE
15 MOVING BACK TO A SYSTEM THAT'S PROVEN. TOWN SHERIFFS ARE AN
16 ACTIVE PART OF THIS. THE BUCK STOPS RIGHT ON THE STREET. THE
17 BUREAUCRACY HAS TO SUPPORT THIS SYSTEM. IT ISN'T ONE OF THESE
18 HEAVILY LADEN, TOP HEAVY THINGS THAT'S BASICALLY GIVEN DEPUTY
19 SHERIFFS THE POWER TO FIX NEIGHBORHOOD PROBLEMS ON A REAL-TIME
20 BASIS RATHER THAN EXHAUSTIVE AMOUNT OF PLANNING AND WONDERING
21 WHETHER OR NOT SOMEONE CAN MAKE A DIFFERENCE RIGHT AWAY. SO
22 THIS IS A REAL IMPORTANT PART OF WHAT WE TRAIN OUR PEOPLE TO
23 DO IS THINK OUT OF THE BOX AS WELL AS INSIDE THE BOX TO
24 IMPROVE WHAT WE DO FOR OUR COMMUNITIES. THIS ONE IS A MODEST
25 AMOUNT OF MONEY AND I HOPE YOU SEE FIT TO APPROVE THIS. THE



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1 NINTH ITEM IS C.O.M.N.E.T., COMMUNITY ORIENTED MULTI-AGENCY
2 NARCOTICS TEAM. WE BASICALLY HAVE AN EXPIRED GRANT. THERE'S
3 EIGHT PEOPLE IN THE POSITION. WE'RE ASKING FOR 10 ADDITIONAL
4 POSITIONS, EIGHT WE'LL BACKFILL, TWO MORE TO EXPAND, A TOTAL
5 OF \$1 MILLION. THE TENTH ITEM DEALS WITH NEW RECRUIT TRAINEE
6 COSTS AND THIS IS SOMETHING WE'VE ABSORBED TRADITIONALLY
7 THROUGHOUT THE YEARS. WHEN WE HAVE A PERSON IN TRAINING, THAT
8 PERSON IS IN SALARY. THEY ARE NOT PROVIDING A SERVICE. THEIR
9 SERVICE IS TO BE IN TRAINING. WE KNOW THAT OUR ANNUAL COSTS IN
10 THIS EXTRAORDINARY POSITIVE RECRUITING AREA, WE'RE TRAINING
11 OVER 1,300 PEOPLE THIS YEAR. WE TRAINED 1,100 NEW DEPUTY
12 SHERIFFS LAST YEAR. WE BASICALLY ABSORBED THAT EXPENSE. SO
13 WHAT WE'RE ASKING FOR IS CONSIDERATION FOR OFFSETTING SOME OF
14 THAT COST ON ITEM 10. WE'RE ALSO LOOKING FOR SOME EQUIPMENT
15 THAT GOES ALONG WITH THIS WITH OUR SUPPLIES, LIKE WEAPONS AND
16 UNIFORMS, AND SOME OF THE SUPPORT COMMUNICATION SYSTEMS,
17 PARTICULARLY IN THE MANAGEMENT INFORMATION SYSTEMS. WE'RE
18 DEALING WITH PAYROLL, COMPUTERS. AND, WITHIN THAT CATEGORY, AS
19 WELL, WE WOULD LIKE TO PUT UP A FIFTH ACADEMY. WE USUALLY RUN
20 FOUR ACADEMIES CONCURRENT. SOME ARE AT THE FIRST WEEK, SOME
21 ARE AT THE EIGHTH WEEK, SOME ARE AT THE 12TH WEEK AND SOME ARE
22 AT THE POINT OF GRADUATION BUT WE'VE BEEN EXTREMELY SUCCESSFUL
23 IN OUR ACADEMY AT ANTELOPE VALLEY COLLEGE. OUR SECOND CLASS
24 WILL HAVE OVER CLOSE TO 70 RECRUITS. THAT'S A VERY BIG NUMBER
25 FOR THE HIGH DESERT. OUR ACADEMY AT THE COLLEGE OF THE



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1 CANYONS, LIKEWISE, IS DOING WELL. OUR WHITTIER ACADEMY IS
2 DOING EXTRAORDINARILY WELL. SO WE JUST NEED A FIFTH RECRUIT
3 TEAM TO TRAIN THESE PEOPLE. AND SO THAT'S THE PACKAGE FOR ITEM
4 NUMBER 10 IS IT'S ALL RELATED TO RECRUIT TRAINING, THOSE THREE
5 MAJOR CATEGORIES. THE LAST ITEM, 11, IS ANOTHER TRADITIONAL
6 ONGOING COST THAT WE BELIEVE IS IMPORTANT TO DO AND THAT IS
7 THE UNFUNDED LEAVE OF ABSENCES, SUCH AS THE MILITARY. AND I
8 THINK THERE MAY BE SOME OFFSET THERE THAT THE C.A.O. HELPS ME
9 WITH BUT I CAN'T VERIFY THAT. BUT MATERNITY, SICK AND REGULAR
10 INJURIES, THE LONG-TERM I.O.D.S, WE SELF-ABSORB THOSE EXPENSES
11 BECAUSE YOU STILL HAVE TO PROVIDE THE SERVICE, EVEN IF THE
12 PERSON IS INJURED AND NOT AVAILABLE FOR WORK. THOSE ARE THE 11
13 ITEMS. I THANK YOU AS A BOARD FOR THE INCREDIBLE SUPPORT YOU
14 GIVE THE SHERIFF'S DEPARTMENT. AND MY HOPE IS THAT YOU WILL
15 CAREFULLY CONSIDER THESE ITEMS AND ARRIVE AT A DECISION WHERE
16 YOU CAN SUPPORT SOME OF THEM, IF NOT ALL.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SHERIFF. WE'LL START
19 WITH DON AND WORK OUR WAY AROUND.

20

21 **SUP. KNABE:** JUST A QUESTION UP FRONT, THOSE CLINTON DOLLARS
22 THAT YOU TALKED ABOUT FOR C.O.P.S. AND TOWN SHERIFF, THEY
23 WERE-- THAT WAS BASED ON THE STATION MODEL, NOT ON THE
24 DOWNTOWN MODEL. ARE WE GOING BACK TO THE STATION MODEL?

25



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1 **SHERIFF LEE BACA:** YES. THE CURRENT TRANSITION IS TO TAKE OUR
2 C.O.P.S. BUREAU PERSONNEL AND PUT THEM ON THE GROUND TO DO THE
3 SURVEYS OF HALF SQUARE MILE AREAS WHERE WE KNOCK ON THE DOORS
4 AND WE ASK FOR QUALITY OF LIFE SUGGESTIONS, WE ASK THEM FOR
5 CRIME PROBLEM SOLUTION, THINGS THAT WE CAN DO TO HELP. WE HOLD
6 TOWN HALL MEETINGS. MANY OF YOU HAVE BEEN TO THE TOWN HALL
7 MEETINGS. WE REPORT BACK WHAT IS ASKED OF US. WE TRACK ON THE
8 COMPUTERS.

9

10 **SUP. KNABE:** NO, I UNDERSTAND THAT PART BUT WHAT I WAS TALKING
11 ABOUT WAS WILL THE STATION COMMANDERS, STATION CAPTAINS HAVE
12 CONTROL OVER THE MOVEMENT OF THOSE C.O.P.S. DEPUTIES INSTEAD
13 OF DOWNTOWN? SO, YOU KNOW, WE ALLOCATE IT CERTAIN AMOUNT AND
14 ALL OF A SUDDEN THEY WIND UP IN SOME OTHER PLACE.

15

16 **SHERIFF LEE BACA:** THE PROCESSES IS THAT THE SELECTION OF THOSE
17 PEOPLE IS THROUGH THE STATIONS SO THAT THEY'RE EXPERIENCED
18 PATROL DEPUTIES, BASICALLY, AND THE OVERALL MANAGING OF THOSE
19 RESOURCES ARE THROUGH THE STATIONS BUT THE STANDARDS OF
20 PERFORMANCE ARE SET AT THE HEADQUARTERS LEVEL BECAUSE YOU
21 CANNOT TAKE THESE PEOPLE OUT OF THESE SPECIALIZED JOBS AND PUT
22 THEM IN RADIO CARS FOR VACATION RELIEF, SICK FILL-IN OR
23 ANYTHING ELSE. THEY HAVE A COMMITMENT, WHEN THE COMMUNITY SAYS
24 THERE'S A DRUG DEALING HOUSE DOWN THE STREET OR AN APARTMENT
25 BUILDING INFESTED WITH GANG MEMBERS, IT TAKES SOMETIMES



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1 SEVERAL MONTHS TO ROOT THEM OUT. SO OUR SYSTEM IS DESIGNED FOR
2 LOCAL CONTROL BUT DEPARTMENT-WIDE PERFORMANCE STANDARDS THAT
3 DOESN'T GIVE THE LOCAL CAPTAIN THE PERMISSION TO MOVE THESE
4 PEOPLE OUT FROM THAT ON THE GROUND MISSION THAT THEY HAVE.
5 THIS IS BECAUSE OF A STUDY I READ IN SAN DIEGO OF BEST
6 PRACTICES WITH COMMUNITY-BASED POLICING, I'M BEING A LITTLE
7 BIT ACADEMIC NOW, AND IT SAID THE THINGS THAT DESTROYS
8 COMMUNITY-BASED POLICING IS TO PULL THESE PEOPLE OUT OF THEIR
9 ASSIGNMENT AND ARBITRARILY GIVE THEM A NEW ASSIGNMENT.

10

11 **SUP. KNABE:** ABSOLUTELY. THAT'S THE PROBLEM WE'VE HAD AND I'M
12 GLAD TO HEAR YOU SAY THAT. THE OTHER-- DO YOU HAVE ANY IDEA OF
13 THE NUMBER OF C.O.P.S. VACANCIES WE STILL HAVE?

14

15 **SHERIFF LEE BACA:** ESSENTIALLY, WE HAVE 37 OUT OF 99 BUT WE ARE
16 GRADUATING A CLASS ON THE 21ST OF THIS MONTH AND WE WILL PUT
17 24 NEW BODIES INTO THAT CLASS, I MEAN INTO THAT ASSIGNMENT.
18 THAT WILL LEAVE US WITH 13 VACANCIES. AND I CAN AN ASSURE YOU
19 THAT, BY THE END OF THE JUNE MONTH, ANOTHER CLASS WILL HAVE
20 GRADUATED AND WE'LL END UP WITH LESS VACANCIES THAN THAT,
21 MAYBE NONE AT ALL. SO WE'RE GETTING TO THAT PLACE WHERE WE, A
22 YEAR AGO, WERE SAYING WE'D GO. THAT, BY THE END OF THE
23 CALENDAR OR FISCAL YEAR, RATHER, THAT, BECAUSE OF ALL THE
24 RECRUITING ENHANCEMENTS THAT THE BOARD HAS SUPPORTED ME WITH,



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1 WE'RE GETTING TO THAT PLACE WHERE THINGS ARE FILLING UP RATHER
2 FAST.

3

4 **SUP. KNABE:** AND THE OVERALL VACANCY, THEN, ON DEPUTIES IS,
5 WHAT? CLOSE TO 400?

6

7 **SHERIFF LEE BACA:** RIGHT NOW IT'S 400 AND IT'S AMAZING. YOU
8 WOULD THINK THAT, YOU KNOW, OUR AVERAGE CLASS IS ABOUT 100
9 PEOPLE. OUR NEXT CLASS, ONE OF THEM THAT WE JUST STARTED, WAS
10 AT 126 PEOPLE. THIS IS-- IT'S JUST-- THE WORD IS JUST
11 CONTINUALLY TO ROLL THAT THE SHERIFF'S DEPARTMENT IS LOOKING
12 AND THE SHERIFF'S DEPARTMENT OBVIOUSLY IS A GOOD PLACE TO BE.

13

14 **SUP. KNABE:** ONE OTHER THING, AND I THINK YOU DISCUSSED IT
15 BRIEFLY IN YOUR PRESENTATION BUT, IN REVIEWING YOUR REQUEST,
16 THERE'S AN ALLOCATION OF \$3 MILLION IN THE PROPOSED BUDGET FOR
17 INCREASED GANG SERVICES. IS THERE A PARTICULAR PROGRAM FOR
18 THAT AS TO HOW THE MONEY WILL BE SPENT SPECIFICALLY?

19

20 **SHERIFF LEE BACA:** YES. UNDER TAB 3-- TAB 4, EXCUSE ME. OH, THE
21 PROPOSED BUDGET. LET ME GO BACK TO THE PROPOSED BUDGET, THEN.
22 YES, 19 ADDITIONAL DEPUTIES. WHAT I BELIEVE-- AND I DON'T HAVE
23 THE DOCUMENTS IN FRONT OF ME-- WHAT WE'RE LOOKING TO DO IS
24 INCREASE WHAT WE CALL OUR O.S.S. OFFICERS AND THAT IS,
25 ESSENTIALLY, THERE'S 15 DETECTIVES AND THREE SERGEANTS AND ONE



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1 LIEUTENANT AND THEY WILL BE DEPLOYED AT THE STATIONS THAT HAVE
2 THE MOST GANG VIOLENCE. AND THE PRINCIPLE IS THAT THE MORE YOU
3 GET INTO ARRESTING GANG MEMBERS OR TAKING CRIME REPORTS, AND
4 WE'RE DOING THIS RATHER SUBSTANTIALLY, THAT YOU GOT TO
5 INVESTIGATE THIS STUFF. YOU'VE GOT TO PREPARE CASES FOR
6 PROSECUTION AND, THUS, THE MORE FIELD ACTIVITY WITH ARRESTS,
7 THE MORE INVESTIGATIVE ACTIVITY ACCOMPANIES IT AND SO IT'S
8 BASICALLY KEEPING EVERYTHING ON BALANCE.

9

10 **SUP. KNABE:** GO AHEAD.

11

12 **SUP. BURKE:** ON THE SUBJECT THAT YOU WERE ON BEFORE, NOT THE
13 C.O.P.S. BUT ON THE WHOLE AREA OF HIGH GANG AREAS AND THE
14 STAFFING, FLORENCE FIRESTONE IS PROBABLY, I GUESS, ONE OF THE
15 WORST IN THE CITY, THE COUNTY. THE PEOPLE THERE HAD A SERVICE
16 AREA LIEUTENANT THAT HAS WORKED VERY WELL. I UNDERSTAND THAT
17 THAT LIEUTENANT IS BEING REMOVED TO WORK INSIDE THE CENTURY
18 STATION. AND WHAT'S GOING TO HAPPEN AS FAR AS THE DUTIES THAT
19 HE HAD IN TERMS OF BEING INVOLVED RIGHT IN THE COMMUNITY?

20

21 **SHERIFF LEE BACA:** THAT IS A DECISION THAT THE CAPTAIN
22 OBVIOUSLY MADE BUT I WOULD SAY THAT THAT LIEUTENANT MUST BE
23 REPLACED OR RETURNED, EITHER WAY, THAT THE SERVICE AREA
24 LIEUTENANT IS CRITICAL.

25



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1 **SUP. BURKE:** ARE SERVICE AREA LIEUTENANTS BEING REMOVED IN
2 OTHER AREAS?

3

4 **SHERIFF LEE BACA:** THEY DO MOVE ON CAREER-RELATED CAUSES. THEY
5 DON'T MOVE BECAUSE SOMEBODY JUST SAYS, "GET THEM OUT OF
6 THERE." WE HAVE A NEED TO REPLACE THEM. I'LL FIND OUT AND
7 REPORT BACK TO YOU.

8

9 **SUP. BURKE:** SO THE POSITION IS NOT ONE THAT'S BEING
10 ELIMINATED?

11

12 **SHERIFF LEE BACA:** IT SHOULD NOT BE ELIMINATED BUT I DON'T WANT
13 TO OVER SPEAK MYSELF.

14

15 **SUP. BURKE:** WELL, WE CAN TALK ABOUT THAT LATER. AND OUR
16 C.O.P.S. DEPUTIES NOW ARE THERE AND FULLY FUNDED, RIGHT?

17

18 **SHERIFF LEE BACA:** NOT FULLY FUNDED. WE ARE HOPING TO ACQUIRE
19 SOME ADDITIONAL FUNDING BECAUSE OF THE STUDY WE DID TOGETHER
20 THAT I HAD MENTIONED UNDER ITEM NUMBER 4. EXCUSE ME. THAT'S
21 NOT THE ONE. 4 HAS THE OVERTIME. I'M TALKING ABOUT THE-- 7,
22 RIGHT.

23

24 **SUP. BURKE:** AND WE DON'T HAVE VACANCIES?

25



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1 **SHERIFF LEE BACA:** OH, WE DO HAVE SOME VACANCIES, THERE'S NO
2 QUESTION ABOUT THAT, BUT THE CONTEXT OF OUR SUCCESS IN
3 RECRUITING IS IS THAT WE, THROUGH THE CHANGEOVER FROM THIS
4 FISCAL YEAR TO THE NEXT, ALL OF THESE ARE HIGH PRIORITY
5 POSITIONS, UNINCORPORATED AREA INCLUDED, AND WE'RE CONFIDENT
6 THAT WE CAN GET A ROBUST FILLING OF ALL OF THESE VACANCIES BY
7 THE BEGINNING OF THE NEXT FISCAL YEAR.

8

9 **SUP. BURKE:** I DON'T KNOW WHETHER THIS IS THE TIME TO EVEN
10 RAISE THIS OR NOT BUT YOU KNOW THAT, IN MY AREA, THERE IS AN
11 ANNEXATION BEING PROPOSED AND PART OF THE BASIS FOR THE
12 ANNEXATION IS THAT THEY WOULD RATHER BE UNDER A CONTRACT WITH
13 CARSON STATION THAN, AT PRESENT, UNDER THE UNINCORPORATED AREA
14 WHERE THERE IS-- THEY SAY THE SERVICE IS JUST DIFFERENT. AT
15 ONE TIME THEY WERE UNDER CARSON STATION. THEY WERE MOVED TO
16 CENTURY. BUT THEIR FEELING IS THAT, IF YOU COMPARE THEIR
17 SERVICE WITH THE REST OF CARSON, THAT THEIR SERVICE IS SO MUCH
18 LESS THAT THEY ARE INTERESTED IN BEING ANNEXED SO THAT THEY
19 COULD BE PART OF A CONTRACT.

20

21 **SHERIFF LEE BACA:** MY RESPONSE TO THAT WOULD BE IT'S A NICE
22 ARGUMENT FOR PEOPLE WHO OWN HOMES THAT WANT THEIR PROPERTY TO
23 BE EVALUATED DIFFERENTLY. IT'S AN ECONOMIC, I THINK, DECISION.
24 THIS HAS BEEN TRUE OF GLENDALE AREAS WITH PARTS OF THE
25 UNINCORPORATED UP THERE. THEY GOT ANNEXED BY THE CITY OF



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1 GLENDALE. I MEAN, YOU KNOW, IT'S A MATTER OF THEM WANTING TO
2 IDENTIFY MORE WITH THE CITY OF COMPTON THAN THE UNINCORPORATED
3 AREA, PARTICULARLY WHERE YOU HAVE THESE GANG PROBLEMS AND THE
4 LIKE. BUT THE SERVICES ARE, IN MY OPINION, ON PARITY.

5

6 **SUP. BURKE:** ALL RIGHT. THEY GIVE A NUMBER OF EXAMPLES. I WON'T
7 GO INTO THOSE. BUT THEY DO HAVE A NUMBER OF EXAMPLES IN TERMS
8 OF RESPONSE TIME AND OTHER THINGS LIKE THAT.

9

10 **SHERIFF LEE BACA:** WE HAVE THE BEST RESPONSE TIMES IN A MAJOR
11 LAW ENFORCEMENT AGENCY IN AMERICA AND IF...

12

13 **SUP. BURKE:** WELL, THEY SAY IT'S GREAT IF YOU'RE IN THE
14 CONTRACT.

15

16 **SHERIFF LEE BACA:** IT'S GREAT EVEN IF YOU'RE NOT IN THE
17 CONTRACT. AND WHAT WE'RE DOING HERE, WITH YOUR SUPPORT, IS WE
18 ARE MAKING IT EVEN GREATER. I WOULD LOVE TO GO WITH YOU THE
19 NEXT TIME THAT YOU CAN COME OUT AND WANT TO DISCUSS IT,
20 BECAUSE I DON'T THINK YOU SHOULD HAVE TO SHOULDER THAT ON YOUR
21 OWN.

22

23 **SUP. BURKE:** THAT WOULD BE VERY HELPFUL. THEY ARE NOT HOMES.
24 THEY ARE MOBILE PARK RESIDENTS.

25



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1 **SHERIFF LEE BACA:** THEY ARE THE SAFEST. I WORKED TWO YEARS IN
2 THE CITY OF CARSON AS A LIEUTENANT AND EVEN THE MOBILE PARKS
3 THROUGHOUT THE CARSON AREA, WHICH THERE ARE SEVERAL, ARE,
4 LIKE, WHAT YOU CALL PRIVATIZED COMMUNITIES.

5

6 **SUP. BURKE:** RIGHT.

7

8 **SHERIFF LEE BACA:** PEOPLE JUST DON'T GO IN THERE UNLESS THEY'RE
9 RESIDENTS. SO, EVEN IN THE UNINCORPORATED AREA, THE LEVEL OF
10 CRIME IS VERY ENVIABLE BUT I'D LIKE TO GO WITH YOU BECAUSE I
11 THINK IT'S UNFAIR FOR YOU...

12

13 **SUP. BURKE:** I THINK THAT WOULD BE VERY HELPFUL BECAUSE THAT IS
14 THE MAJOR ISSUE.

15

16 **SHERIFF LEE BACA:** THANK YOU.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE ANTONOVICH.

19

20 **SUP. ANTONOVICH:** MR. JANSSEN, CONCERNING THE RELEASING OF THE
21 EARLY INMATES WHICH WE'VE HAD DONE AND WHICH I BELIEVE VERY
22 DANGEROUS BIT, WE RELEASE THEM BECAUSE THERE'S A LACK OF BED
23 SPACE BUT THEN WE FIND WE HAVE 954 VACANT BEDS AT THE SOUTH
24 FACILITY AND IT DOESN'T MAKE SENSE THAT WE CONTINUE TO RELEASE
25 PEOPLE WHEN WE HAVE THIS SPACE, ESPECIALLY WHEN WE'RE IN THE



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1 PROCESS NOW OF REOPENING ADDITIONAL JAIL FACILITIES AND THE
2 REOPENING OF SYBIL BRAND. IN THE FISCAL YEAR 2004/'05, OUR
3 BOARD VOTED TO REOPEN THE JAIL BEDS THAT WERE PREVIOUSLY
4 CLOSED. PHASE ONE INCLUDED 234 BEDS WITH 16 POSITIONS AT THE
5 SOUTH FACILITY. AND THE FOLLOWING YEAR, AN ADDITIONAL 594 BEDS
6 WERE OPENED WITH 50 ADDITIONAL POSITIONS. WHY DIDN'T WE
7 INCLUDE THE REOPENING OF THE ENTIRE FACILITY OVER THE CLOSURE
8 OF THOSE PHASES AND THIS PAST SUMMER WHEN THE BOARD WAS
9 EVALUATING ALL OF THE SCENARIOS FOR THE JAIL EXPANSION MASTER
10 PLAN, WERE YOU AWARE THAT NEARLY 1,000 BEDS WERE SITTING IDLE
11 IN OUR SYSTEM? AND WHAT ARE THE PLANS AS IT RELATES TO SOUTH?
12 ARE YOU REVIEWING THE OPERATIONAL COSTS AND THE FEASIBILITY OF
13 OPENING ALL OF THOSE BEDS THERE?

14

15 **C.A.O. JANSSEN:** LET ME START AT THE END FIRST. THE ANSWER IS
16 YES, WE ARE GOING TO EVALUATE THAT AS PART OF THE SHERIFF'S
17 REQUEST IN THIS DOCUMENT YESTERDAY, FOR BUDGET DELIBERATIONS
18 AND WE'LL HAVE ALL THAT INFORMATION. THE ANSWER TO THE EARLIER
19 QUESTION ABOUT WHY DID WE NOT PREVIOUSLY FUND IT, IT IS
20 BECAUSE, AS SHARON JUST POINTED OUT TO ME, AT THE TIME WE WERE
21 DOING ALL THIS, WE WEREN'T TOLD THAT THERE WAS ADDITIONAL
22 CAPACITY AT PITCHESS AND WE'RE NOT SURE THAT THERE'S 900 RIGHT
23 NOW. THAT'S WHY WE NEED TO TAKE A LOOK AT THE INFORMATION AND
24 COME BACK TO YOU IN JUNE WITH A FULL EXPLANATION.

25



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1 **SUP. ANTONOVICH:** SO THERE MAY NOT BE 954?

2

3 **C.A.O. JANSSEN:** WE'RE NOT SURE THERE IS 900 UNFUNDED THERE NOW
4 BUT WE HAVE TO GO BACK THROUGH THE NUMBERS AND BEDS AND ALL
5 THE INFORMATION WE DID TWO YEARS AGO.

6

7 **SUP. ANTONOVICH:** BUT THERE ARE BEDS AVAILABLE?

8

9 **C.A.O. JANSSEN:** THERE APPARENTLY ARE BEDS-- THERE IS SPACE
10 AVAILABLE, YES.

11

12 **SUP. ANTONOVICH:** WHY, BUT WHY WOULDN'T THAT-- WASN'T THAT
13 TAKEN INTO CONSIDERATION WHEN WE WERE VOTING FOR...

14

15 **C.A.O. JANSSEN:** WELL, BECAUSE WE DIDN'T-- WEREN'T TOLD AT THE
16 TIME. WE DON'T KNOW HOW MANY BEDS ARE OUT THERE UNLESS YOU GO
17 OUT AND ACTUALLY COUNT. THEY HAVE TO TELL US. AND I AM JUST
18 TOLD THAT WE WERE NOT INFORMED, TWO OR THREE YEARS AGO, THAT
19 THERE WERE ADDITIONAL BEDS IF WE DID X, Y, Z OR WE WOULD
20 CERTAINLY HAVE CONSIDERED IT. IT'S A REASONABLY INEXPENSIVE
21 WAY TO ADD BEDS TO THE SYSTEM.

22

23 **SUP. ANTONOVICH:** WITH RESPECT TO THE NUMBER OF BUDGETED DEPUTY
24 SHERIFF TRAINEES, I UNDERSTAND THAT THE SHERIFF TRAINS AN
25 AVERAGE OF A LITTLE OVER 400 TRAINEES BUT IS BUDGETED FOR 105,



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1 WHICH REQUIRES THEM THE MAINTAIN VACANCIES. WHEN WILL THE 105
2 NUMBER-- WHEN WAS THAT 105 NUMBER ESTABLISHED? AND HOW CAN WE
3 ADDRESS THE SINCE IT HAS CLEARLY NOT KEPT PACE WITH THE
4 INCREASE IN POPULATION?

5

6 **C.A.O. JANSSEN:** THAT'S ITEM NUMBER 10 ON HIS REQUEST. AND
7 WHEN-- OVER THE LAST SEVERAL YEARS WE ADDED-- REOPENED, FOR
8 YOU REOPENED ALL THE JAIL BEDS, ADDED-- I OUGHT TO LET YOU
9 ANSWER IT.

10

11 **SHERIFF LEE BACA:** LET ME ANSWER IT.

12

13 **C.A.O. JANSSEN:** THEY DIDN'T ASK. I MEAN, WE CAN GO THROUGH
14 THIS ROUND AND AROUND. IN THE BUDGET DOCUMENTS THAT WE GET
15 FROM THE SHERIFF, THERE ARE THINGS THAT THEY ASK FOR AND
16 THINGS THAT THEY DON'T ASK FOR. THE SHERIFF'S REQUEST FOR NEXT
17 YEAR IS \$900 MILLION ABOVE BUDGET. IT'S A 100 PERCENT
18 INCREASED REQUEST. I DON'T HAVE ANY PROBLEM WITH THAT REQUEST.
19 HE'S DOING HIS JOB. HE NEEDS TO DO THAT. WE ONLY HAVE SO MUCH
20 MONEY. SO, EVEN IF HE REQUESTED IT, THAT'S WHY I DON'T WANT TO
21 MAKE A BIG DEAL OUT OF IT, EVEN IF HE REQUESTED IT, WE MAY NOT
22 HAVE BEEN ABLE TO AFFORD IT BUT IT CAME UP WHEN WE RAN INTO
23 THE OVERTIME ISSUE. WE ADDED ALL THESE NEW POSITIONS. WE ADDED
24 ALL THIS NEW STAFF. I THINK NOBODY THOUGHT ABOUT THE FACT YOU



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1 WERE GOING TO HAVE OTHER THINGS FUNDED, AS WELL. WE'VE ADDED A
2 LOT OF RECRUITMENT, BACKGROUND, ET CETERA.

3

4 **SUP. ANTONOVICH:** I REALIZE THAT, HOWEVER, THE FAULT THAT YOU
5 HAVE, WE'RE NOT STRATEGICALLY PLANNING FOR THE POPULATION
6 INCREASES THAT WE'RE HAVING. AND SO YOU TAKE A MODEL AND YOU
7 SAY, WELL, 900 YOU NEEDED LAST YEAR, THE YEAR BEFORE, SO
8 THEREFORE WE'LL GIVE YOU A TENTH OF THAT OR A PORTION OF THAT
9 BUT EVERY DAY OUR POPULATION CONTINUES TO GROW, ESPECIALLY IN
10 THE UNINCORPORATED AREAS WHICH REQUIRES ADDITIONAL PERSONNEL
11 AND THE JAILS REQUIRE ADDITIONAL BED SPACE JUST BECAUSE WE
12 HAVE A GREATER POPULATION. TODAY, IT'S 10.4 MILLION. A FEW
13 YEARS AGO, WHEN I WAS ON THIS BODY, IT WAS, LIKE, 7 OR 8
14 MILLION AND WE CONTINUE TO GROW. BUT, YET, WE EXPECT TO KEEP
15 THIS LARGER POPULATION IN THIS SMALLER JAIL CONFIGURATION.
16 WE'RE NOT EXPANDING TO MEET THE POPULATION NEED IS WHERE I'M
17 COMING FROM. AND SOMEHOW YOU NEED TO BE LOOKING...

18

19 **SHERIFF LEE BACA:** WE HAVE A VERY GOOD ANSWER TO THAT,
20 SUPERVISOR. AND THAT IS THAT THE BOARD HAS SET ASIDE A
21 SIGNIFICANT AMOUNT OF MONEY TO REDO SYBIL BRAND AND TO ALSO
22 CREATE AND DEVELOP A NEW WOMEN'S FACILITY AT THE RANCH THAT
23 COULD HOUSE AS MANY AS 2,000 IF WE GET TO THAT PLACE. AND THEN
24 WE EMPTY OUT THE LYNWOOD REGIONAL JUSTICE CENTER AND WE'LL
25 GAIN 1,600 NEW BEDS FOR THE MALE INMATES. AND THEN, WITH THIS



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1 MORE RECENT PROPOSAL FOR THE 954 BEDS, WE'RE LOOKING AT ABOUT
2 ANOTHER 2,400 FOR MEN, OF WHICH ALLOWS US THEN TO RAISE THAT
3 COUNT THAT YOU SO ACCURATELY IDENTIFIED. AT THE SAME TIME, IT
4 ALLOWS US TO EXPAND THE WOMEN'S SERVICES TO THE PLACE WHERE WE
5 KEEP THEM 100 PERCENT SENSING BUT WE USE EVERY FORM OF
6 RECOVERY AND SERVICE PROGRAMS FOR THEM BECAUSE THEY HAVE A
7 HIGHER LEVEL OF RESPONSE TO THESE PROGRAMS THAN THE MEN DO. SO
8 WE'RE LOOKING REALLY IN THE FUTURE, IN THE PIPELINE NOW, OF
9 CLOSE TO ANOTHER 4,000 BEDS, WHICH DOESN'T SAY THAT WE
10 COULDN'T USE MORE. BUT, IN SOME OF THE DISCUSSIONS THAT WE'VE
11 BEEN HAVING, WHICH ARE CONTINUOUS, IS THAT WE MAY HAVE TO
12 BUILD A TENT-LIKE FACILITY UP THERE AT THE RANCH TO EVEN
13 ACCOMMODATE MORE COUNTY-SENTENCED PRISONERS WHO ARE MINIMUM TO
14 MEDIUM SECURITY. THEY WOULDN'T BE HARD STEEL AND CEMENT TYPE
15 FACILITIES. SO I THINK WE'RE MOVING IN THAT DIRECTION THAT YOU
16 HAVE ACCURATELY IDENTIFIED AND...

17
18 **SUP. ANTONOVICH:** YOU KNOW TODAY AT THE MEMORIAL SERVICE, THE
19 PROBLEM WITH, MANY TIMES, NONENFORCEMENT PEOPLE PUTTING CUTS
20 IN BUDGETS NOT REALIZING THE IMPACT IT WILL HAVE, I WAS
21 INFORMED THAT LOS ANGELES CITIES POLICE DEPARTMENT'S METRO
22 DIVISION HAD THEIR TRAINING BUDGET ELIMINATED, CUT. SO THEY
23 DIDN'T HAVE ANY TRAINING FOR THE PAST YEAR. NOW, THAT'S A VERY
24 SMALL ITEM IN A BUDGET BUT A MAYOR AND A COUNCIL THINKS THAT'S
25 FINE, YOU KNOW. AND, WHEN WE LOOK AT THESE IN OUR BUDGET THAT



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1 WE HAVE A RESPONSIBILITY FOR BECAUSE WE DON'T HAVE
2 RESPONSIBILITY OVER L.A.P.D., IT'S OUR RESPONSIBILITY TO
3 ENSURE THAT YOUR NEEDS ARE MET. BECAUSE, IF THEY'RE NOT, THEN
4 MR. FORTNER HAS TO REPRESENT US IN COURT WITH ALL OF THESE
5 LAWSUITS THAT WE HAVE TO PAY FOR OUT OF THE OTHER POCKET. AND
6 IT MAKES ECONOMIC SENSE AND SOCIAL JUSTICE SENSE IF THE PUBLIC
7 SAFETY ARE FUNDED TO MEET THE NEEDS AND REQUIREMENTS THAT WE
8 NEED FOR AN ORDERLY SOCIETY. THAT'S THE ISSUE. I KNOW I'M GLAD
9 AND SUPPORT YOUR REQUEST FOR THE MEDICAL SERVICES FUNDING IN
10 YOUR BUDGET, THE ISSUE OF THE 120 UNFUNDED POSITIONS, WHICH I
11 SAID-- AND I'VE SAID STILL BELIEVE THAT THE JAIL STAFFING
12 ISSUE IS A CRITICAL ONE TO PROTECT THE SAFETY AND I REMAIN
13 VERY SUPPORTIVE OF THESE, YOU KNOW, POSITIONS BEING FUNDED.
14 BUT, ON THE ISSUE OF THE UNINCORPORATED PATROLS, I WANT TO
15 ESPECIALLY EXPRESS MY APPRECIATION OF THE POLICY CHANGES THAT
16 YOU HAVE MADE TO ENSURE THAT, IN THE COUNTY AREAS, THAT
17 THEY'RE ADEQUATELY STAFFED. AND THESE CHANGES HAVE HAD A
18 DIRECT IMPACT IN THE INCREASE OF SWORN COMPLIANCE LEVELS AND
19 WE HAVE HAD VERY POSITIVE FEEDBACK FROM OUR TOWN COUNCILS,
20 FROM OUR COMMUNITIES. THE ANTELOPE VALLEY PRESS, VERY
21 CONSTRUCTIVE NEWSPAPER, I MEAN, THEY REPORT COMMUNITY NEWS,
22 THAT DON'T HAVE A SLANT OR AN EDGE, AND THEY'VE BEEN VERY
23 SUPPORTIVE OF YOU, AS YOU KNOW, FOR THAT EFFORT. AND THEN
24 WORKING WITH THE TOWN COUNCILS IN PALMDALE AND LANCASTER
25 CITIES, YOU HAVE A COMMUNITY OF INTEREST WHERE YOU'RE ALL



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1 WORKING TOGETHER AND THEY APPRECIATE THAT. BUT, WHILE THE
2 PROPOSED BUDGET INCLUDES INCREASES IN PATROLS, MORE IS NEEDED
3 TO KEEP PACE AGAIN WITH OUR NEIGHBORING CITIES AND THE GROWING
4 POPULATION AND RESPONSE TIMES. PREVIOUSLY, WE PROVIDED FUNDING
5 FOR 50 LAW ENFORCEMENT TECHNICIANS TO RELIEVE 58 PATROL
6 DEPUTIES FROM DESK DUTY SO THEY COULD BE OUT IN THE FIELD.
7 WHAT IS THE STATUS OF HIRING THOSE 58 TECHNICIANS? AND CAN
8 THAT HIRING BE EXPEDITED?

9

10 **SHERIFF LEE BACA:** WE'VE, WITH YOUR SUPPORT, HAVE HIRED 16
11 PEOPLE. THEY'RE ON THE JOB. AND WE HAVE 42 IN BACKGROUNDS.
12 EXCUSE ME. 22 IN BACKGROUNDS. AND WE HAVE 20 VACANCIES THAT
13 ARE PENDING. SO WE THINK THAT, IN THE NEXT THREE TO FOUR
14 MONTHS, WE SHOULD BE IN FAIRLY GOOD SHAPE. THESE POSITIONS ARE
15 CIVILIAN POSITIONS. WE WANT TO RECRUIT OUT OF THE
16 NEIGHBORHOODS WHERE THE PEOPLE LIVE, NEXT TO THE SHERIFF'S
17 STATION, SO IT BECOMES A TRUE LOCAL JOB. AND I'M CONFIDENT
18 THAT, IN TIME, SEVERAL MORE MONTHS FROM NOW, THE WHOLE PROGRAM
19 WILL BE UP AND RUNNING FULLY STAFFED.

20

21 **SUP. ANTONOVICH:** CAN YOU UPDATE US ON YOUR VACANCY PROJECTIONS
22 FOR THE END OF THIS CALENDAR YEAR AND HOW YOUR OVERALL
23 RECRUITMENT IS GOING?

24



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1 **SHERIFF LEE BACA:** YES. AS I ALREADY MENTIONED, WE ARE ON
2 TARGET FOR TRAINING 1,300 DEPUTY SHERIFF POSITIONS. IN THE
3 PROJECTION OF THE END OF THE CALENDAR YEAR, RIGHT NOW, AS MR.
4 KNABE INDICATED, WE HAD 400 VACANCIES. NOW, STARTING JULY 1ST,
5 DEPENDING UPON THE BOARD ACTIONS, WE'RE GOING TO ACCUMULATE
6 CONCEIVABLY ANOTHER TWO TO 300 VACANCIES BUT, AT THE SAME
7 TIME, WE ARE ALSO ANTICIPATING, IN THE NEXT CALENDAR YEAR, IN
8 THE BEGINNING PART OF THE YEAR, AROUND MARCH, A NUMBER OF
9 RETIREMENTS FROM THE DEPARTMENT, WHICH WILL ADD MORE VACANCIES
10 AT THAT POINT. BUT OUR KEY POINT OF SUCCESS IS THAT, BY THE
11 END OF THIS YEAR, WE WILL BE WELL INTO FULL STAFFING, EVEN
12 WITH THE INCREASES THAT THE BOARD APPROVES BECAUSE WE'RE
13 LOOKING STILL AT REDUCING THE 400 VACANCIES TO POSSIBLY 300
14 VACANCIES BEFORE THE END OF THIS FISCAL YEAR. THEN, IF WE HIRE
15 UP ANOTHER 600 PEOPLE BEFORE THE END OF THE YEAR, THEN WE HAVE
16 THEM IN THE PIPELINE TO THE POINT WHERE WE'RE REALLY AT CLOSE
17 TO NO VACANCIES. SO THEN, WHEN WE GET INTO THE MARCH PERIOD OF
18 '08, WE'LL END UP BEING ABLE TO BRING PEOPLE IN ON A REGULAR
19 REPLACEMENT BASIS. SO IT'S LOOKING EXTRAORDINARILY BRIGHT. AND
20 WE OUTRECRUIT THE GREAT LOS ANGELES POLICE DEPARTMENT 2 TO 1.

21
22 **SUP. ANTONOVICH:** WE SUPPORT OUR OFFICERS BETTER, TOO. WHAT
23 ABOUT THE JAIL CUSTODY ASSISTANCE? HOW ARE WE DOING ON THOSE?

24



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1 **SHERIFF LEE BACA:** THERE IS A VACANCY AND I'VE TRACKED THIS ON
2 A WEEKLY BASIS. I BELIEVE IT'S AT THE 200 LEVEL. OUR ANSWER TO
3 THAT IS WE HAVE A VERY AGGRESSIVE PROGRAM IN-- THE CURRENT
4 VACANCIES ARE 260. WE HAVE A VERY AGGRESSIVE PROGRAM FOR WHAT
5 I CALL THE UNINCORPORATED INCORPORATED COMMUNITIES THAT HAVE
6 HIGH SCHOOL GRADUATES WHO, LIKE MYSELF, CANNOT AFFORD TO GO
7 OFF TO COLLEGE OR UNIVERSITY. THEY HAVE TO WORK. AND THERE IS
8 NO BETTER JOB THAN AN 18-YEAR-OLD JUST GOT THEIR HIGH SCHOOL
9 DIPLOMA THAT NEEDS TO ESSENTIALLY LEAVE HOME AND GET OUT ON
10 THEIR OWN OR STAY HOME, EITHER WAY, BUT THERE'S MANY YOUNG
11 PEOPLE OF OUR DIVERSE POPULATION THAT, IF THEY KNEW THAT THEY
12 COULD GET A JOB THAT PAYS WHAT THIS JOB PAYS, WITH THE
13 BENEFITS THAT IT BRINGS, I CAN'T IMAGINE THAT ANYTHING OTHER
14 THAN PLUSES WILL OCCUR. NOW, THIS NEW HIGH SCHOOL CLASS IS
15 GOING TO GRADUATE IN ANOTHER MONTH, SO I'M GOING TO SEE IF MY
16 PREDICTION COMES TRUE BUT, IF I CAN'T GET 250 KIDS OUT OF
17 10,000 HIGH SCHOOL GRADUATES IN THE ENTIRE COUNTY OF LOS
18 ANGELES, THEN I'M GOING TO HAVE TO CHANGE MY STRATEGY.

19
20 **SUP. ANTONOVICH:** ONE OF THE-- AND I HAVE TO APPLAUD THE
21 DEPARTMENT OF I.S.D. THEY HAVE A VERY PROACTIVE TRAINING
22 INTERNSHIP EMPLOYMENT OPPORTUNITIES FOR FOSTER CHILDREN IN OUR
23 COUNTY AND I'VE BEEN ABLE TO PARTICIPATE IN SOME OF THEIR
24 PROGRAMS AND THEY HAVE BEEN ABLE TO PARTICIPATE IN SOME OF OUR



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1 JOB FAIRS WE DO FOR OUR FOSTER EMANCIPATED YOUTH. THAT'S
2 ANOTHER AREA FOR POTENTIAL PEOPLE...

3

4 **SHERIFF LEE BACA:** I TOTALLY AGREE.

5

6 **SUP. ANTONOVICH:** ...BECAUSE OUR FOSTER CHILDREN FALL THROUGH
7 THE CRACKS AND WE HAVE AN OPPORTUNITY TO HELP THEM WHEN
8 THEY'RE EMANCIPATED AT 18. AND, WITH AN OPPORTUNITY, THEY'LL
9 BE FUTURE SHERIFFS, SUPERVISORS, EDUCATORS, DOCTORS, NURSES
10 AND CONSTRUCTIVE MEMBERS OF OUR SOCIETY. SO I THROW THAT OUT.
11 THANK YOU VERY MUCH.

12

13 **SHERIFF LEE BACA:** THANK YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU. ANY OTHER? MS. MOLINA?

16

17 **SUP. MOLINA:** I NEED TO ASK SOME CLARIFYING QUESTIONS ON A
18 COUPLE OF THINGS. FIRST OF ALL, ON THE UNINCORPORATED PATROL
19 AND ON THE SUMMER GANG PROGRAM, RIGHT NOW, WE HAVE 27 MILLION
20 IN DESIGNATION THAT HAS NOT BEEN UTILIZED, IS THAT CORRECT?

21

22 **C.A.O. JANSSEN:** I THINK IT'S 23 BUT IT'S IN THE BALLPARK.

23

24 **SUP. MOLINA:** ALL RIGHT. AND HE'S TALKING ABOUT CREATING A
25 SUMMER GANG SUPPRESSION PROGRAM.



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1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. MOLINA:** AND YOU REQUESTED HOW MUCH FOR THAT?

5

6 **C.A.O. JANSSEN:** 2.7. THAT'S ITEM NUMBER 4 ON HIS LIST. AND
7 IT'S SOMETHING THAT WE DID LAST YEAR, RIGHT. AND I WOULD THINK
8 IT'S SOMETHING WE WANT TO DO AGAIN THIS YEAR.

9

10 **SUP. MOLINA:** SO IT COULD PROBABLY COME OUT OF THAT FUND THAT
11 WAS FROM LAST YEAR...

12

13 **C.A.O. JANSSEN:** RIGHT.

14

15 **SUP. MOLINA:** ...CORRECT?

16

17 **C.A.O. JANSSEN:** RIGHT.

18

19 **SUP. MOLINA:** THAT'S STILL IN THAT DESIGNATION?

20

21 **C.A.O. JANSSEN:** YES, RIGHT. IT HAS TO BE MOVED. AND WE'RE
22 COMING TO THE BOARD WITH A BUDGET ADJUSTMENT LETTER I THINK
23 THE END OF MAY.

24

25 **SUP. MOLINA:** WILL YOU INCLUDE THAT?



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1

2 **C.A.O. JANSSEN:** YES.

3

4 **SUP. MOLINA:** I SEE. SO WE DON'T HAVE TO PUT IN A MOTION FOR
5 THAT? NOW, DO WE HAVE TO DEFINE PLAN? IS THAT A DEFINED PLAN
6 AS YET?

7

8 **SHERIFF LEE BACA:** YES, THERE IS A PLAN IN THE BOOK.

9

10 **C.A.O. JANSSEN:** IT SHOULD BE ITEM NUMBER 4.

11

12 **SHERIFF LEE BACA:** CHECK YOUR TAB 4. AND THERE'S SEVERAL
13 PARAGRAPHS OF EXPLANATION, INCLUDING THE DATES WHERE THIS
14 WILL...

15

16 **SUP. MOLINA:** GOOD. WE HAVE THAT. THE OTHER PART OF IT THAT,
17 I'M TRYING TO UNDERSTAND, ON SOME OF THE ISSUES THAT THE
18 A.C.L.U. IS RAISING BUT LET ME CONFINE IT TO A DIFFERENT PART.
19 SHE SEEMED TO BE GOING IN A DIFFERENT DIRECTION. IT SEEMS AS
20 THOUGH, FROM THE LITTLE BIT THAT I'VE READ ON THIS, THAT THERE
21 IS A WHOLE SERIES OF FOLKS THAT ARE NOT BEING ARRAIGNED WITHIN
22 A EFFECTIVE TIMEFRAME. NOW, THAT DOESN'T SEEM TO BE-- I DON'T
23 KNOW IF THAT'S TOTALLY OR EVEN IS A SHERIFF PROBLEM BUT IT
24 BECOMES A SHERIFF PROBLEM BECAUSE YOU'RE HOLDING ALL THESE
25 FOLKS. IT WOULD SEEM TO ME THAT THE MORE PEOPLE YOU COULD GET



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1 ARRAIGNED AND HOPEFULLY SET BAIL FOR AND THAT HOPEFULLY SOME
2 OF THESE PEOPLE CAN BAIL THEMSELVES OUT, WE WOULD NOT BE
3 HOLDING. AND I WOULD LIKE TO SEE SOME KIND OF A MANAGEMENT
4 PLAN THAT COULD GET US THERE. AND I DON'T MEAN THE WHOLE ISSUE
5 WITH THE A.C.L.U. ON THEIR PART. I'M JUST TALKING ABOUT THE
6 SIMPLICITY THAT, IF SOMEBODY COULD BE ARRAIGNED WITHIN A DAY,
7 WITHIN THE TWO-DAY TIMEFRAME AS COMPARED TO THREE, FOUR OR
8 FIVE DAYS POTENTIALLY, IF IT COULD BE CONSOLIDATED, LIKE, I
9 MEAN, I DON'T KNOW IF ALL THE FILINGS HAPPEN ON THE SAME DAY
10 BUT, IF HE GETS PICKED UP FOR POSSESSION AND THEN LATER ON
11 THERE'S OTHER OUTSTANDING WARRANTS, IT'S MY UNDERSTANDING HE
12 HAS TO-- YOU'LL HAVE TO MAKE ARRANGEMENTS FOR HIM TO GO TO
13 THIS COURT AND THEN GO OVER TO THIS COURT AND GO TO THAT
14 COURT. ISN'T THERE SOME WAY TO CONSOLIDATE-- I MEAN, IF WE'RE
15 GOING TO SPEND ANY MONEY ON A STUDY, I'D RATHER FIGURE OUT HOW
16 TO MANAGE THE FRONT END BECAUSE THIS IS WHERE WE SEEM TO GET A
17 REAL BOTTLENECK OF PEOPLE AND SOMETIMES PEOPLE THAT SHOULDN'T
18 NECESSARILY BE THERE BUT MAYBE NEED TO BE THERE OR IF THEY'RE
19 GOING TO BE GIVEN SOME SUPERVISED MECHANISM, MAYBE THAT'S THE
20 PLACE TO DO IT. AND I'M WONDERING, IS THERE SOMETHING THAT
21 NEEDS TO BE WORKED OUT WITH THE COURTS? I MEAN, WE'VE HEARD OF
22 VIDEO CONFERENCING FOR ARRAIGNMENT. I DON'T KNOW HOW THAT
23 WORKS OR WHY THAT CAN'T BE DONE MORE OFTEN OR IF THERE COULD
24 BE SOME KIND OF A MECHANISM OR WHY THIS IS. I MEAN, I
25 UNDERSTAND THAT SOMETIMES YOU GOT TO MAKE ARRANGEMENTS FOR A



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1 GUY TO GET ON A BUS TO GO TO THREE DIFFERENT COURTS IN FOUR
2 DIFFERENT DAYS AND THAT'S QUITE A COORDINATION ISSUE. WHEREAS,
3 IF WE COULD GET IT ALL CONSOLIDATED AND MAYBE WORK WITH THE
4 COURTS TO MAKE THAT HAPPEN, I'M SURE THE JUDGES WOULD PROBABLY
5 WELCOME IT AS MUCH AS ANYONE ELSE. HAVE YOU LOOKED AT THAT? IS
6 THAT AN ISSUE? NOT AN ISSUE?

7

8 **SHERIFF LEE BACA:** I THINK WHAT'S INTERESTING AND WE'VE GOT THE
9 GREATEST D.A. IN AMERICA HERE AND WHAT THE LADY MISSPOKE IS
10 THAT INMATES WHO ARE IN CUSTODY WITH BAIL THAT IS SUBSTANTIAL
11 CAN MAKE BAIL AND POST BAIL ANY TIME THEY CHOOSE TO IF THEY
12 CAN AFFORD TO DO SO. NOW SHE'S NOT TALKING ABOUT THE AVERAGE
13 DRUNK DRIVER BECAUSE WE DON'T EVEN HOLD THESE PEOPLE. SHE'S
14 TALKING ABOUT DRUG CARTEL DEALERS. SHE'S TALKING ABOUT
15 MURDERERS. SHE'S TALKING ABOUT THREE STRIKERS. SHE'S TALKING
16 ABOUT SOME HEAVYWEIGHT PEOPLE. WE BASICALLY HAVE TAKEN THE
17 WORST OF THE WORST AND CROWDED UP OUR JAIL WITH THEM NOW...

18

19 **SUP. MOLINA:** BUT SOME OF THEM ARE, YOU KNOW, WARRANT VIOLATORS

20

21 **SHERIFF LEE BACA:** PARDON ME?

22

23 **SUP. MOLINA:** SOME PEOPLE ARE WARRANT VIOLATORS. THEY HAVEN'T
24 PAID THEIR TICKETS.

25



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1 **SHERIFF LEE BACA:** WELL, I THINK YOU MAKE A GOOD POINT IN THAT
2 RESPECT. I'M WILLING TO STUDY THAT ASPECT OF IT.

3

4 **SUP. MOLINA:** I'M NOT ASKING YOU TO TAKE A HARDCORE CRIMINAL. I
5 MEAN, AGAIN, PROCESSING IS PROCESSING BUT EVEN THEN I GUESS
6 YOU STILL TRY AND HONOR THE LAW, THE TWO-DAY LAW. AS TO
7 WHETHER THEY MAKE BAIL OR NOT, IT'S UP TO A JUDGE TO MAKE THAT
8 DETERMINATION, CORRECT? BUT I AM CONCERNED THAT, IF YOU HAVE
9 PEOPLE COMING INTO OUR SYSTEM THAT, YOU KNOW, HAVE BEEN CAUGHT
10 FOR WARRANTS OR, YOU KNOW, SUSPICION OF DRIVING, YOU KNOW, A
11 STOLEN VEHICLE AND HE DOESN'T HAVE ANY PRIORS, I MEAN AT WHAT
12 POINT IN TIME-- BECAUSE IT'S ALSO CREATING A BACKLOG FOR YOU
13 BECAUSE YOUR PROCESSING PART ISN'T JUST BY GIVING THEM A
14 NUMBER. YOU'VE GOT A WHOLE SERIES OF RESPONSIBILITIES. AND
15 THEN, WHEN YOU END UP WITH SOMEBODY WHO HAS MEDICAL NEEDS OR
16 "SPECIAL" NEEDS, THEN YOU HAVE A WHOLE SERIES OF EXTENUATING
17 CIRCUMSTANCES OF HOW YOU'RE GOING TO TREAT THAT INDIVIDUAL. SO
18 ISN'T THERE, ON THE FRONT END, TO FRONT LOAD SOMETHING, TO GET
19 SOME WAY THAT YOU WOULD HANDLE THESE PEOPLE IN A DIFFERENT
20 FASHION? IT JUST SEEMS LIKE THEY'RE ALL BEING THROWN IN THE
21 TANK TOGETHER AND YOU ALL GET A NUMBER AND YOU ALL STAND IN
22 LINE. I DON'T KNOW HOW IT WORKS BUT YOU ALL STAND IN LINE AND
23 YOU GET PROCESSED WHEN YOU GET PROCESSED. AND THAT'S, I GUESS--
24 - AND IN THE MEANTIME, YOU GOT TO FEED THEM, YOU KNOW, YOU GOT
25 TO-- THEY GOT TO TAKE SHOWERS, THEY'VE GOT TO, YOU KNOW,



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1 SLEEP. SO THESE ARE ALL ACCOMMODATION RESPONSIBILITIES THAT
2 ARE REALLY HEAVY DUTY AS FAR AS RESPONSIBILITY. SO IT WOULD
3 SEEM TO ME THAT, IF WE WANTED TO DO SOME KIND OF A STUDY, IT
4 WOULD BE MORE OF A, "HOW DO YOU MANAGE OR HOW DO YOU CLASSIFY
5 OR HOW CAN YOU GROUP THESE PEOPLE DIFFERENTLY?" I KNOW THAT
6 PROBABLY THE LAW ENFORCEMENT THING IS TO, YOU KNOW, "THEY'RE
7 GUILTY, MAN, SO WE GOT TO INCARCERATE THEM." SO I UNDERSTAND
8 THAT SORT OF THING BUT ISN'T THERE SOME WAY TO FIGURE IT OUT?
9 PARTICULARLY THIS THING THAT I HEAR ABOUT WHERE YOU'VE GOT TO
10 GO TO THREE DIFFERENT COURTS. I MEAN, WHY HAVE THAT NIGHTMARE
11 WHEN YOU CAN CONSOLIDATE IT ALL TOGETHER AND MAYBE HAVE ONE
12 JUDGE DEAL WITH IT? I'M SURE THE OTHER JUDGES PROBABLY
13 WOULDN'T MIND. IT WOULD LIGHTEN UP THEIR CASELOAD, AS WELL.

14

15 **SHERIFF LEE BACA:** NO QUESTION. I'D BE HAPPY TO STUDY IT AND
16 LET ME SEE WHAT I CAN DO. I'VE LISTENED TO THE LADY, AS WELL.
17 SHE'S AN INTERESTING SCHOLAR. AT THE SAME TIME, THE REALITIES
18 ARE MORE OUTSIDE OF MY CONTROL THAN INSIDE MY CONTROL.

19

20 **SUP. MOLINA:** ABSOLUTELY. I APPRECIATE THAT.

21

22 **SHERIFF LEE BACA:** BUT I DEFINITELY WOULD LIKE TO STUDY IT
23 MORE.

24



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1 **SUP. MOLINA:** BUT I'M NOT TALKING ABOUT THE LEVEL SHE WAS
2 TALKING ABOUT NECESSARILY ABOUT HOW YOU HOUSE THEM. MY
3 INTEREST IS THE TWO-DAY PERIOD THAT, BY LAW, THEY SHOULD BE
4 ARRAIGNED. AND SO CONSEQUENTLY IT GIVES YOU AN OPPORTUNITY TO
5 DO A VERY QUICK-- BUT IF, IN FACT, YOU KNOW, WELL, THEY GOT TO
6 GO TO THE COMPTON COURT, THEY GOT TO GO TO THE EAST L.A.
7 COURT, AND THEY GOT WARRANTS OUT IN, YOU KNOW, SOMEWHERE ELSE,
8 I'M WONDERING HOW YOU COULD MAKE THAT WORK SO THAT YOU DON'T
9 HAVE-- BECAUSE THAT'S THE ONEROUS PART FOR OUR JAILS, WHERE
10 THEY SLEEP, HOW WE FEED THEM, DO THEY NEED MEDICATION? DO THEY
11 NEED MENTAL HEALTH EVALUATION? THE KINDS OF THINGS THAT WE'RE
12 VERY FRANKLY NOT THAT HOT ON YET. WE'RE GETTING THERE BUT
13 WE'RE NOT THERE YET. SO THE QUICKER WE CAN MOVE THEM OUT OF
14 THE SYSTEM, IT WOULD BE BEST. NOW, GRANTED, I DON'T WANT A
15 GANGSTER THAT'S JUST GOING TO GO BACK AND CONTINUE TO, YOU
16 KNOW, TO CREATE ALL KINDS OF PROBLEMS BACK IN THE NEIGHBORHOOD
17 OF THE COMMUNITY OR GO BACK AND TAKE REVENGE ON SOME OTHER
18 GANG MEMBER. I DON'T WANT THAT. I THINK YOU KNOW FROM-- BUT
19 THERE ARE SOME FOLKS IN SOME OF THE STUFF THAT I READ THAT I
20 AM TROUBLED ABOUT HOW LONG THEY SAT IN OUR SYSTEM AND IT
21 CONCERNS ME. I MEAN, THEY MAY NOT BE THE LIGHTWEIGHTS THAT
22 THEY CLAIM THAT THEY ARE IN THEIR DISCUSSION TO US BUT IT JUST
23 SEEMS IS THAT DOES NEED MANAGEMENT AND THAT'S THE PART I'M
24 TALKING ABOUT. NOT AFTER THAT. IF THE JUDGE SAYS, NO, YOU
25 KNOW, THE BAIL IS, YOU KNOW, 2-1/2 MILLION AND THESE GUYS ARE



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1 HARDCORE GUYS AND, YOU KNOW, THEIR FAMILY CAN'T AFFORD IT,
2 THEY'RE GOING TO HAVE TO SIT IN JAIL. I UNDERSTAND THAT.
3 THAT'S WHY THE JUDGE MADE IT SO HIGH SO THAT YOU COULDN'T GET
4 AN EASY JAIL CARD OUT OF THE PLACE. I UNDERSTAND THAT. BUT I'M
5 TALKING ABOUT THOSE THAT ARE PREARRAIGNMENT.

6

7 **SHERIFF LEE BACA:** THANK YOU. YES, I CAN DO THAT.

8

9 **SUP. MOLINA:** SO IF WE PUT MONEY IN TO DO THAT, BECAUSE THAT'S
10 WHERE I'M GOING-- HUH?

11

12 **C.A.O. JANSSEN:** TO DO WHAT?

13

14 **SUP. MOLINA:** WELL, YOU WEREN'T LISTENING. SEE? ALL THAT TIME I
15 SPENT...

16

17 **C.A.O. JANSSEN:** MONEY TO DO THE STUDY OR MONEY TO FIX THE
18 PROBLEM?

19

20 **SUP. MOLINA:** WELL, FIX THE PROBLEM. BUT WE DON'T KNOW UNTIL WE
21 STUDY IT.

22

23 **C.A.O. JANSSEN:** WELL, I DON'T THINK WE NEED MONEY TO STUDY IT.

24

25 **SUP. MOLINA:** REALLY, WHY?



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1

2 **C.A.O. JANSSEN:** BECAUSE I THINK THAT'S PART OF OUR
3 RESPONSIBILITY. AND, FRANKLY, PART OF THE NEW ORGANIZATIONAL
4 STRUCTURE IS-- I WILL TAKE THE RESPONSIBILITY FOR WORKING WITH
5 THE JUSTICE SYSTEM BECAUSE THIS IS A SYSTEM ISSUE, IT'S NOT A
6 SHERIFF'S ISSUE, AND TAKE A LOOK AT IT AND WE MAY HAVE TO HIRE
7 SOMEBODY BUT...

8

9 **SUP. MOLINA:** SO YOU'RE SAYING, LIKE, WORKING WITH THE COURTS
10 TO CONSOLIDATE SOME OF THESE...?

11

12 **C.A.O. JANSSEN:** WE WORK WITH THE COURTS, THE D.A. AND THE
13 SHERIFF AND PUBLIC DEFENDER TO FIGURE OUT WHAT THE PROBLEM IS,
14 WHAT'S GOING ON, AND THEN WHAT THE SOLUTIONS ARE.

15

16 **SUP. MOLINA:** HOW LONG DO YOU THINK THAT WOULD TAKE?

17

18 **C.A.O. JANSSEN:** ABOUT THREE YEARS. [LAUGHTER]

19

20 **SUP. MOLINA:** THANK YOU VERY MUCH. SEE, BUT IF I HIRED A
21 CONSULTANT, DAVID, I MIGHT GET IT DONE IN 60 DAYS.

22

23 **C.A.O. JANSSEN:** NO, AND WE MAY WANT TO DO THAT, SUPERVISOR,
24 I'M JUST SAYING IS THAT'S A SYSTEMS ISSUE AND WE WILL TAKE A
25 LOOK AT IT RIGHT AWAY AND IF WE NEED...



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1

2 **SUP. MOLINA:** WELL, BUT WAIT A MINUTE. I UNDERSTAND YOU'RE
3 GOING TO BUT WHAT I'M SAYING, IF IT IS SOMETHING THAT COULD
4 ALLEVIATE THE NUMBER OF PEOPLE WE DETAIN, WHY DOESN'T IT,
5 LIKE, JUMP WAY OUT IN FRONT AND SAY...

6

7 **C.A.O. JANSSEN:** LET ME ASK D.A. I MEAN, THE D.A. PROBABLY
8 KNOWS A LOT MORE THAN THE SHERIFF ABOUT WHETHER WE'RE OVER
9 HOLDING...

10

11 **SUP. BURKE:** YOU KNOW, I THINK SO BECAUSE YOU HAVE ARRAIGNMENT
12 COURT...

13

14 **SUP. MOLINA:** I DON'T KNOW BUT...

15

16 **C.A.O. JANSSEN:** YOU HAVE AN-- WELL, YOU...

17

18 **SUP. BURKE:** YOU HAVE AN ARRAIGNMENT COURT. IN EVERY COURT,
19 THEY HAVE ARRAIGNMENTS...

20

21 **C.A.O. JANSSEN:** YOU CAN ONLY HOLD SOMEBODY...

22

23 **SUP. BURKE:** ...ALL THROUGH BUT YOU HAVE A RIGHT TO WAIVE IT.
24 AND SO, IF YOU DON'T HAVE AN ATTORNEY YET, YOU HAVE A RIGHT TO
25 WAIVE YOUR ARRAIGNMENT AT THAT TIME, THE TIME FOR ARRAIGNMENT.



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1 SO IT CAN GO OVER UNTIL THEY GET YOU A PUBLIC DEFENDER OR
2 WHATEVER IT IS. AND THE D.A. CAN EXPLAIN THIS.

3

4 **SUP. MOLINA:** ALL RIGHT. BUT I GUESS THAT'S THE QUESTION I'M
5 ASKING. IF IT TAKES THAT KIND OF EFFORT, IT WOULD SEEM TO ME
6 THAT IT IS BEST TO DO IT UP FRONT THAN TO JUST LEAVE IT AT THE
7 DOORSTEP OF THE SHERIFF TO SAY OKAY, YOU FEED THEM, YOU HOUSE
8 THEM, YOU FIND A PLACE FOR THEM TO SLEEP UNTIL WE'RE READY AND
9 WE'LL LET YOU KNOW WHEN HE'S READY. AND SO IT IS A SYSTEMS
10 PROBLEM BUT IT SHOULDN'T TAKE THREE YEARS IF THERE'S A
11 POSSIBILITY THAT WE COULD KEEP-- LET'S SAY WE KEPT, YOU KNOW,
12 10 PEOPLE OUT EVERY DAY. THAT MIGHT HELP, RIGHT?

13

14 **SHERIFF LEE BACA:** YOUR THEORY IS ESSENTIALLY CORRECT. THE
15 REDUCTION OF UNNECESSARY INMATE POPULATION CAN OCCUR IN GROUPS
16 OF 100, 200, 300. IT'S WORTH THE EFFORT. I THINK THE PUBLIC
17 DEFENDER HAS MORE INSIGHT ON THIS WHOLE THING THAN PROBABLY
18 ANY OF US IN THE ROOM BECAUSE INMATES HAVE EITHER A LAWYER
19 THEY CAN PURCHASE OR A LAWYER THAT WILL BE GIVEN TO THEM,
20 EITHER WAY. AND WE HAVE AN ALTERNATE PUBLIC DEFENDER'S OFFICE
21 AND I MEET WITH THEM ON A MONTHLY BASIS AND THE D.A. IS WITH
22 ME ON THESE MEETINGS AND SO WE REALLY CAN TAKE THIS ON, FRAME
23 WHAT IT MEANS, GIVE IT BACK TO MR. JANSSEN AND THEN WE'RE OFF
24 AND RUNNING.

25



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1 **SUP. KNABE:** WELL, THEN, ALSO, THIS HAS TO BE 159, THE ROMERO
2 BILL SHOULD HELP, AS WELL, TOO, IF THAT CONTINUES TO MOVE
3 FORWARD ON THE ELECTRONIC MONITORING. THAT NEEDS TO BE THROWN
4 INTO THE MIX AS WELL, TOO. 959, EXCUSE ME.

5

6 **SUP. MOLINA:** WELL, I DO HOPE, THOUGH, DAVID, THAT YOU DO LOOK
7 AT IT. I'M HAPPY TO HEAR IT FROM THE D.A. BUT IT WOULD JUST
8 SEEM TO ME IF WE WENT TO THE COURTS AND HAVE OTHER PEOPLE LOOK
9 AT IT, BECAUSE LEAVING IT IN THE HANDS OF THE SHERIFF IS
10 CREATING AN OVERCROWDING IN THE INMATE RECEPTION CENTER.
11 EVENTUALLY, THEY'VE GOT TO FIND A BED AND PLACEMENT FOR THEM.
12 THEY PROBABLY STILL HAVE TO MOVE THEM AROUND. BUT IT WOULD
13 SEEM WORTHWHILE THAT, IF THERE'S SOMETHING WE CAN DO UP FRONT
14 TO ELIMINATE PEOPLE THAT DON'T HAVE TO STAY THERE-- I MEAN,
15 THEY'RE GOING TO HAVE TO STAY THEIR DAY OR TWO OR WHATEVER,
16 BUT WHEN THEY'RE THERE FOUR OR FIVE DAYS, AND THAT CAN HAPPEN,
17 I GUESS, SOMETIMES, BECAUSE THEY HAVE TO GO TO TWO OR THREE
18 COURTROOMS BECAUSE THEY GOT WARRANTS OUT OR OTHER KINDS OF
19 ISSUES, SO COULDN'T WE DO THIS? COULDN'T WE LOOK AT IT EVEN
20 BEFORE THE BUDGET?

21

22 **C.A.O. JANSSEN:** YES.

23

24 **SUP. MOLINA:** AND YOU'LL GET BACK TO US. SO THIS IS WHY WE DO
25 THESE BUDGET HEARINGS, RIGHT? TO RAISE THESE ISSUES AND...



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1

2 **C.A.O. JANSSEN:** THAT'S ABSOLUTELY RIGHT.

3

4 **SUP. MOLINA:** AND THAT YOU GET US A RESPONSE.

5

6 **C.A.O. JANSSEN:** THAT'S CORRECT.

7

8 **SHERIFF LEE BACA:** THINKING OUTSIDE THE BOX.

9

10 **SUP. YAROSLAVSKY, CHAIRMAN:** MS. BURKE, DID YOU HAVE ANYTHING
11 ELSE? LET ME JUST ASK A SIMPLE QUESTION. ARE THESE REQUESTS
12 THAT YOU'VE MADE IN PRIORITY ORDER?

13

14 **SHERIFF LEE BACA:** YES, THEY ARE. AND I SAY THIS FROM THE
15 CONTEXT OF FLEXIBILITY. INTERPRETATION HAS TO BE THAT, ONE, WE
16 UNDERSTAND THAT THE UNINCORPORATED AREA OF PATROL, TO ME, IS A
17 VERY, VERY HIGH PRIORITY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** I'M NOT-- THAT WASN'T WHAT-- I
20 JUST WANT TO UNDERSTAND THAT, WHEN I LOOK AT THIS, IF THERE
21 WAS ONLY SO MUCH AVAILABLE, IF THERE IS ANY AVAILABLE, ARE
22 MEDICAL SERVICES, WHICH IS YOUR ITEM NUMBER 1, MORE IMPORTANT
23 THAN PSYCHOLOGICAL SERVICES, WHICH IS YOUR ITEM NUMBER 5?

24

25 **SHERIFF LEE BACA:** CORRECT.



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1

2 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S CORRECT? AND SO YOUR NUMBER
3 ONE PRIORITY THAT WAS NOT FUNDED BY THE C.A.O. IS THE MEDICAL
4 SERVICES?

5

6 **SHERIFF LEE BACA:** CORRECT.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** JUST FOR THE RECORD, WHAT IS YOUR
9 PROPOSED BUDGET IN TERMS OF INCREASE FROM LAST YEAR'S BUDGET
10 FOR THE SHERIFF'S DEPARTMENT?

11

12 **C.A.O. JANSSEN:** THE INCREASE IS 150 MILLION. \$150 MILLION. 435
13 STAFF. 1.13 BILLION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** 1.3 BILLION?

16

17 **C.A.O. JANSSEN:** \$150 MILLION INCREASE, TOTAL BUDGET 1 POINT--
18 WELL, THAT'S JUST THE NET, YEAH, 1.1 BILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** 1.1 BILLION IS WHAT? IS THE TOTAL
21 BUDGET OF THE SHERIFF'S DEPARTMENT? I THINK IT'S MORE THAN
22 THAT.

23

24 **C.A.O. JANSSEN:** THAT'S THE NET COUNTY COST.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, WHAT IS THE TOTAL BUDGET OF
2 THE SHERIFF'S DEPARTMENT?

3

4 **C.A.O. JANSSEN:** THE TOTAL BUDGE OF THE SHERIFF \$2.3 BILLION.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** \$2.3 BILLION. SO THE BUDGET-- SO
7 WHEN YOU SAY THE BUDGET'S GONE UP 150 MILLION, IS THAT NET
8 COUNTY COST INCREASE OR IS THAT TOTAL INCREASE?

9

10 **C.A.O. JANSSEN:** THAT'S NET COUNTY COST. THE TOTAL INCREASE IS
11 \$179.8 MILLION.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. AND YOU SAID THAT THE NET
14 COUNTY COST IS 1.1 BILLION IN THE BUDGET AND YOU'VE INCREASED
15 IT BY 150 MILLION?

16

17 **C.A.O. JANSSEN:** CORRECT.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** AM I CORRECT THAT THAT'S AN
20 INCREASE OF WELL OVER 10 PERCENT, ISN'T IT?

21

22 **C.A.O. JANSSEN:** IT'S APPROXIMATELY.

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, MAYBE CLOSER TO 13 PERCENT.
25 1.1 BILLION AND 10 PERCENT WOULD BE 110 MILLION. THIS IS 150.



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1

2 **C.A.O. JANSSEN:** RIGHT.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** HOW MUCH OF THAT IS AS A RESULT OF
5 COMPENSATION PACKAGE? AND HOW MUCH IS IN OTHER GROWTH IN
6 COSTS, LIKE GASOLINE?

7

8 **C.A.O. JANSSEN:** MOST OF IT IS COMPENSATION. DID YOU BREAK THIS
9 OUT, PAUL? >PAUL: YEAH. IT'S DOWN BELOW THE LINE, ABOVE THE
10 LINE.

11

12 **C.A.O. JANSSEN:** SO 65 MILLION PROGRAM, 85 MILLION
13 COMPENSATION.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** SO PROGRAM MEANS WHAT?

16

17 **C.A.O. JANSSEN:** PROGRAM, UNINCORPORATED AREA OF PATROL, \$17
18 MILLION.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** NEW STUFF.

21

22 **C.A.O. JANSSEN:** YEAH, ALL NEW STUFF. \$65 MILLION WORTH OF NEW
23 FUNDING FOR PROGRAMS UNRELATED TO PAYING FOR SALARIES AND
24 BENEFITS.

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND THAT'S ALSO NET COUNTY COST,
2 CORRECT? ALMOST ALL OF IT IF NOT ALL OF IT?

3

4 **C.A.O. JANSSEN:** YES.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** SO YOU'VE GONE UP 13 OR SO PERCENT
7 OVER THE NET COUNTY COST INCREASES BUDGET, NET COUNTY COST
8 BUDGET BY ABOUT THAT MUCH, 150 MILLION. 1.1 BILLION IS THE
9 PROPOSED BUDGET'S NET COUNTY COST?

10

11 **C.A.O. JANSSEN:** CORRECT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT WAS LAST YEAR'S?

14

15 **C.A.O. JANSSEN:** 1 POINT 1-- EXCUSE ME.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ABOUT THE SAME?

18

19 **C.A.O. JANSSEN:** 963 IS THE CURRENT YEAR NET COUNTY COST. 963
20 MILLION. YOU ADD 150 MILLION TO IT AND YOU GET 1.13.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** SO THAT MAKES THE INCREASE, 150
23 MILLION INCREASE IN NET COUNTY COST MUCH BIGGER. IT MAKES IT
24 ABOUT 17, 18 PERCENT?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** RIGHT.

2

3 **SUP. YAROSLAVSKY, CHAIRMAN:** 17 OR 18 PERCENT, OF WHICH A
4 LITTLE LESS THAN HALF, MAYBE 40 SOME ODD PERCENT IS IN NEW
5 PROGRAMS.

6

7 **C.A.O. JANSSEN:** RIGHT.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO 7 OR 8 PERCENT, WHATEVER 65 IS
10 OF 963, ON TOP OF THE 963, WOULD BE IN NEW PROGRAMS. AND THIS
11 REQUEST, JUST TO PUT IT IN SOME PERSPECTIVE, I ADDED UP,
12 WITHOUT A CALCULATOR BUT IT LOOKS LIKE IT'S ABOUT \$150
13 MILLION.

14

15 **SHERIFF LEE BACA:** RIGHT. EXACTLY.

16

17 **SUP. KNABE:** BUT THE INCREASES ARE SIMILAR TO WHAT WE'VE DONE
18 IN D.C.F.S. AS FAR AS A PERCENTAGE INCREASE.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** WHICH INCREASE? THIS OR HIS
21 PROPOSAL?

22

23 **C.A.O. JANSSEN:** D.C.F.S.?

24

25 **SUP. KNABE:** I MEAN, EQUAL TO WHAT WE'VE INCREASED PUBLIC...



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The Los Angeles County Board of Supervisors**

1

2 **C.A.O. JANSSEN:** IN NET COUNTY COST? PROBABLY NOT NET COUNTY
3 COST...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** I DON'T THINK SO. I DON'T THINK
6 THERE'S ANY DEPARTMENT THAT'S HAD A NET COUNTY COST-- WELL,
7 IT'S NOT A FAIR COMPARISON BECAUSE MOST-- THE HUMAN SERVICE
8 DEPARTMENTS DON'T HAVE NET COUNTY COSTS FOR THE MOST PART BUT,
9 OF THE PUBLIC SAFETY AGENCIES AND THE NET COUNTY COST
10 AGENCIES, I JUST WANTED TO GET THAT ON THE RECORD.

11

12 **C.A.O. JANSSEN:** I THINK THE POINT THAT'S WORTH MENTIONING IS,
13 OF THE \$5.8 BILLION OF LOCAL DOLLARS, THAT'S HOW MUCH MONEY WE
14 RAISE LOCALLY, 40 PERCENT OF THAT GOES TO PUBLIC SAFETY. SO,
15 YES, THE NEEDS ARE SIGNIFICANT. THE PROBLEMS ARE SIGNIFICANT
16 BUT YOU CAN'T OVERLOOK THE FACT THAT 40 PERCENT OF EVERY LOCAL
17 DOLLAR GOES TO PUBLIC SAFETY BASED ON YOUR BOARD'S DECISION.
18 SO, YEAH, THERE'S MORE THAT CAN BE DONE BUT DON'T LEAD PEOPLE
19 TO BELIEVE THAT YOU'RE NOT PUTTING ANY MONEY INTO PUBLIC
20 SAFETY.

21

22 **SUP. ANTONOVICH:** NOBODY'S SAYING WE'RE NOT PUTTING MONEY INTO
23 PUBLIC SAFETY.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** WELL, BUT THAT'S ALL PEOPLE HEAR IS YOU'RE NOT
2 FUNDING...

3

4 **SUP. ANTONOVICH:** PEOPLE ARE SAYING-- THE MONEY SHOULD GO TO
5 THE NEED. THERE ARE KILLINGS GOING ON WEEKLY. THERE IS A NEED
6 TO ENSURE THAT STREETS ARE SAFE. THERE IS A NEED TO KEEP
7 PEOPLE IN THE JAIL, NOT RELEASE THEM OUT EARLY. THAT IS A NEED
8 AND WE HAVE TO PRIORITIZE OUR NEED. IF IT MEANS 60 PERCENT OR
9 70 PERCENT, IF THAT IS THE NEED, OTHERWISE, WE'RE GOING TO END
10 UP IN COURT. WE'RE GOING TO END UP IN ALL KINDS OF LITIGATION.
11 UNSAFE STREETS. PEOPLE ARE GOING TO BE LEAVING COMMUNITIES.
12 THERE'S A GREAT EXODUS OF PEOPLE LEAVING INNER CITIES AND
13 GOING TO THE OUTER AREAS BECAUSE IT'S SAFER. WE HAVE A CRIME
14 PROBLEM. WE HAVE A GANG PROBLEM AND WE HAVE TO ADDRESS THAT
15 PROBLEM. WE HAVE A POPULATION GROWTH PROBLEM AND WE HAVE TO
16 REPRIORITIZE OUR FUNDING, PERIOD. THAT'S OUR RESPONSIBILITY.

17

18 **C.A.O. JANSSEN:** AND YOU'RE SPENDING BILLIONS OF DOLLARS DOING
19 THAT.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** I DIDN'T-- I JUST-- I'M GOING TO
22 SAY IT AGAIN. I THINK THE POINT-- AND I WASN'T REALLY
23 RESPONDING TO MR. ANTONOVICH'S REMARKS OF EARLIER. I JUST
24 THINK IT'S IMPORTANT THAT WE ALL JUST UNDERSTAND-- I WAS
25 REALLY REACTING TO THIS AS MUCH AS I WAS TO ANYTHING. IT WAS



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1 MORE THAN ANYTHING ELSE. AND ALL OF THESE THINGS ARE GOOD
2 THINGS. I MEAN, IT'S...

3

4 **SHERIFF LEE BACA:** THAT'S AN IMPORTANT THING TO SAY.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** I MEAN, I-- THAT'S WHAT I WANTED
7 TO KNOW HOW YOU PRIORITIZE IT BECAUSE, IF THAT'S YOUR
8 PRIORITY, THEN I-- ARE YOU ALL RIGHT? THEN I DON'T HAVE TO
9 WORRY ABOUT IT. BUT IF IT WAS A JUMBLE OF THINGS THAT WEREN'T
10 PRIORITIZED, THEN I'D HAVE A HARD TIME BECAUSE SOME OF THESE
11 THINGS-- THEY'RE ALL IMPORTANT THINGS. BUT HAVING SAID THAT, I
12 JUST WANT TO BE SURE THAT, IF NOBODY ELSE FINDS IT
13 INTERESTING, I KNOW MY CONSTITUENTS FIND IT INTERESTING,
14 BECAUSE I GET THIS QUESTION, BELIEVE IT OR NOT, FROM TIME TO
15 TIME. HOW MUCH WAS IT LAST YEAR? HOW MUCH IS IT THIS YEAR?
16 WHAT'S THE TREND LINE? WHAT ARE YOU GUYS DOING? WHAT ARE YOU
17 DOING ABOUT CRIME? WHAT ARE YOU DOING ABOUT CHILD ABUSE? WHAT
18 ARE YOU DOING ABOUT CONDITIONS IN YOUR PROBATION CAMPS? I'VE
19 GOT CONSTITUENTS WHO SPEND ALL THEIR WAKING HOURS JUST ON
20 THAT. WE ALL DO. SO YOU WANT TO KNOW, IN THE CONTEXT OF
21 EVERYTHING ELSE, THE 40 PERCENT FIGURE FOR PUBLIC SAFETY IS
22 SIGNIFICANT AND I THINK IT DOES REFLECT THE PRIORITY. IT'S A
23 SINGLE, OF ALL THE POLICY AREAS, IT IS THE SINGLE BIGGEST
24 CHUNK OF OUR CONTROLLABLE FUNDS GOES INTO PUBLIC SAFETY, AS IT
25 SHOULD. IT'S OUR NUMBER ONE PRIORITY. THE SECOND THING IS HOW



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1 ARE WE DOING BY THE SHERIFF THIS YEAR? AND WHEN YOU START WITH
2 A BASE ON NET COUNTY COST, WHICH IS THE MONEY THAT WE CONTROL
3 THAT WE COULD SPEND ON VIRTUALLY ANYTHING, TAKEN FROM A BASE
4 OF 963 MILLION, WE'VE INCREASED IT 150 MILLION AND THAT IS
5 SOMEWHERE, I, YOU KNOW, ON MY CALCULATOR, 17, 18 PERCENT
6 INCREASE. THAT IS THE SINGLE LARGEST INCREASE OF NET COUNTY
7 COST INVESTMENT IN THE SHERIFF'S DEPARTMENT SINCE I'VE BEEN
8 HERE. I DON'T THINK WITHOUT A DOUBT. I THINK THE HIGHEST
9 BEFORE WAS 9 OR 10 PERCENT, MAYBE 11 PERCENT. I'VE GOT IT ON
10 MY DESK UPSTAIRS. THIS IS ALMOST DOUBLE THE BEST YEAR YOU HAD
11 AND YOUR PREDECESSOR HAD.

12

13 **SHERIFF LEE BACA:** I'M GRATEFUL.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, I KNOW YOU ARE AND I'M NOT
16 TRYING TO SUGGEST YOU'RE NOT. I JUST-- I WANT TO PUT THIS IN
17 SOME CONTEXT. AND THEN THE NEXT QUESTION THAT I WOULD ASK IF I
18 WAS A TAXPAYER IS OKAY, HOW MUCH OF THAT-- AND THAT'S A
19 QUESTION I ASKED DAVID AND YOU GUYS, IS, WELL, HOW MUCH OF
20 THIS WAS JUST PASSING IT ON BECAUSE YOU GAVE EVERYBODY A PAY
21 RAISE AND GASOLINE HAS GONE UP IN COST AND ALL THE EXPENSES
22 HAVE GONE UP? AND I WOULDN'T HAVE BEEN SURPRISED, IF HE WOULD
23 HAVE SAID, AS HE DID SAY BEFORE HE KNEW THE NUMBER, MOST OF
24 IT. WELL, IT WASN'T MOST OF IT. THAT WAS A MAJORITY OF IT BUT
25 NOT MOST OF IT. 65 MILLION OF THE 150 MILLION IS IN NEW



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1 PROGRAMS WHICH IS GOOD. I MEAN, WHICH IS-- I MEAN, I THINK IT
2 SPEAKS WELL. PARDON?

3

4 **C.A.O. JANSSEN:** 6.7 PERCENT IS THE PROGRAM INCREASE. THAT'S
5 THE VALUE OF 65 MILLION AGAINST THE 900 MILLION.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** AGAINST THE 9 MILLION BUT IT'S
8 ALMOST-- YOU KNOW, IT'S 40 SOME ODD PERCENT OF THE TOTAL
9 INCREASE THIS YEAR. SO IN OTHER WORDS, WE AREN'T-- THE
10 INCREASE WE'RE GIVING YOU-- THAT HE'S PROPOSING TO GIVE YOU IS
11 NOT JUST TO COVER ALL THE STUFF WE'VE DONE IN LABOR
12 NEGOTIATIONS AND THAT ARE OUT OF OUR CONTROL, COST OF OIL AND
13 ALL, IT'S ACTUALLY THOUGHT-- A GOOD PORTION OF THIS IS THOUGHT
14 THROUGH NEW PROGRAMS TARGETING PROBLEMS THAT ALL THE
15 SUPERVISORS AND THE PUBLIC THAT YOU ARE ACCOUNTABLE TO HAVE
16 IDENTIFIED AS PRIORITIES. AND I THINK THAT'S A GOOD THING. I
17 MEAN, I'VE BEEN HERE WHEN IN YEARS THE ONLY THING WE'VE DONE,
18 IF WE'VE INCREASED ANYTHING, THE ONLY THING WE'VE DONE IS TO
19 COVER THE PAY RAISES OR THE INFLATION. AND SOMETIMES WE
20 HAVEN'T-- TWO YEARS THAT WE WEREN'T EVEN ABLE TO KEEP PACE
21 WITH INFLATION. WE'VE BEEN AROUND THAT DANCE BEFORE. THIS IS
22 A-- THIS IS THE BEST YEAR, FINANCIALLY, THAT YOUR DEPARTMENT--
23 AND WE'LL GET TO OTHER DEPARTMENTS, AS WELL-- HAS DONE AND I
24 THINK YOU'RE USING THIS-- I'M SURE YOU HAD SOMETHING TO DO
25 WITH IT-- THAT, BETWEEN YOU AND THE C.A.O. AND WHATEVER INPUT



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1 YOU'VE HAD FROM ALL OF US OVER THE YEAR, THAT YOU'VE USED THAT
2 JUDICIOUSLY. I DON'T THINK YOU'RE FRITTERING IT AWAY. ANYWAY,
3 I JUST-- BUT I DO THINK IT'S A LOT OF MONEY. THE TOTAL BUDGET
4 IS 2.3 BILLION, IS THAT WHAT YOU'RE SAYING, DAVID? I JUST TAKE
5 STOCK IN A MOMENT LIKE THIS. THE FIRST YEAR I WAS HERE, THE
6 BUDGET OF THE SHERIFF'S DEPARTMENT I BELIEVE WAS 1.1 BILLION
7 TOTAL. NOW YOUR NET COUNTY COST IS 1.1 AND YOUR TOTAL IS 2.3.

8

9 **SHERIFF LEE BACA:** BEFORE YOU KNOW IT, WE'RE GOING TO BE
10 TALKING ABOUT SOME REAL MONEY.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT, OF COURSE, EVERYTHING HAS
13 GONE UP. ALL RIGHT. SHERIFF? GIVE YOU THE LAST WORD.

14

15 **SHERIFF LEE BACA:** THANK YOU. AND I'D LIKE TO CLOSE BY THANKING
16 ALL OF YOU FOR YOUR THOUGHTFUL INPUT. THE SHERIFF'S DEPARTMENT
17 IS DEFINITELY SOMETHING THAT IS IMPORTANT TO ALL PEOPLE IN LOS
18 ANGELES COUNTY. AND, IN THE CONTEXT OF ALL OF YOUR COMMENTS,
19 OUR ECONOMY IN LOS ANGELES COUNTY, AS MANY ECONOMIES, AND
20 WHERE OUR UNINCORPORATED NEIGHBORHOODS ARE SUFFERING WITH
21 GANGS AND OTHER HIGH CRIME PROBLEMS, IF WE TURN THIS CRIME
22 PROBLEM AROUND, AS NEW YORK'S MODEL SHOWED-- WHEN GIULIANI
23 BECAME MAYOR, THE CITY OF NEW YORK WAS IN A HUGE FINANCIAL
24 HOLE AND HE TOOK THIS THEORY THAT PUBLIC SAFETY LEADS FOR
25 ECONOMIC BENEFIT AND HE TURNED THE CITY AROUND. NOW, I'M NOT



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1 HERE TO PITCH GIULIANI. WHAT I'M HERE TO SAY IS THAT THERE'S
2 SOME WISDOM...

3

4 **SUP. ANTONOVICH:** I'LL DO THAT. [LAUGHTER]

5

6 **SHERIFF LEE BACA:** IN INVESTING FOR PUBLIC POLICY AND PUBLIC
7 SERVICES ON THE NOTE BECAUSE MY DREAM-- AND I BELIEVE THIS
8 BOARD'S DREAM-- IS TO MAKE THIS COUNTY AS SAFE AS POSSIBLE SO
9 THAT POOR NEIGHBORHOODS CAN HAVE STARBUCKS, POOR NEIGHBORHOODS
10 CAN HAVE A MACY'S STORE, POOR NEIGHBORHOODS CAN HAVE AN
11 ECONOMIC VIABILITY WHERE PEOPLE CAN GET JOBS AND WORK WITHIN
12 THEIR NEIGHBORHOODS. AND I CAN SAY, WITH ALL THE EXPERIENCES
13 THAT I'VE HAD IN 41 YEARS, THAT THESE POOR NEIGHBORHOODS ARE
14 NOT GOING TO REGAIN THEIR ECONOMIC COMPETITION WITH THE OTHER
15 MORE FLUENT NEIGHBORHOODS UNTIL THE PUBLIC SAFETY ISSUE IS
16 FULLY RESOLVED. IT IS COMMON SENSE TO INVEST IN THIS BECAUSE I
17 THINK OUR COUNTY DOLLARS WILL GROW PROPORTIONATELY WITH SAFE
18 NEIGHBORHOODS.

19

20 **SUP. ANTONOVICH:** AND MAYBE WE'LL GET THE OLYMPICS NEXT TIME.

21

22 **SHERIFF LEE BACA:** AND THEN WE'LL GET THE OLYMPICS. THANK YOU
23 SO VERY MUCH.

24



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** THANK YOU, SHERIFF. I APPRECIATE
2 IT. DISTRICT ATTORNEY, STEVE COOLEY. THANKS FOR YOUR PATIENCE.
3 AND JUST BECAUSE HE GOT THIS BIG INCREASES DOESN'T MEAN YOU
4 GOT TO KEEP UP WITH THE JONESES HERE. MAYBE I SHOULD HAVE
5 WAITED UNTIL HE LEFT THE ROOM TO ASK THAT QUESTION OF BACA
6 BUT-- IT'S GOOD TO HAVE YOU HERE.

7

8 **STEVE COOLEY:** WELL, GOOD TO BE HERE AND I THOUGHT I'D
9 STRAIGHTEN OUT THE BAIL ISSUE FIRST. THE GOOD LADY FROM
10 A.C.L.U. MISCHARACTERIZED HOW BAIL WORKS. ANY TIME A PERSON IS
11 ARRESTED AND THEN BOOKED, BAIL IS SET AUTOMATICALLY BY A
12 FORMULA SET BY THE SUPERIOR COURT OF LOS ANGELES COUNTY.
13 THERE'S A BAIL SCHEDULE. JAILERS HONOR THAT RECOMMENDED BAIL.
14 THE PERSON BEING PROCESSED AND AWAITING ARRAIGNMENT HAS THE
15 RIGHT TO CALL A BAIL COMMISSIONER TO HAVE HIS OR HER BAIL
16 LOWERED. LAW ENFORCEMENT, UNDER 1369-D, HAS THE RIGHT TO CALL
17 THE BAIL COMMISSIONER TO HAVE A PERSON'S BAIL INCREASED IF
18 THEY CAN ESTABLISH REASONS FOR THAT. SO MUCH OF THE DISCUSSION
19 THAT WENT ON, WITH THE FEW EXCEPTIONS OF SUPERVISOR MOLINA'S
20 SUGGESTION ABOUT CONSOLIDATION, WAS BASED UPON A FALSE
21 PREDICATE. I THINK THAT IT'S GOOD TO KNOW THAT WE HAVE A VERY,
22 VERY EFFICIENT WAY TO BAIL PEOPLE OUT. IN FACT, SOME PEOPLE
23 HAVE BAIL SET GET OUT AUTOMATICALLY BECAUSE OF THE MANAGEMENT
24 OF THE JAIL BY THE FEDERAL COURTS. THE SHERIFF HAS THE POWER
25 TO LET PEOPLE OUT WITHOUT THEM POSTING BAIL AT ALL EVEN THOUGH



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1 BAIL'S BEEN SET BY THE COURT. IT'S A AREA WE'RE STUDYING. AS
2 FAR AS SUPERVISOR MOLINA'S SUGGESTION ABOUT CONSOLIDATION,
3 THAT HAS BEEN LOOKED AT BY THE COURTS FOR SOME TIME AND IT
4 MAKES A LOT OF SENSE TO GET "THE" PERSON IN FRONT OF "A" JUDGE
5 TO HANDLE MULTIPLE MATTERS BUT, OFTENTIMES, THE INDIVIDUAL
6 HAZMAT IN VARIOUS PARTS OF THE COUNTY, VARIOUS JURISDICTIONS.
7 HE MAY HAVE A OUTSTANDING D.U.I. OUT OF LONG BEACH, A DRUG
8 POSSESSION CASE OUT OF NEWHALL, AND HE'S BEEN PICKED UP BY A
9 NEW OFFENSE BY L.A.P.D. IN THE CENTRAL CITY. TO PULL THAT
10 INDIVIDUAL'S FILES DOWN IS ONE THING BUT YOU ALSO HAVE TO PULL
11 DOWN THE RESPECTIVE PROSECUTORIAL AGENCY THAT HAS JURISDICTION
12 OVER THAT CASE. IT MIGHT BE THE L.A. COUNTY D.A., LONG BEACH
13 CITY PROSECUTOR AND SOMEBODY ELSE. PLUS HE MAY HAVE MULTIPLE
14 ATTORNEYS, BASED UPON IF HE'S EVER BEEN TO COURT BEFORE OR
15 JUST IN THE WARRANT STATUS. BUT IT IS AN IDEA WORTH STUDYING
16 AND I SUGGEST C.C.J.C.C. IS A PERFECT VEHICLE WHERE EVERYONE
17 WHO IS A STAKEHOLDER IN THAT CRITICAL PROCESS IS THERE ALREADY
18 WITH EXPERTS AND REPRESENTATIVES AND I THINK THAT IT SHOULD BE
19 PUT ON THEIR AGENDA FOR FUTURE DISCUSSION BECAUSE THERE MAY BE
20 A LITTLE TWEAKING WE CAN IMPROVE WHAT HAPPENS AT THE VERY
21 FRONT END ALTHOUGH IT IS NOT A NEW CONCEPT. IT'S BEEN
22 ADDRESSED BEFORE AND TRIED BUT THERE ARE SOME INHERENT
23 DIFFICULTIES. WITH THAT...

24

25 **SUP. MOLINA:** CAN I ASK A QUESTION ON THAT?



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **STEVE COOLEY:** CERTAINLY.

3

4 **SUP. MOLINA:** SO YOU'RE SAYING THAT NOBODY-- WHAT'S DIFFERENT
5 HERE IS, IS THE TERMS I USED AS FAR AS BAIL. EVERYBODY GETS
6 BAIL THE MINUTE THEY WALK IN.

7

8 **STEVE COOLEY:** BAIL IS SET FOR PURPOSES, THE JAILER ALLOWING
9 THEM TO POST BAIL THE MINUTE THAT THEY ARE BOOKED BECAUSE YOU
10 LOOK AT THE CHARGE...

11

12 **SUP. MOLINA:** WELL, WHAT DOES THAT MEAN? THE MINUTE THEY'RE
13 BOOKED? THE MINUTE THEY WALK INTO THE PLACE OR PROCESSED?

14

15 **STEVE COOLEY:** WELL, WHEN THEY ARE BOOKED, CHARGES ARE PUT ON
16 THE BOOKING FORM AND THERE'S INFORMATION KNOWN ABOUT THEM IN
17 TERMS OF THEIR PRIOR CRIMINAL HISTORY. THAT VERY BASIC
18 INFORMATION, WHEN YOU REFER TO THE SUPERIOR COURT BAIL
19 SCHEDULE, ALLOWS A BAIL TO BE SET AND THE PERSON CAN...

20

21 **SUP. MOLINA:** SO THAT MAYBE I'M USING THE WRONG TERM. SO IF I
22 WERE TO GET ARRESTED AND I'M SITTING IN JAIL WAITING FOR THIS,
23 RIGHT? I DON'T HAVE BAIL BECAUSE THEY HAVEN'T WHAT?

24



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1 **STEVE COOLEY:** WELL, YOU WOULD HAVE BAIL SET, BASED UPON THE
2 NATURE OF YOUR ARREST.

3

4 **SUP. MOLINA:** I HAVEN'T BEEN ARRAIGNED.

5

6 **STEVE COOLEY:** NO, YOU HAVEN'T BEEN ARRAIGNED, NO. THE SUPERIOR
7 COURT HAS ASSIGNED BAIL FOR CERTAIN KINDS OF OFFENSES AND
8 BASED UPON A PERSON'S PRIOR CRIMINAL HISTORY IN ADVANCE. THE
9 JAILERS KNOW IT. IT'S A SET AMOUNT OF BAIL. IF YOU WERE A
10 THIRD STRIKER, THEN YOUR BAIL'S GOING TO BE A MILLION DOLLARS.
11 THAT'S THE BAIL SCHEDULE SET BY THE SUPERIOR COURT.

12

13 **SUP. MOLINA:** IF I'VE STOLEN A CAR FOR THE VERY FIRST TIME,
14 THEY WOULD KNOW WHAT MY BAIL IS?

15

16 **STEVE COOLEY:** WHEN YOU SHOW UP TO COURT THE VERY FIRST TIME,
17 YOU WOULD HAVE AN ATTORNEY WHO WOULD THEN...

18

19 **SUP. MOLINA:** NO, NO, NO, NO, NO. I DON'T HAVE AN ATTORNEY YET
20 BECAUSE YOU'RE SAYING SOMETHING, YOU'RE SAYING SOMETHING
21 DIFFERENT.

22

23 **SUP. BURKE:** WHEN HE'S BOOKED, THAT'S WHAT SHE'S SAYING.

24

25 **SUP. KNABE:** RIGHT, WHEN YOU'RE BOOKED.



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1

2 **STEVE COOLEY:** OKAY, WHEN YOU'RE BOOKED, YOU CAN DETERMINE WHAT
3 YOUR BAIL IS AND YOU CAN POST THAT BAIL ASSUMING YOU'RE NOT
4 LET OUT AUTOMATICALLY BECAUSE THE SHERIFF'S POLICIES ON BAIL
5 ALLOW HIM TO LET PEOPLE OUT WHEN BAIL IS BELOW A THRESHOLD
6 AMOUNT. BUT THE MOMENT YOU ARE BOOKED AND A CHARGE IS
7 ASCERTAINED, THERE WILL BE A BAIL AMOUNT THAT YOU OR SOMEBODY
8 ELSE CAN POST AND GET YOU OUT OF JAIL.

9

10 **SUP. MOLINA:** ALL RIGHT. SO IF I AM ARRESTED FOR STEALING A CAR
11 FOR THE VERY FIRST TIME, I HAVE NO PRIORS, THEY WILL KNOW HOW
12 MUCH MY BAIL IS?

13

14 **STEVE COOLEY:** ABSOLUTELY. THAT'S WHERE THE LADY FROM THE
15 A.C.L.U. SET EVERYONE OFF ON THIS SORT OF SIDE TOPIC BECAUSE
16 SHE DIDN'T UNDERSTAND BAIL AT ALL IN TERMS OF HOW IT REALLY
17 WORKS IN THE SYSTEM AND IT WORKS VERY EFFICIENTLY AND VERY
18 THOROUGHLY BECAUSE, EVEN WHEN YOU START OUT WITH THE PRESUMED
19 BAIL SET BY THE BAIL SCHEDULE, THE INDIVIDUAL'S BEEN BOOKED
20 HAS A RIGHT TO THEN PICK UP THE PHONE, CALL A BAIL
21 COMMISSIONER AND SAY, "HEY, I'M REALLY A GOOD PERSON AND IT
22 WAS MY MOTHER'S CAR, NOT MY NEIGHBOR'S CAR, CAN YOU LOWER MY
23 BAIL?" AND THE BAIL COMMISSIONER CAN MAKE THAT DECISION EVEN
24 BEFORE THE ARRAIGNMENT, BASED UPON THE INDIVIDUAL ARRESTEE'S
25 PLEAS.



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1

2 **SUP. MOLINA:** SO NO MATTER IF I'M WAITING THREE OR FOUR DAYS
3 FOR ARRAIGNMENT...

4

5 **STEVE COOLEY:** YOU SHOULD NOT WAIT THREE OR FOUR DAYS. IF WE
6 DON'T FILE THE CASE IN 48 HOURS, COURT DAYS, BUSINESS DAYS,
7 THE PERSON SHOULD BE KICKED OUT AUTOMATICALLY.

8

9 **SUP. MOLINA:** BUT IF YOU LOOK AT SOME OF THE RECORDS OF
10 DETENTIONS IN THE MONTHS OF MARCH AND APRIL, YOU WILL SEE
11 PEOPLE WHO WERE HELD FOR FIVE DAYS.

12

13 **STEVE COOLEY:** WELL, THAT'S A JAILER'S PROBLEM. THAT'S NOT A
14 PROBLEM WITH HOW THE SYSTEM IS SUPPOSED TO WORK. IF YOU DO NOT
15 GET FILED ON...

16

17 **SUP. MOLINA:** I KNOW BUT WHAT WOULD BE THE JAILER PROBLEM? THE
18 JAILER PROBLEM SAYS HE'S NOT BEEN ARRAIGNED SO HE CAN'T LEAVE.

19

20 **STEVE COOLEY:** NO, HE SHOULD LEAVE IF HE'S NOT BEEN CHARGED AND
21 ARRAIGNED IN A CERTAIN TIME FRAME. THEY SHOULD BE LET OUT
22 AUTOMATICALLY. THAT'S THE WAY IT SHOULD WORK.

23

24 **SUP. MOLINA:** WE ARE MEETING OUR REQUIREMENTS ON THE TWO-DAY?

25



**The Meeting Transcript of
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1 **STEVE COOLEY:** IN TERMS OF US FILING CASES? ABSOLUTELY OR THE
2 PERSON SHOULD BE RELEASED.

3

4 **SUP. MOLINA:** SO IT WOULD BE MISINFORMATION TO HAVE INFORMATION
5 THAT SHOWS PEOPLE SITTING IN JAIL NOT KNOWING-- NOT HAVING AN
6 ARRAIGNMENT TRIAL? THAT WOULD BE INAPPROPRIATE?

7

8 **STEVE COOLEY:** WELL, IT'D BE INAPPROPRIATE. SHOULD BE CHARGED
9 IN TWO DAYS AND THEN ARRAIGNED BUT THERE MAY BE OTHER REASONS
10 HE OR SHE'S BEING DETAINED. FOR EXAMPLE, OUTSTANDING WARRANTS
11 JUST AUTOMATICALLY KEEP THEM IN. IMMIGRATION STATUS COULD KEEP
12 THEM IN. THERE ARE OTHER FACTORS. AND, QUITE FRANKLY, IF THEY
13 ARE MISSOUTS, THEY CAN BE LOST IN THE SYSTEM. IT MAY BE A
14 COUPLE, THREE DAYS LATER THAN IT SHOULD HAVE BEEN. THEY THEN
15 GET RELEASED.

16

17 **SUP. MOLINA:** IS THERE ANY TRUTH TO THE ISSUE OF SOMETIMES
18 HAVING TO GO TO DIFFERENT COURTS IN ORDER TO-- IF THEY HAVE
19 OUTSTANDING WARRANTS THAT ARE IN THE COMPTON COURTS AND MAYBE
20 SOMETHING DIFFERENT THAT WOULD BE OUT IN THE VALLEY, DO I HAVE
21 TO GO TO THAT PARTICULAR COURT? IS THERE A CONSOLIDATION THAT
22 AUTOMATICALLY IS DONE?

23

24 **STEVE COOLEY:** HISTORICALLY, THE SUPERIOR COURT HAS MADE
25 EFFORTS TO CONSOLIDATE A PERSON WITH MULTIPLE CASES PENDING IN



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1 VARIOUS COURT JURISDICTIONS INTO ONE COURT. IT DOES PRESENT
2 SOME REAL DIFFICULTIES BECAUSE THE INDIVIDUAL MAY HAVE A
3 DIFFERENT PROSECUTOR PROSECUTING HIM OR HER. THE L.A. COUNTY
4 D.A.'S OFFICE PROSECUTES ALL FELONIES IN THE COUNTY AND
5 MISDEMEANORS IN 78 CITIES AND IN THE UNINCORPORATED PORTIONS
6 OF THE COUNTY. THE L.A. CITY ATTORNEY'S OFFICE HAS A CITY
7 PROSECUTOR THAT PROSECUTES MISDEMEANORS THAT OCCUR IN THEIR
8 MUNICIPAL JURISDICTION THE MISDEMEANORS ONLY. SO THE PERSON
9 MAY BE BEING PROSECUTED BY DIFFERENT AGENCIES AND EACH AGENCY
10 HAS A RESPONSIBILITY TO REPRESENT THE PEOPLE ON THEIR
11 PARTICULAR CASE...

12

13 **SUP. MOLINA:** SO THEY COULD NOT BE CONSOLIDATED BECAUSE OF THE
14 DIFFERENT...

15

16 **STEVE COOLEY:** IT MAKES IT VERY DIFFICULT, ALTHOUGH THERE HAVE
17 BEEN SOME EFFORTS WHEN IT'S FEASIBLE TO DO JUST THAT AND
18 PROSECUTORS WILL COME FROM DIFFERENT LOCATIONS AND COME IN AND
19 HANDLE THEIR CASES AND THE VARIOUS DEFENSE ATTORNEYS WHO MAY
20 HAVE WORKED THE CASE UP OR BEEN RETAINED ON A PARTICULAR CASE
21 ARE THEN BROUGHT IN. IT PRESENTS A LOT OF LOGISTICAL PROBLEMS.
22 IT IS NOT AS SIMPLE AS ONE MAY THINK AND THAT'S THE REASON
23 SUPERIOR COURT, ALTHOUGH THEY'VE TRIED IT, HAS HAD GREAT
24 DIFFICULTY IN ACHIEVING IT. BUT IT'S STILL WORTH COMING UP
25 WITH ALL THE CONCERNED STAKEHOLDERS SITTING DOWN AND SAYING IS



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1 THERE SOME PROTOCOL WE CAN COME UP WITH INVOLVING THE CITY
2 PROSECUTORS, THE D.A., THE COURTS, THE PUBLIC DEFENDER, THE
3 ALTERNATE PUBLIC DEFENDER, PRIVATE COUNSEL, TO SEE IF WE CAN
4 EXPEDITE THIS? BECAUSE CONSOLIDATION IS FAVORED IN THE LAW.

5

6 **SUP. MOLINA:** SO THERE IS NO-- IN THE REQUEST THAT I MADE TO
7 THE C.A.O. TO PRODUCE A REPORT PROBABLY BEFORE THE BUDGET, IT
8 WOULDN'T BE APPROPRIATE AT THIS POINT IN TIME BECAUSE YOU'RE
9 SAYING THAT'S NOT THE PROBLEM, IS THAT CORRECT?

10

11 **STEVE COOLEY:** I THINK THAT'S A CORRECT ASSESSMENT. I THINK
12 IT'S A TOPIC WORTHY OF DISCUSSION BECAUSE IT DOES PRESENT SOME
13 POTENTIAL FOR SAVINGS FOR MANY DIFFERENT ENTITIES AND I THINK
14 C.C.J.C.C. IS THE PERFECT VEHICLE BECAUSE EVERYONE INVOLVED IN
15 THAT IS THERE AND I'D BE HAPPY TO ASSIGN ONE OF MY PEOPLE TO
16 CHAIR THE SUBCOMMITTEE.

17

18 **SUP. MOLINA:** I GUESS THE ISSUE IS OF HOW WE RECONCILE SOME OF
19 THESE THINGS BECAUSE, ON OUR END OF IT, WE'RE BEING HELD
20 LIABLE FOR SOME OF THESE "ALLEGATIONS" AND A COURT WATCHING
21 WHAT'S GOING ON AND SOME OF THE DATA THAT WE GET AND I JUST
22 DON'T WANT TO BE-- I WANT TO MAKE SURE OUR SHERIFFS ARE DOING
23 THE RIGHT THING. I DON'T WANT TO-- I WANT TO MAKE SURE THAT
24 OUR SHERIFF ISN'T BEING OVERLOADED BECAUSE YOU EITHER HAVE
25 COURTS OR PROSECUTORS WHO AREN'T HOLDING UP THEIR END OF IT



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1 AND SO THEY'RE HAVING TO CREATE, YOU KNOW, BEDS AND MEALS AND
2 MENTAL HEALTH EVALUATIONS FOR FOLKS WHILE THEY'RE WAITING FOR
3 SOMEBODY ELSE TO PROCESS THEM DOWN THE LINE. BUT YOU'RE SAYING
4 THAT'S NOT CORRECT AT ALL.

5

6 **STEVE COOLEY:** NO. THERE IS A PROBLEM WITH OVER DETENTION,
7 OBVIOUSLY. THE COUNTY HAS BEEN SUED AND BEEN HELD LIABLE FOR
8 THAT. I THINK THAT, IF YOU READ THE REPORT MY OFFICE DID WITH-
9 - THROUGH A BLUE RIBBON COMMITTEE ABOUT A YEAR OR SO AGO ON
10 THE ISSUE OF JAIL HOUSE MURDERS AND WITNESS INTIMIDATION, ONE
11 OF OUR RECOMMENDATIONS IS THAT THE LOS ANGELES COUNTY JAIL
12 SYSTEM SHOULD ABANDON THEIR PAPER SYSTEM AND GO TO A MORE
13 ELECTRONIC SYSTEM OF COMMUNICATING BETWEEN THE COURTS AND THE
14 JAIL. THEIR SYSTEM IS VERY ANTIQUATED. I THINK THEY
15 ACKNOWLEDGED THAT. AND THEY NEED TO PROBABLY-- WOULD DO A
16 BETTER JOB OF NOT OVER DETAINING IF THEY WENT FROM THE PAPER
17 SYSTEM TO A MORE ELECTRONICALLY-BASED SYSTEM.

18

19 **SUP. MOLINA:** I'VE ALWAYS BEEN AMAZED THAT, IF I BUY SIX
20 TOMATOES AT THE GROCERY STORE WITH MY LITTLE CARD, THEY KNOW
21 HOW MANY TOMATOES I BUY A MONTH. AND YET WE CAN'T GET SOME OF
22 THIS OTHER STUFF, I MEAN, IT SHOULD BE EASIER THAN THAT.

23

24 **STEVE COOLEY:** WELL, THAT REPORT MIGHT BE HELPFUL TO THE
25 C.C.J.C.C. COMMITTEE THAT'S...



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1

2 **SUP. MOLINA:** TO UNDERTAKE. VERY GOOD. THANK YOU.

3

4 **SUP. ANTONOVICH:** WHAT WAS THE SYSTEM THAT JUDGE CHOTNER, THAT
5 WE PUT IN, THE COMPUTERIZATION OF THE COURTS, CRIMINAL
6 HISTORY, COULDN'T THAT BE-- WITH THE...

7

8 **STEVE COOLEY:** THAT'S THE C.H.E.E.R.S. SYSTEM? PERHAPS IT COULD
9 INTERFACE. THE PROBLEM IS RIGHT NOW THE SUPERIOR COURT HAS
10 JUST GONE THROUGH A CONSOLIDATION WITH 18 MUNICIPAL COURT
11 DISTRICTS THE LAST SEVERAL YEARS. THEY'VE INSTITUTED THE ONE
12 DAY, ONE JURY TRIAL SYSTEM WHICH IS MANDATED UPON THEM.
13 THEY'RE UNDER CERTAIN GUIDELINES FROM THE STATE JUDICIAL
14 ENTITY THAT HAS OVERSIGHT OVER THEM. THEY'VE HAD THEIR OWN
15 BUDGET WOES AND I THINK THAT THIS IS AN AREA WHERE THEY'VE GOT
16 TO ESSENTIALLY INVEST ALSO IN THE HARDWARE AND SOFTWARE TO
17 IMPROVE THE COMMUNICATION.

18

19 **SUP. ANTONOVICH:** IT'S NOT THAT EASY TO ADD TO THE C.H.E.E.R.S.
20 SYSTEM.

21

22 **STEVE COOLEY:** I'M NOT A COMPUTER EXPERT.

23

24 **SUP. ANTONOVICH:** WHY DON'T WE ASK C.C.J.C.C. TO LOOK AT IT?

25



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1 **SUP. YAROSLAVSKY, CHAIRMAN:** THAT'S WHAT HE WAS SUGGESTING.

2

3 **STEVE COOLEY:** AT ANY RATE, I'M HAPPY TO REPORT THAT, IN TERMS
4 OF OUR VERY MODEST REQUEST FOR WELL JUSTIFIED PROGRAMS THAT
5 ONLY AMOUNTS TO LESS THAN 3 PERCENT IN TERMS OF NET COUNTY
6 COST, I FILED WITH EACH OF YOU, THE BOARD MEMBERS, THE C.A.O.
7 AND THE COUNTY COUNCIL MY WRITTEN TESTIMONY, OUR PROGRAMS,
8 OUR-- HAVE BEEN HEAVILY REVIEWED AND SCRUTINIZED SO WE'RE ONLY
9 ASKING FOR THAT WHICH WE DEEM TO BE A VERY, VERY HIGH
10 PRIORITY. THE JUSTIFICATIONS, I THINK, ARE COMPELLING AND I'LL
11 JUST SUMMARIZE THEM VERY QUICKLY FOR YOU. STAFFING FOR NEW
12 COURTS. SINCE I WAS ELECTED D.A. IN 2000, OUR WORKLOAD IN
13 TERMS OF FILINGS IS UP 21 PERCENT. THOSE FILINGS GO TO THE
14 SUPERIOR COURT. THE SUPERIOR COURT SEES WHERE THOSE WORKLOAD
15 INCREASES OCCUR AND THEY OPEN NEW COURTS. AND I THINK THAT
16 THIS IS SORT OF A REAL STRAIGHTFORWARD ONE. WHEN THEY OPEN
17 COURTS, WE HAVE TO STAFF THEM AS A MATTER OF LAW AND TO
18 FULFILL OUR CONSTITUTIONAL OBLIGATION. THAT ONE THERE IS REAL
19 STRAIGHTFORWARD. IDENTITY THEFT IS THE NEXT ONE. THIS IS A
20 LITTLE MORE EXOTIC. I'M JUST ASKING FOR ESSENTIALLY A SQUAD OF
21 INVESTIGATORS. ONE MORE ATTORNEY SO WE CAN BETTER RESPOND,
22 MORE QUICKLY RESPOND TO SITUATIONS THAT POSE GREAT THREAT TO
23 FINANCIAL INSTITUTIONS, GOVERNMENTAL ENTITIES AND, IN MANY
24 CASES, A LOT OF INDIVIDUALS. I CITED THREE CASES FOR YOU,
25 PEOPLE VS. OLIWATANUJI, OLUWATOSEN, THAT WAS THE CHOICE POINT



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1 INTRUSION. THAT CAUSED BANKS IN LOS ANGELES COUNTY \$6.5
2 MILLION. PEOPLE VS. ARTUNIAN AMARUTIAN. THEY SET UP CARD
3 SKIMMER DEVICES AT ARCO AM/PM GAS STATIONS. THEY WERE ABLE TO
4 TAKE P.I.N. NUMBERS FROM PEOPLE'S CREDIT CARDS AND THEN
5 ENGAGED IN 7,600 A.T.M. TRANSACTIONS LEADING TO A DOCUMENTED
6 LOSS OF 1.4 MILLION. JUST TWO GUYS WITH SOMETHING AS SIMPLE AS
7 THIS LITTLE THING I HOLD IN MY HAND. IT'S A CARD SKIMMER. AND
8 YOUR WAITER TONIGHT, IF YOU GO OUT TO DINNER OR ENGAGE SOME
9 OTHER FINANCIAL TRANSACTION, COULD HAVE ONE OF THESE IN YOUR
10 POCKETS, SLIP YOUR CREDIT CARD THROUGH IT AND, WITHIN TWO
11 HOURS, THREE HOURS, YOU'RE OUT SEVERAL HUNDRED DOLLARS FROM
12 YOUR A.T.M. OR SUFFERED SOME OTHER LOSS. ANOTHER CASE, PEOPLE
13 VS. SAMDEL MACONIAN AND TIGRUM KOWAMUKIAN. THE COUNTY WAS
14 SERIOUSLY VICTIMIZED BY SOMEONE-- BY AN ENTITY, A SMALL GROUP,
15 ORGANIZED CRIME GROUP, THAT ENGAGED IN THE COMBINATION OF
16 ELECTRONIC CRIME TO STEAL IDENTIFICATION INFORMATION ABOUT
17 L.A. COUNTY EMPLOYEES WHO WERE BEING TREATED AS PART OF THEIR
18 WORKER'S COMPENSATION BENEFITS. AND THEN THESE ENTITIES,
19 HAVING STOLEN THEIR IDENTITIES, SET UP THE DIAGNOSTIC CENTERS
20 AND LOSSES TO INSURANCE CARRIERS FOR THE COUNTY AMOUNTED TO
21 6.7 MILLION. WE AND THE SHERIFF'S GOT INVOLVED AND OUR QUICK
22 AND PROMPT RESPONSIVE INVESTIGATION SAVED THE COUNTY AND AT
23 LEAST THE CARRIERS 5 MILLION. THREE CASES, \$19.6 MILLION. I
24 THINK THAT THIS IS A VERY SMALL INVESTMENT TO HELP US HELP LAW
25 ENFORCEMENT GO AFTER THESE MAJOR CASES WHERE THE RISK IS SO



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1 HIGH FOR OUR SOCIAL INFRASTRUCTURE AND PUBLIC BENEFIT AND
2 OTHER SYSTEMS. THE BUREAU OF INVESTIGATION CAPTAINCY, THE
3 BUREAU'S GROWN 40 PERCENT. 83 INVESTIGATORS OVER THE LAST
4 DECADE. IT'S TIME TO GET ANOTHER CAPTAIN THERE TO PROVIDE THE
5 OVERSIGHT ESPECIALLY IN THE AREA OF FRAUDS. THAT'S WHERE OUR
6 GROWTH HAS BEEN. WE KEEP GETTING MORE AND MORE REQUESTS FROM
7 YOU AND OTHERS AND OUTSIDE REVENUE SOURCES TO ENGAGE IN-- HAVE
8 THE BUREAU ENGAGE IN FRAUD INVESTIGATIONS AND WE'VE GOT TO GET
9 THE SPAN OF CONTROL SUCH THAT THERE'S AN APPROPRIATE LEVEL OF
10 SUPERVISION FOR THE SUBORDINANT INVESTIGATORS, CASELOAD
11 OVERSIGHT AND, OF COURSE, RISK MANAGEMENT. THAT'S JUST A ONE
12 CAPTAINCY ITEM AND I THINK THAT IT MAKES GOOD SENSE. LIPPER
13 HEARINGS. BECAUSE OUR OFFICE IS SO SUCCESSFUL IN CONVICTING
14 MURDERERS, WE HAPPEN TO HAVE 13,000 PEOPLE IN THE CALIFORNIA
15 STATE PRISON SYSTEM DOING LIFE WITH A POSSIBILITY OF PATROL
16 SENTENCES. YOU GET THAT BY ENGAGING IN A VERY SERIOUS OFFENSE
17 LIKE KIDNAPPING FOR ROBBERY OR RANSOM BUT, GENERALLY, THE
18 OFFENSE IS FIRST OR SECOND DEGREE MURDER AND WE'RE GOING TO
19 HAVE 2,700 PAROLE HEARINGS NEXT YEAR AND WE'D LIKE TO HAVE
20 THIS RECOGNIZED IN THE BUDGET AND FUNDED. WE DISCHARGE THE
21 RESPONSIBILITY VERY, VERY EFFICIENTLY WITH A HIGH DEGREE OF
22 SUCCESS. BUT WE DO NEED-- WOULD LIKE TO HAVE IT FUNDED RATHER
23 THAN HAVING IT TAKEN OUT OF HIDE. J.O.I.N., AS YOU KNOW,
24 HAVING BEEN THERE, ACHIEVED THE QUALITY AND PRODUCTIVITY'S
25 HIGHEST AWARD A COUPLE YEARS AGO, THE GOLDEN EAGLE AWARD.



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1 WE'VE ALSO ACHIEVED NATIONAL RECOGNITION FROM MANY DIFFERENT
2 FORMS AND CONTEXTS. THIS IS SOMETHING THAT I DECIDED WAS SUCH
3 AN EFFECTIVE PROGRAM WHEN I CAME IN, DESPITE OUR TERRIBLE
4 BUDGET SITUATION THEN, I EXPANDED FROM 2 JUVENILE COURTS TO 10
5 AND THE RESULT IS WELL DOCUMENTED. WE HAVE AN 82 PERCENT
6 SUCCESS RATE IN THIS DIVERSION PROGRAM. THAT AMOUNTS TO A COST
7 AVOIDANCE OF \$6.1 MILLION FOR THE ENTIRE SYSTEM. THIS IS GOOD.
8 IT'S GOOD IN TERMS OF THE PRODUCT IT PRODUCES AND THE MONEY IT
9 SAVES. SO I THINK THAT RECOGNIZING THAT AND RESPECTING THE
10 FACT THAT IT TRULY WORKS, DEMONSTRABLY WORKS, THAT, INSTEAD OF
11 IT BEING PAID OUT OF OUR HIDE, PERHAPS THERE WILL BE SOME
12 BUDGET RECOGNITION FOR THE 7 INVESTIGATORS NEEDED IN ADDITION
13 TO THE J BIG FUNDS THAT WE'VE BEEN AWARDED. I THINK THAT OUR
14 PROPOSAL FOR ADDITIONS TO WHAT THE C.A.O.'S ALREADY
15 RECOMMENDED IS VERY MODEST, VERY WELL JUSTIFIED. IT DOES
16 AMOUNT TO ABOUT 2.5 PERCENT OF OUR OVERALL BUDGET AND WE THINK
17 THAT OUR RESPONSIBLE MANAGEMENT OF THIS DEPARTMENT OVER THE
18 LAST SEVERAL YEARS MERITS YOUR GENUINE CONSIDERATION OF THESE
19 REQUESTS.

20
21 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANKS, STEVE. MIKE?

22
23 **SUP. ANTONOVICH:** I JUST WANT TO THANK YOU FOR KEEPING UP WITH
24 THE POPULATION GROWTH IN THE ANTELOPE VALLEY, ADDING YOUR, IN
25 THE COURT, YOUR DISTRICT ATTORNEY.



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1

2 **STEVE COOLEY:** WELL YOU KNOW, I WAS THE FIRST HEAD DEPUTY IN
3 THE ANTELOPE VALLEY AND I WAS THE HEAD DEPUTY WITH SIX
4 SUBORDINATES. NOW I THINK THERE'S ONE HEAD DEPUTY AND 30
5 DEPUTY D.A.S. AND THE POPULATION UP THERE HAS EXPLODED AND WE
6 HAVE KEPT TRACK OF IT.

7

8 **SUP. ANTONOVICH:** THE ANTELOPE VALLEY BAR APPRECIATES THAT, AS
9 WELL. I MEAN, THERE YOU HAVE A COOPERATIVE EFFORT WHERE ALL
10 THE ATTORNEYS AND THE JUDGES, PUBLIC DEFENDER, DISTRICT
11 ATTORNEY, ARE ABLE TO WORK TOGETHER. WE APPRECIATE THAT.

12

13 **STEVE COOLEY:** ALL RIGHT, THANK YOU.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME ASK YOU THE SAME QUESTION I
16 ASKED THE SHERIFF. IS THIS IN PRIORITY ORDER?

17

18 **STEVE COOLEY:** YES.

19

20 **SUP. YAROSLAVSKY, CHAIRMAN:** THANKS. MS. BURKE?

21

22 **SUP. BURKE:** I WOULD LIKE JUST TO ADD THAT THE J.O.I.N. FOR THE
23 JUVENILE OFFENDERS WITH THE SUCCESS RATE, THAT'S VERY
24 IMPRESSIVE.

25



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1 **STEVE COOLEY:** YES. IT HAS BEEN WIDELY RECOGNIZED AND I THINK
2 THAT THE DATA SPEAKS FOR ITSELF.

3

4 **SUP. ANTONOVICH:** GOOD.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** ANY OTHER QUESTIONS OR COMMENTS?
7 IF NOT, THANK YOU. BOB TAYLOR? I THINK YOU WERE ASKED TO BE
8 HERE.

9

10 **BOB TAYLOR:** YES, SIR, I WAS.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** SO I THINK MR. ANTONOVICH ASKED SO
13 I'LL YIELD TO HIM.

14

15 **BOB TAYLOR:** OKAY.

16

17 **SUP. ANTONOVICH:** SEVERAL WEEKS AGO, THE BOARD HAD APPROVED THE
18 MOTION REQUESTING THAT YOU DO THE UNMET NEEDS ASSESSMENT IN
19 OTHER AREAS IN THE DEPARTMENT SUCH AS FIELD SERVICES. COULD
20 YOU TELL US WHAT IS THE PROCESS-- PROGRESS THAT HAS BEEN MADE
21 ON THAT AS TO UNMET FIELD SERVICES NEEDS?

22

23 **BOB TAYLOR:** YES, SIR. AS FAR AS THE FIELD SERVICES NEEDS, THE
24 FIELD SERVICES D.P.O. CASELOAD SIZE REDUCTION IS REALLY
25 COMMENSURATE WITH THE CLIENTS' RELATIVE NEEDS RISKS. AND THOSE



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1 SERVICE NEEDS AND EFFECTIVE SUPERVISION ARE REALLY REFLECTED
2 IN SOME DATA THAT WE HAVE. WHAT WE NEED ARE 313 ADDITIONAL
3 STAFF FOR THE ADULT SIDE AND 50 STAFF FOR THE PLACEMENT SIDE
4 AND ADDITIONAL JUVENILE PLACEMENT STAFF OF 120. WE NEED SOME
5 FIELD JUVENILE STAFF POSITIONS, 92 POSITIONS IN TOTAL.

6

7 **SUP. ANTONOVICH:** YESTERDAY, WHEN WE WERE DISCUSSING THE MOTION
8 RELATIVE TO GANGS IN THE COUNTY OF LOS ANGELES, I KNOW THAT
9 MANY OF THE GANG MEMBERS ON PROBATION DO POSSESS GUNS AND HAVE
10 BEEN-- YOUR DEPARTMENT ACTIVELY INVOLVED IN CHECKING THEM AND
11 CONFISCATING THOSE GUNS THAT ARE IN VIOLATION OF THEIR PAROLE.
12 ARE YOU STILL ONLY CAPTURING ABOUT 20 PERCENT OF THE
13 PROBATIONERS WHO NEED TO BE SEARCHED OR HAS THAT NUMBER
14 CHANGED?

15

16 **BOB TAYLOR:** NO, SIR. THAT'S ACCURATE. WE'RE CAPTURING ABOUT 20
17 PERCENT OF THOSE OR AT LEAST REVIEWING 20 PERCENT OF THOSE
18 THAT ARE AT HIGH RISK.

19

20 **SUP. ANTONOVICH:** AND ABOUT HALF OF THOSE ARE IN VIOLATION OF
21 THEIR PAROLE?

22

23 **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

24



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1 **SUP. ANTONOVICH:** AND YOU CONFISCATED, WHAT, 2,700 HANDGUNS,
2 RIFLES, ASSAULT WEAPONS?

3

4 **BOB TAYLOR:** YES, SIR, THAT'S CORRECT.

5

6 **SUP. ANTONOVICH:** IF FUNDING WAS NOT AN ISSUE, HOW MANY
7 ADDITIONAL DISARM DEPUTIES WOULD BE REQUIRED TO ACTIVELY
8 ENFORCE PROBATION TERMS AGAINST THIS PARTICULAR POPULATION?

9

10 **BOB TAYLOR:** WELL, BASED UPON THE ABILITY OF THE SHERIFF'S
11 DEPARTMENT TO TRAIN MY STAFF AND BASED UPON SOME NEEDS THAT
12 ARE STIMULATED BY REQUESTS THAT I'VE RECEIVED, I WOULD LIKE TO
13 ADD ANOTHER 10 DISARM POSITIONS DURING THIS BUDGET YEAR.

14

15 **SUP. ANTONOVICH:** SUPERVISOR YAROSLAVSKY AND MY STAFF AND HIS
16 STAFF HAVE MET WITH SOME OF THE GROUP HOME PROVIDERS AND
17 PROBATION TO DISCUSS CERTAIN CHALLENGES THAT EACH OF THEM ARE
18 EXPERIENCING THAT ARE ATTRIBUTED TO INADEQUATE STAFFING
19 RESOURCES, WHICH THE DEPARTMENT HAS INDICATED THAT YOU PLAN TO
20 LOOK AT AND COST OUT. COULD YOU GIVE ME A LITTLE PROGRESS ON
21 THAT?

22

23 **BOB TAYLOR:** I THINK THAT THERE WAS A VERY PRODUCTIVE MEETING
24 THAT WAS HAD THIS PAST WEEK AND I THINK THAT THE RELATIONSHIP
25 THAT WE HAVE WITH THE PROVIDERS IS REALLY GENUINELY A GOOD



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1 RELATIONSHIP. AND THERE CERTAINLY ISN'T ANY DIFFERENCE OF
2 OPINION OR PHILOSOPHY ON THE NEED. IN FACT, AS WE CONTINUE TO
3 EXPAND OUR COMMUNITY CORRECTIONS EFFORT, WE'RE GOING TO BE
4 RELYING MORE AND MORE UPON THEM AND UPON THEIR SERVICES. IN
5 FACT, A FEW MONTHS AGO WHEN I ADDRESSED THE SERVICE PROVIDERS'
6 GROUP, THAT WAS ONE OF THE COMMENTS THAT I MADE. WE DO HAVE
7 SOME STAFFING ISSUES. WE HAVE 30 VACANCIES IN THE PLACEMENT
8 UNIT AT THIS TIME AND WE HOPE TO GET THAT RECONCILED SOON. AND
9 WE DO HAVE A NEED, AS I INDICATED BEFORE, FOR AN ADDITIONAL 50
10 PERSONNEL IN THE PLACEMENT UNIT BECAUSE THERE ARE HEAVY
11 DEMANDS THAT ARE PLACED ON THAT UNIT AND I THINK THAT THOSE
12 DEMANDS ARE GOING TO INCREASE BECAUSE THEY CORRESPOND WITH THE
13 INCREASE IN THE NUMBER OF PEOPLE THAT ARE BEING ARRESTED AND
14 PROCESSED THROUGH THE CRIMINAL JUSTICE SYSTEM. AS YOU KNOW,
15 ABOUT 98 PERCENT OF THE PEOPLE THAT ARE PROCESSED THROUGH THE
16 CRIMINAL JUSTICE SYSTEM ARE PLACED ON PROBATION. THEY MAY BE
17 GIVEN SOME JAIL TIME BUT 98 PERCENT OF THOSE PEOPLE WIND UP
18 BEING OUR CLIENTS.

19
20 **SUP. ANTONOVICH:** THANK YOU.

21
22 **SUP. KNABE:** I JUST-- CAN I FOLLOW UP ON THAT PARTICULAR POINT,
23 MR. CHAIRMAN. ON YOUR STAFFING RATIOS AS IT RELATES TO THE
24 ISSUES RAISED BY THE A.C.H.S.A., YOU'RE TRYING TO GET IT DOWN



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1 TO WHAT? IS IT 23 TO 1, ISN'T THAT WHAT YOU'RE TRYING TO GET
2 DOWN TO VERSUS THE 50 TO 1? IS THAT GOING TO BE SUFFICIENT?

3

4 **BOB TAYLOR:** I BELIEVE IT WILL BE SUFFICIENT.

5

6 **SUP. KNABE:** BECAUSE, I MEAN, OBVIOUSLY, WE GOT OTHER ISSUES TO
7 DEAL WITH.

8

9 **BOB TAYLOR:** CORRECT.

10

11 **SUP. KNABE:** BUT, I MEAN, I MEAN, THAT'S A CRITICAL ELEMENT,
12 THE 1,300 KIDS THAT WE'RE TALKING ABOUT.

13

14 **BOB TAYLOR:** NO, IT ABSOLUTELY IS.

15

16 **SUP. KNABE:** AND DO YOU HAVE A PLAN TO FILL THOSE POSITIONS?

17

18 **BOB TAYLOR:** YES. WE HAVE VERY FEW VACANCIES NOW. I KNOW
19 VACANCIES IS ONE ISSUE. WE HAVE ABOUT 200 VACANCIES RIGHT NOW,
20 WHICH YOU KNOW, CONSIDERING THE SIZE OF OUR ORGANIZATION, IS
21 PRETTY LOW.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HEARD OR HEAR OR HEAR OF THE
24 TESTIMONY THIS MORNING ABOUT THE SUITABLE PLACEMENT ISSUE
25 BEING DISCUSSED BY SOME OF THE STAKEHOLDERS?



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1

2 **BOB TAYLOR:** NO, I DIDN'T HEAR THOSE. I WAS AT THE POLICE
3 MEMORIAL THIS MORNING.

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** DO YOU WANT TO JUST GIVE US A
6 RUNDOWN ON HOW YOU SEE THE SUITABLE PLACEMENT ISSUE FROM YOUR
7 POINT OF VIEW? WHAT WE NEED TO DO TO IMPROVE OUR PERFORMANCE
8 THERE? WHAT YOUR PLANS ARE IN THAT REGARD BUDGET WISE AND
9 RECRUITMENT WISE?

10

11 **BOB TAYLOR:** WELL, WE NEED TO FILL 30 VACANCIES THAT WE
12 CURRENTLY HAVE IN THE PLACEMENT UNIT AND THAT WILL OCCUR AS WE
13 FILL SOME OTHER VACANCIES IN THE DEPARTMENT. WE ADVERTISE
14 THOSE POSITIONS AND...

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** THEY HAVE BEEN VACANT FOR AWHILE,
17 HAVEN'T THEY?

18

19 **BOB TAYLOR:** WELL, THERE'S BEEN AN INCREASE IN THE NUMBER OF
20 VACANCIES IN THAT PARTICULAR UNIT, YES.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** IS THERE ANY PARTICULAR THING
23 DRIVING IT?

24



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1 **BOB TAYLOR:** I THINK IT'S BECAUSE OF THE DIFFICULTY OF THE
2 WORKLOAD. IT'S CERTAINLY A MORE CHALLENGING PART OF THE
3 PROBATION DEPARTMENT THAN, YOU KNOW, DOING CASE WORK IN A
4 FIELD OFFICE, FOR EXAMPLE BECAUSE YOU REALLY HAVE TO GET IN
5 TOUCH WITH THE CLIENT AND WITH THE RESOURCES THAT ARE
6 AVAILABLE TO SERVICE THAT CLIENT SO IT'S A LOT MORE DEMANDING
7 THAN SIMPLY OPERATING A CASELOAD.

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO WHAT IS IT THAT YOU'RE GOING TO
10 BE ABLE TO DO AND THE DEPARTMENT IS GOING TO BE ABLE TO DO TO
11 RECRUIT TO FILL THESE 30 OR MORE VACANCIES?

12

13 **BOB TAYLOR:** I THINK THERE'S TWO THINGS. ONE, I THINK, AS SOME
14 OF THE OTHER POSITIONS IN THE DEPARTMENT FILL UP, THEN,
15 OBVIOUSLY, PEOPLE ARE GOING TO SAY, "WELL, MAYBE THAT
16 PLACEMENT JOB ISN'T SO BAD AFTER ALL. IT MIGHT BE BETTER THAN
17 DRIVING 50 OR 60 MILES TO SOME OTHER JOB." SO THAT'S ONE THING
18 THAT WILL OCCUR. THE OTHER THING THAT WILL OCCUR IS, AS WE
19 INCREASE THE NUMBER OF PEOPLE THAT ARE IN PLACEMENT, THEN
20 THERE SHOULD BE A REDUCTION IN THE WORKLOAD, WHICH SHOULD MAKE
21 THE JOB ASSIGNMENT MORE ATTRACTIVE.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** I UNDERSTAND THE NUMBER OF
24 VACANCIES IS ABOUT 34 LAST WE CHECKED WITH YOUR FOLKS. HOW
25 LONG HAS IT BEEN AT THIS LEVEL?



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1

2 **BOB TAYLOR:** WE'VE HAD A NUMBER OF VACANCIES THERE FOR A PERIOD
3 OF TIME. IT GOT TO THE 30 LEVEL WHICH, WHEN I BECAME AWARE OF
4 IT, WAS ABOUT TWO MONTHS AGO.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** AND IT'S BEEN SUSTAINED AT THIS 30
7 LEVEL VACANCY FOR THE LAST TWO MONTHS?

8

9 **BOB TAYLOR:** YES.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU HAVEN'T BEEN ABLE TO MAKE A
12 DENT IN IT?

13

14 **BOB TAYLOR:** HAVEN'T BEEN ABLE TO MAKE A DENT AT IT AT THIS
15 POINT.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** SO I GUESS I DIDN'T GET AN ANSWER
18 TO MY QUESTION. WHAT IS IT THAT YOU'RE GOING TO DO TO MAKE A
19 DENT IN IT IN THE NEXT TWO MONTHS? HOW DO YOU RECRUIT? WHAT DO
20 YOU DO THAT...?

21

22 **BOB TAYLOR:** A LOT OF IT HAS TO DO WITH THE DESIRABILITY OF THE
23 POSITION. SO, AS OTHER VACANT POSITIONS IN THE DEPARTMENT ARE
24 FILLED UP, THEN PEOPLE WILL SAY, "WELL, I THINK I'LL GO TO
25 PLACEMENT." NOW, THE OTHER PROBLEM THAT'S A PART OF THAT IS



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1 THAT YOU DON'T WANT THEM TO JUST SPEND A TEMPORARY STAY IN
2 PLACEMENT BECAUSE THE JOB ITSELF MAY SEEM UNATTRACTIVE BECAUSE
3 OF THE CASELOAD. SO WHAT I WANT TO DO IS INCREASE THE NUMBER
4 OF PEOPLE THAT WILL BE WORKING IN PLACEMENT SO THERE'S A
5 REDUCTION IN THE CASELOAD SO THAT THE JOB WILL THEN BE MORE
6 ATTRACTIVE.

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT YOU GOT TO GET VACANCIES
9 FILLED TO DO THAT.

10

11 **BOB TAYLOR:** THAT'S CORRECT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** WHERE DO YOU THINK YOU'LL BE 60
14 DAYS FROM NOW, 60 TO 90 DAYS FROM NOW ON THESE PLACEMENTS? ON
15 THESE VACANCIES?

16

17 **BOB TAYLOR:** WELL, I HOPE THAT, 60 DAYS FROM NOW, I'LL BE
18 FILLING A NUMBER OF THOSE EXISTING VACANCIES AND I'M HOPEFUL
19 THAT, IF I'M ABLE TO FILL THESE OTHER POSITIONS THAT I'M
20 REQUESTING IN THE PLACEMENT UNIT, THEN PEOPLE WILL SEE THAT
21 THERE'S SOME LIGHT AT THE END OF THE TUNNEL AND THAT THERE
22 WILL BE A REDUCTION IN THEIR CASELOAD.

23



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT AT THIS POINT YOU SEE NO
2 EVIDENCE THAT YOU'RE GOING TO BE ABLE TO FILL THESE 30 SOME
3 ODD VACANCIES, YOU SEE NO EVIDENCE OF ANY RENEWED INTEREST?

4

5 **BOB TAYLOR:** I DON'T THINK I'LL BE ABLE TO FILL ALL 30 OF THOSE
6 VACANCIES BUT I'LL BE ABLE TO PUT A DENT IN IT. I THINK I'LL
7 BE ABLE TO FILL, YOU KNOW, A THIRD OF THEM, 10 OF THOSE WITHIN
8 THE NEXT 60 DAYS.

9

10 **SUP. KNABE:** DAVID, WHERE ARE WE? I KNOW THAT I THINK HE HAS
11 SOME MONEY IN HIS REQUEST IN RELATIONSHIP TO BEEFING UP HIS
12 RECRUITING UNIT. WHERE ARE WE ON THAT REQUEST? ON THE
13 RECRUITMENT SIDE OF IT?

14

15 **BOB TAYLOR:** THAT'S PART OF THE BUDGET, YEAH. THAT'S PART OF
16 THE STAFF RECRUITMENT IN THE BUDGET. THAT'S IN THE BUDGET,
17 YES. I DON'T HAVE THE EXACT NUMBER OF THOSE POSITIONS. THAT'S
18 ROUGHLY \$400,000 THAT'S GOING INTO RECRUITING MORE PEOPLE TO
19 FILL SOME SPOTS IN RECRUITMENT SO THAT WE CAN DO A BETTER JOB
20 OF RECRUITING PEOPLE.

21

22 **SUP. KNABE:** IS THAT A ONE TIME OR IS THAT ONGOING? IS THAT
23 BEEFING UP THE UNIT?

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **BOB TAYLOR:** THAT WOULD BE AN ONGOING BECAUSE THAT'S STAFF,
2 YES.

3

4 **SUP. KNABE:** THANKS.

5

6 **SUP. YAROSLAVSKY, CHAIRMAN:** YVONNE BURKE?

7

8 **SUP. BURKE:** HOW MANY VACANCIES ARE THERE IN THE SUPERVISORIAL
9 POSITIONS IN PLACEMENT, THE SUPERVISORY POSITIONS? ARE THOSE
10 DISPROPORTIONATELY AT THE TOP LEVEL, THE VACANCIES?

11

12 **BOB TAYLOR:** NO, THERE ARE ABOUT THREE. I DON'T HAVE THOSE
13 EXACT FIGURES WITH ME BUT...

14

15 **SUP. BURKE:** AND PEOPLE HAVE BEEN MOVING UP?

16

17 **BOB TAYLOR:** ONE OF THE PROBLEMS THAT WE HAVE IS WE BRING
18 PEOPLE INTO PLACEMENT AND SOME OF THOSE PEOPLE THAT ARE IN
19 PLACEMENT ARE GETTING PROMOTED SO THEY'RE GOING TO SUPERVISORY
20 POSITIONS AND THAT CREATES A VACANCY AND THAT'S WHY WE'RE
21 HAVING SOME OF THE PROBLEMS THAT WE'RE HAVING NOW. WE JUST HAD
22 AN EXAMINATION FOR SUPERVISORY PROBATION OFFICERS AND A NUMBER
23 OF THE PEOPLE THAT WERE PROMOTED TO THE SUPERVISORY POSITIONS
24 CAME FROM PLACEMENT. SO NOW WE HAVE TO BACKFILL THOSE
25 POSITIONS BASED UPON PROMOTION. AND WHEN WE HAVE A NUMBER OF



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 POSITIONS THAT ARE VACANT, PEOPLE MAY NOT WANT TO RUN TO
2 PLACEMENT RIGHT AWAY WHEN THEY SEE THAT THE CASELOAD AND THE
3 WORKLOAD THERE IS A LITTLE BIT MORE INTENSE THAN IT IS IN SOME
4 OF THE OTHER POSITIONS. NOT THAT THEY'RE IN WORK AVOIDANCE BUT
5 SOME PEOPLE ARE.

6

7 **SUP. BURKE:** DOES THAT ISSUE PERTAIN TO PLACEMENT OF WHERE
8 THERE'S PEOPLE IN SOME INSTANCES FEEL THEY CAN MAKE MORE MONEY
9 IF THEY DON'T TAKE SUPERVISOR BECAUSE THEY WOULD GET THE
10 OVERTIME IN THE OTHER POSITIONS? AND THERE'S AN ISSUE IN TERMS
11 OF THEIR SALARIES?

12

13 **BOB TAYLOR:** I DON'T BELIEVE SO. THEY GET OVERTIME AS
14 SUPERVISORY POSITIONS, AS WELL, SO THAT SHOULD NOT BE AN
15 ISSUE.

16

17 **SUP. BURKE:** IN PLACEMENT THAT IS NOT AN ISSUE? IT'S AN ISSUE
18 SOME OTHER PLACE THAN PROBATION?

19

20 **BOB TAYLOR:** IT SHOULD NOT BE AN ISSUE.

21

22 **SUP. BURKE:** IT SHOULD NOT BE.

23

24 **BOB TAYLOR:** NO. IF THEY WORK OVERTIME IN PLACEMENT, THEY'RE
25 GOING TO BE COMPENSATED FOR THEIR OVERTIME.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. BURKE:** ARE THERE OPPORTUNITIES FOR OVERTIME THERE?

3

4 **BOB TAYLOR:** YEAH. THEY'RE COVERED BY THE FAIR LABOR STANDARDS
5 ACT LIKE EVERYBODY ELSE. IT SHOULDN'T BE AN ISSUE.

6

7 **SUP. BURKE:** WE MET WITH SOME PEOPLE ON THAT.

8

9 **BOB TAYLOR:** I'M SORRY?

10

11 **SUP. BURKE:** WE DID MEET WITH SOME OF THEM ON THAT ISSUE.

12

13 **BOB TAYLOR:** OKAY.

14

15 **SUP. BURKE:** I THOUGHT WE SHARED IT WITH YOU.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. ANYTHING ELSE?

18

19 **BOB TAYLOR:** CAN I JUST-- I KNOW IT'S LATE. I KNOW YOU WANT
20 TO...

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** NO, GO AHEAD. YOU'RE HERE.

23

24 **BOB TAYLOR:** BUT ONE OF THE THINGS THAT I WANTED TO DO IS I
25 WANTED TO REALLY TAKE THIS OPPORTUNITY TO THANK THE BOARD AND



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 THANK THE CHIEF ADMINISTRATIVE OFFICER FOR YOUR SUPPORT, YOUR
2 GUIDANCE AND YOUR DIRECTION. I FULLY UNDERSTAND THAT THIS
3 DEPARTMENT HAS MADE SOME SIGNIFICANT PROGRESS IN THE PAST YEAR
4 AND I DON'T BELIEVE THAT THAT PROGRESS WOULD HAVE BEEN
5 POSSIBLE IN THE RELATIVELY SHORT PERIOD OF TIME WITHOUT YOUR
6 SUPPORT, WITHOUT YOUR HELP. AND, YOU KNOW, WHEN I TOOK THIS
7 JOB ABOUT A YEAR AGO, I LOOKED AT THE PROBATION DEPARTMENT AND
8 I SAW A NEED FOR IMPROVEMENT ON MANY DIFFERENT FRONTS. AND I
9 SAW THE NEED FOR ME TO CONFRONT ISSUES AND TO ESTABLISH
10 PRIORITIES AND TO DIRECT AND TO TRANSFORM THIS ORGANIZATION
11 INTO A YET UNIDENTIFIED FUTURE STATE. WE'RE NOT THERE YET, IN
12 OTHER WORDS. BUT I RECOGNIZED THE NEED FOR CHANGE AND THIS
13 HASN'T BEEN AN EASY TASK FOR ME AND I DON'T THINK IT'S BEEN AN
14 EASY TASK FOR YOU AND I JUST WANTED YOU TO KNOW THAT I VERY
15 MUCH APPRECIATED YOUR SUPPORT, YOUR DIRECTION, YOUR CRITICISM.
16 ALL OF IT IS VERY WELCOMED. ONE OTHER ISSUE THAT I WOULD LIKE
17 TO BRING TO YOUR ATTENTION THAT IS NEURAL BEHAVIORAL SCREENING
18 THAT WE HAVE IN PROGRESS RIGHT NOW FOR JUVENILES. WE'VE HIRED
19 A COMPANY THAT'S BEEN DOING SOME SCREENING OF KIDS THAT ARE
20 ENTERING OUR JUVENILE HALL AND SOME OF THE EVIDENCE THAT'S
21 COMING OUT OF THAT AND SOME OF YOUR DEPUTIES HAVE SEEN A
22 PRESENTATION OF THIS HAS REALLY BEEN QUITE ASTOUNDING. AND SO
23 WHAT I'D LIKE TO DO IS CONTINUE WITH THAT PROJECT. I'VE TALKED
24 TO THE DIRECTOR OF MENTAL HEALTH AND HE'S WILLING TO HELP ME
25 OUT WITH SOME FUNDING BUT I WOULD LIKE SOME ADDITIONAL FUNDING



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1 IN THE NEIGHBORHOOD OF \$1.5 MILLION TO CONTINUE THIS STUDY TO
2 DEVELOP AN ASSESSMENT TOOL SO THAT WE CAN BEGIN ASSESSING ALL
3 KIDS THAT COME INTO JUVENILE HALL AND PROVIDE THEM WITH
4 SERVICES RIGHT FROM THE POINT THAT THEY ENTER JUVENILE HALL.
5 SOME OF THE THINGS THAT WE'RE FINDING OUT AND I'M JUST GOING
6 TO TAKE A MINUTE, I'M NOT GOING TO GO OVER ALL THE DATA THAT
7 WE'VE DEVELOPED SO FAR. BUT WE HAVE FOUND, FOR EXAMPLE, THAT
8 MAYBE 5 TO 10 PERCENT OF OUR KIDS SUFFER FROM PETIT MAL
9 SEIZURES. SO THEY DON'T HAVE AN EPILEPTIC SEIZURE LIKE YOU
10 WOULD NORMALLY THINK OF SOMEBODY, YOU KNOW, FALLING DOWN ON
11 THE GROUND AND ROLLING AROUND AND HAVING A SEIZURE IN THAT
12 SENSE BUT WHAT THEY HAVE ARE PETIT MAL SEIZURES SO THAT THEY
13 KIND OF PHASE OUT AND SO THEY'RE NOT INTERACTIVE WITH THE
14 ENVIRONMENT AROUND THEM SO IT'S NO WONDER THAT THERE'S A
15 CORRELATION WITH SOME OF THESE KIDS AND LEARNING DISABILITIES
16 AND OTHER KINDS OF PROBLEMS. AND THAT'S WHY I'D LIKE TO
17 CONTINUE WITH THIS PARTICULAR STUDY.

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** HAVE YOU PUT THAT IN-- HAVE YOU
20 COMMUNICATED THAT TO THE C.A.O. AT ALL?

21

22 **BOB TAYLOR:** WE HAVE COMMUNICATED IT...

23



**The Meeting Transcript of
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1 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT IS THE MONEY YOU'RE USING--
2 WHERE ARE YOU GETTING THE MONEY YOU'RE USING FOR THE PROGRAM
3 NOW?

4

5 **BOB TAYLOR:** WE USED \$300,000 OF MONEY THAT WE HAD AVAILABLE TO
6 INITIATE...

7

8 **SUP. YAROSLAVSKY, CHAIRMAN:** AND HOW LONG WILL THAT LAST?

9

10 **BOB TAYLOR:** IT'S ALMOST RUN ITS COURSE.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WE'LL ASK THE C.A.O. TO LOOK
13 AT IT AND COME BACK TO US WHEN WE GET TO THE CHANGES.

14

15 **BOB TAYLOR:** THANK YOU VERY MUCH.

16

17 **SUP. YAROSLAVSKY, CHAIRMAN:** I WOULD SUGGEST, IF YOU WANT TO
18 KEEP IT GOING THAT YOU KEEP FINDING MONEY BECAUSE IT'S GOING
19 TO BE-- I MEAN AT LEAST FOR THE NEXT SIX WEEKS. I DON'T THINK
20 WE'RE GOING TO MAKE ANY-- WHEN IS OUR BUDGET, FINAL BUDGET,
21 NOT FINAL BUT-- JUNE 18TH. SO IT'S ABOUT A MONTH, FIVE WEEKS.

22

23 **C.A.O. JANSSEN:** WE HAVE SET ASIDE, UNLIKE EVERY OTHER
24 DEPARTMENT, WE HAVE SET ASIDE UNALLOCATED MONEY TO BE SPENT IN



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 PROBATION PRIMARILY RELATED TO D.O.J. ISSUES BUT IT COULD BE
2 USED FOR WHATEVER YOUR BOARD CHOOSES TO USE IT FOR.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. THANK YOU, BOB.

5

6 **BOB TAYLOR:** THANK YOU VERY MUCH.

7

8 **SUP. ANTONOVICH:** MR. JANSSEN? LET ME ASK, MR. CHAIRMAN, ON
9 FEBRUARY 20TH, WE HAD A MOTION BEFORE THIS BOARD WHICH WAS TO
10 RECONFIGURE CHALLENGER CAMPS AND I WILL QUOTE FROM THAT
11 MOTION. "PROBATION, WITH THE DIRECTION OF C.A.O., BE DIRECTED
12 TO IDENTIFY AND COST OUT THE CAPITAL IMPROVEMENTS NECESSARY TO
13 ALTER THE PHYSICAL PLAN OF THE SIX CHALLENGER CAMPS TO BE
14 CONSISTENT WITH PLANNED STAFFING AND EVIDENCE-BASED PRACTICES
15 AND SERVICES; THAT THE PROBATION DEPARTMENT, WITH ASSISTANCE
16 OF THE C.A.O., BE DIRECTED TO EXPLORE THE AVAILABILITY OF
17 FUNDING FROM THE STATE OF CALIFORNIA FOR BOTH THE CAPITAL
18 IMPROVEMENTS TO THE CHALLENGER CAMP FACILITIES AND THE
19 INCREASED OPERATING COSTS THAT WOULD BE ASSOCIATED WITH SUCH
20 CHANGES IN THE PHYSICAL PLANT. THE C.A.O. BE DIRECTED TO
21 DETERMINE THE TIMEFRAME OF COMPLETING THE RECONFIGURATION OF
22 THE CHALLENGER CAMPS. THE PROBATION DEPARTMENT AND THE C.A.O.
23 WOULD PROVIDE A JOINT WRITTEN REPORT TO THE BOARD WITH THE
24 ABOVE INFORMATION WITHIN 60 DAYS." NOW THAT AMENDMENT-- MOTION
25 WAS LATER AMENDED TO INCLUDE A REVIEW FOR ALL THE CAMPS AND



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1 NOWHERE DOES IT DIRECT THE C.A.O. TO IDENTIFY AND SET ASIDE
2 COUNTY GENERAL FUNDS. NOWHERE DOES IT TELL IN THE MOTION, DOES
3 IT DIRECT THE C.A.O. TO ESTABLISH A CAPITAL PROJECT. AND, AT
4 THAT TIME, I EXPRESSED A GREAT DEAL OF CONCERN BECAUSE OF THE
5 RELUCTANCE TO SUPPORT THE MOTION AT THAT TIME BECAUSE I WANTED
6 MY STAFF TO HAVE THE OPPORTUNITY OF A ONE-WEEK CONTINUANCE TO
7 REVIEW THE MOTION AND THAT THERE WOULD BE COMMUNITY INPUT. I
8 TALKED ABOUT THE TOWN COUNCILS. I WAS NOT PREPARED TO MAKE A
9 POLICY DECISION. AFTER FURTHER DISCUSSION BY THE BOARD, WE
10 AGREED TO SUPPORT THE MOTION FOR A REPORT BACK BUT ONLY TO
11 LEARN A WEEK AGO GO, NOW, THAT WE NOW HAVE FUNDS BEING SPENT
12 AS A RESULT OF THAT MOTION BUT THAT \$2 MILLION HAS BEEN SET
13 ASIDE FOR CAPITAL PROJECT TO, "CONTINUE THE DEVELOPMENT OF
14 OPTIONS OR INITIATE DESIGN ACTIVITIES." MY STAFF REVIEWED THE
15 TRANSCRIPT FROM THE MEETING AND HERE IS WHAT IT SAYS ON THE
16 RECORD, ON PAGE 73, SUPERVISOR YAROSLAVSKY SAYS, "THIS IS
17 MERELY AN ANALYSIS AND A BREAKDOWN OF HOW MUCH IT WOULD BE SO
18 THAT WE WOULD KNOW IF WE ARE EVEN IN THE BALLPARK ON A 25
19 PERCENT MATCH FOR FUNDING FROM THE STATE, THAT IT IS BASICALLY
20 A REPORT BACK. IT IS NOT A DECISION TO DO IT BUT IT'S A REPORT
21 BACK. SO WE ARE NOT MAKING A POLICY DECISION ON ANYTHING OTHER
22 THAN TO GET SOME INFORMATION." THAT'S ON PAGE 80. ON PAGE 84,
23 "ALL IT IS IS GETTING THE INFORMATION". ON PAGE 91, "ALL IT
24 WAS IS A MICROMANAGED COSTING OUT, NOT A DECISION TO..."

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** MIKE, I UNDERSTAND-- JUST LET ME
2 INTERJECT. I MEAN YOU CAN READ IT UNTIL YOU'RE DONE BUT I JUST
3 WONDERED, WHAT EVIDENCE DO YOU HAVE THAT A DECISION HAS BEEN
4 MADE?

5

6 **SUP. ANTONOVICH:** WELL, WE NOW UNDERSTAND THAT IT'S IN THE
7 BUDGET AND WE HAVE THAT INFORMATION. AND MY POINT IS THAT...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WELL, MAYBE-- LET'S GET
10 THAT STRAIGHT. WHY DON'T WE JUST GET THAT STRAIGHT.

11

12 **SUP. ANTONOVICH:** WE NOW HAVE APPROPRIATED \$2 MILLION IN
13 PROPOSED 2007/2008 CAPITAL PROJECTS BUDGET TO CONTINUE THE
14 DEVELOPMENT OF OPTIONS OR INITIATE DESIGN ACTIVITIES, BOTH OF
15 WHICH WOULD BE IN THE DIRECTION OF THE BOARD. AGAIN, IT IS OUR
16 INTENT THAT ANY UNEXPECTED...

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** WHAT WAS THE LAST THING YOU JUST
19 READ? WHICH WOULD BE WHAT?

20

21 **SUP. ANTONOVICH:** AGAIN-- WAIT A MINUTE. LET ME FINISH. IF YOU
22 WANT ON YOUR TIME...

23

24 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, BUT, MIKE-- WELL IT IS ALL
25 OF OUR TIME. I MEAN, TO READ THE TRANSCRIPT, I THINK WE ALL



**The Meeting Transcript of
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1 KNOW WHAT YOU'RE DRIVING AT. LET'S GET THE ANSWER TO WHAT
2 YOU'RE DRIVING AT, ALL RIGHT?

3

4 **SUP. ANTONOVICH:** WHAT WE'RE DRIVING AT IS A REPORT BACK AS TO
5 WHAT DIRECTION WE ARE TO GO WAS NOT, AT THAT TIME WHEN WE
6 VOTED ON THAT MOTION, TO PUT MONEY-- WAS TO PUT MONEY IN A
7 BUDGET...

8

9 **SUP. YAROSLAVSKY, CHAIRMAN:** SO ASK MR. JANSSEN TO RESPOND TO
10 THAT.

11

12 **SUP. ANTONOVICH:** IT WAS A REPORT BACK FOR THIS BODY TO MAKE A
13 DECISION AND DETERMINE WHAT WE WERE TO DO IF WE WERE TO DO
14 WHATEVER WE WERE TO DO.

15

16 **SUP. YAROSLAVSKY, CHAIRMAN:** OKAY. MR. JANSSEN, CAN YOU REPLY
17 TO THAT?

18

19 **SUP. ANTONOVICH:** AND THE POINT I'M TRYING TO POINT OUT IS, MR.
20 JANSSEN, WE NEED TO HAVE, YOU KNOW, STRAIGHT TALK. AND, WHEN
21 WE HAVE A REPORT BACK, HAVE THE REPORT, LET US DISCUSS IT HERE
22 AND WE'LL DO WHAT WE'RE GOING TO DO AND THEN DIRECT YOU TO PUT
23 IT IN OR NOT PUT IT IN. BUT A CAPITAL PROJECT WAS ESTABLISHED
24 AND FUNDS HAVE ALREADY BEEN SPENT. I BELIEVE IT WAS \$300,000
25 IN THAT DIRECTION.



**The Meeting Transcript of
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1

2 **C.A.O. JANSSEN:** NO, NO, NO, NO.

3

4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT, WHY DON'T-- I RECOGNIZE
5 MR. JANSSEN TO SET THIS STRAIGHT AND TELL US WHAT YOU'VE DONE
6 AND WHAT...

7

8 **C.A.O. JANSSEN:** THE DIRECTION FROM THE BOARD, AS AMENDED BY
9 YOU, WAS TO IDENTIFY THE MAGNITUDE OF THE COST OF CHANGING OR
10 IMPROVING THE FACILITIES, TAKING ADVANTAGE OF THE STATE \$400
11 MILLION BY IMPROVING THE FACILITIES, OUR CAMP FACILITIES,
12 BASED ON A PODULAR SYSTEM, ALL OF THIS IS IN THE DISCUSSION,
13 AND TO COME BACK WITH THAT COST AND A REPORT. WE DETERMINED,
14 RIGHTLY OR WRONGLY, WE DID NOT HAVE THE STAFF ABILITY TO
15 DETERMINE THAT COST. WE HIRED A FIRM, PAID THEM \$48,000 TO DO
16 THAT STUDY. IT IS IN DRAFT. IT WILL BE READY FOR
17 DELIBERATIONS. AND IT INDICATES THAT IT'LL COST ABOUT A
18 BILLION DOLLARS TO DO IT. THERE'S NO DECISION ABOUT WHETHER OR
19 NOT TO DO IT. IT'S INFORMATION. NOW, ON OUR OWN VOLITION, WE
20 SET ASIDE, ADDED TO THE PROPOSED BUDGET, \$2 MILLION IN CASE
21 THE BOARD WANTS TO DO ANYTHING. IT IS TOTALLY YOUR DECISION.
22 IT IS NOT ANYTHING OTHER THAN SETTING ASIDE IN THE PROPOSED
23 BUDGET FOR YOUR DISCUSSION IN JUNE \$2 MILLION.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. ANTONOVICH:** BUT THE MOTION WAS TO HAVE A REPORT BACK AND
2 THEN THE BOARD AT THAT TIME WOULD MAKE THOSE DECISIONS AND
3 GIVE INPUT BUT NOT TO UNILATERALLY PUT IT IN THE PROPOSED
4 BUDGET.

5

6 **C.A.O. JANSSEN:** THE PROPOSED BUDGET IS MY PROPOSED BUDGET. I
7 CHOSE, ON MY OWN VOLITION, TO PUT IN \$2 MILLION. I DO NOT NEED
8 YOUR APPROVAL TO DO THAT. IT'S NOW YOUR CHOICE IN JUNE WHAT TO
9 DO WITH IT.

10

11 **SUP. ANTONOVICH:** BUT THE DECISION ON CHALLENGER WAS TO BE
12 DISCUSSED AND THERE WERE TO BE PUBLIC MEETINGS.

13

14 **C.A.O. JANSSEN:** THERE IS NO DECISION ON CHALLENGER.

15

16 **SUP. ANTONOVICH:** THE DECISION ON THAT MOTION ON CHALLENGER WAS
17 TO HAVE PUBLIC INPUT AND NOT...

18

19 **SUP. KNABE:** WHICH WE WILL HAVE.

20

21 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'RE MAKING A MOUNTAIN OUT OF A
22 MOLEHILL. YOU REALLY ARE.

23

24 **SUP. ANTONOVICH:** WE'VE ALREADY SPENT, I BELIEVE, IT'S 280,000?

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL HE'S DONE IS HE'S...

2

3 **C.A.O. JANSSEN:** NO. NO, WE'VE SPENT \$48,000...

4

5 **SUP. YAROSLAVSKY, CHAIRMAN:** LET ME JUST SAY THIS, OKAY?

6

7 **SUP. ANTONOVICH:** \$300,000.

8

9 **C.A.O. JANSSEN:** NO, WE HAVEN'T.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU'VE YOURSELF ALL STIRRED UP AND
12 YOU CAN'T DISENGAGE FROM IT. IF YOU'D JUST LISTEN FOR A
13 SECOND...

14

15 **SUP. ANTONOVICH:** WE ASKED FOR A REPORT BACK, I EXPECT A REPORT
16 BACK.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** JUST LISTEN. YOU'RE GOING TO GET A
19 REPORT BACK. YOU'RE GOING TO GET A REPORT BACK. AND THE TWO
20 MILLION HE HAS SET ASIDE IS NOT AUTHORIZED TO BE SPENT, IS IT,
21 MR. JANSSEN?

22

23 **C.A.O. JANSSEN:** NO.

24



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **SUP. YAROSLAVSKY, CHAIRMAN:** AND ONLY THE BOARD OF SUPERVISORS
2 WILL BE ABLE TO AUTHORIZE THE SPENDING ON THAT FOR THIS
3 PURPOSE OR ANY OTHER PURPOSES, FOR THAT MATTER. THAT'S ALL.
4 HE'S JUST SET IT ASIDE. THERE IS A BILLION DOLLARS SET ASIDE
5 IN DIFFERENT LINE ITEMS LIKE THAT THAT NEED...

6

7 **SUP. KNABE:** WELL, WE GOT A \$20 BILLION PROPOSED BUDGET SO, I
8 MEAN, THAT WE'RE GOING TO DISCUSS IN FINAL AND NOT ONE DIME OF
9 IT SPENT YET.

10

11 **SUP. YAROSLAVSKY, CHAIRMAN:** BUT ALL HE'S DONE, I MEAN, I KNOW
12 WHAT YOU'RE CONCERNED ABOUT BUT I THINK YOU'RE UNJUSTLY
13 CONCERNED ABOUT IT-- LET ME FINISH. WHAT YOU THINK HAPPENED IS
14 THAT HE PUT \$2 MILLION IN FOR THIS WITHOUT BOARD APPROVAL.
15 WHAT HE'S SAYING IS-- AND WHAT ALL OF US WHO FOLLOW THIS HAVE
16 KNOWN SINCE IT WAS RAISED JUST BY ASKING A QUESTION, IS THAT
17 YOU'VE SET ASIDE THAT 2 MILLION. IT IS NOT SPENDABLE FOR THIS.
18 JUST BECAUSE IT'S IN YOUR BUDGET DOESN'T MEAN IT'S SPENDABLE
19 FOR THIS. IT WILL REQUIRE THE BOARD'S AFFIRMATIVE ACTION TO
20 SPEND IT ON THIS. THAT'S ALL IT IS. HE COULD HAVE PUT IT IN
21 SOME OTHER ACCOUNT OR SOMETHING ELSE. HE DECIDED TO DO IT THAT
22 WAY. IT'S NO BIG DEAL. YOU STILL HAVE YOUR SHOT AT IT, AS ALL
23 FIVE OF US DO. AND IT'S-- TO SPEND 15 MINUTES BEATING HIM UP
24 OVER SOMETHING LIKE THIS AT THIS HOUR IS NOT YOUR TIME, IT'S
25 OUR TIME.



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1

2 **SUP. ANTONOVICH:** THE PROBLEM IS WE DEVIATED FROM THE INTENT OF
3 THE MOTION AND THAT DECISION ON THAT INTENT...

4

5 **C.A.O. JANSSEN:** NO, WE DID NOT.

6

7 **SUP. YAROSLAVSKY, CHAIRMAN:** IT WAS MY MOTION AND I KNOW WHAT
8 THE INTENT WAS.

9

10 **SUP. ANTONOVICH:** IT WAS YOUR MOTION BUT IT WAS ALSO AMENDED
11 AND THERE WAS FULL DISCUSSION BY THE FIVE SUPERVISORS AS TO A
12 REPORT BACK. AND ALL I'M SAYING IS THAT WE SHOULD HAVE A
13 REPORT BACK AND THEN DISCUSS IT.

14

15 **SUP. YAROSLAVSKY, CHAIRMAN:** WELL, WHAT DO YOU WANT TO DO?

16

17 **SUP. KNABE:** WELL, WHAT DO YOU WANT TO DO?

18

19 **SUP. YAROSLAVSKY, CHAIRMAN:** IT'S A LITTLE LATE NOW. I MEAN...

20

21 **C.A.O. JANSSEN:** WELL, NO, IT'S NOT. I WILL MOVE THE \$2 MILLION
22 IN CHANGE LETTER OUT OF THAT ACCOUNT AND I WILL REMOVE THE
23 ANTELOPE VALLEY ANIMAL CONTROL BUILDING THAT I PUT IN THE
24 BUDGET BECAUSE I BELIEVED IT WAS A PRIORITY FOR ANTELOPE
25 VALLEY. IT WAS NOT A DIRECTION OF THE BOARD. IT WAS NOT A



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1 DIRECTION OF YOUR OFFICE. I CAN REMOVE IT, AS WELL. THE
2 PROPOSED BUDGET IS SIMPLY A PROPOSED BUDGET. WE WILL MOVE THE
3 \$2 MILLION INTO ANOTHER ACCOUNT. THE REPORT WILL BE DONE FOR
4 DISCUSSION AND DELIBERATION AS INTENDED AND YOU CAN DECIDE AT
5 THAT POINT WHAT YOU WANT TO DO WITH IT.

6

7 **SUP. ANTONOVICH:** I JUST WANT THE INTEGRITY OF A MOTION TO BE
8 UPHELD WHEN WE ASK FOR A REPORT BEFORE WE DO ANY OTHER
9 DISCUSSION ON A PARTICULAR AREA THAT WAS DISCUSSED.

10

11 **SUP. KNABE:** DO YOU NOT SUPPORT THE IMPROVEMENTS?

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** APPARENTLY NOT.

14

15 **SUP. ANTONOVICH:** I WANT TO HAVE COMMUNITY INPUT AS TO THE TYPE
16 OF IMPROVEMENT WE'RE GOING TO DO...

17

18 **C.A.O. JANSSEN:** AND YOU WILL HAVE. THERE'S BEEN NO DECISION
19 ABOUT ANYTHING. YOU ACTUALLY HAVE \$2 MILLION THAT YOU CAN
20 SPEND ANY WAY YOU WANT.

21

22 **SUP. YAROSLAVSKY, CHAIRMAN:** YOU DO WHAT YOU WANT TO DO.

23

24 **SUP. ANTONOVICH:** I KNOW BUT WE'VE ALREADY SPENT 300,000...

25



**The Meeting Transcript of
The Los Angeles County Board of Supervisors**

1 **C.A.O. JANSSEN:** NO, WE HAVE NOT.

2

3 **SUP. KNABE:** SPENT 48,000.

4

5 **C.A.O. JANSSEN:** WE HAVE SPENT \$100,000. 48,000 FOR THE STUDY,
6 THE 52,000 FOR PUBLIC WORKS. THAT'S IT.

7

8 **SUP. KNABE:** YOU CAN KEEP THE 2 MILLION IN FOR ME.

9

10 **C.A.O. JANSSEN:** WE'LL MOVE THE 2 MILLION TO THE FOURTH
11 DISTRICT.

12

13 **SUP. YAROSLAVSKY, CHAIRMAN:** I THINK WE'RE DONE WITH THE PUBLIC
14 HEARING.

15

16 **C.A.O. JANSSEN:** SORRY. HE SPOKE FIRST.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** I WANT TO MOVE THAT THE BOARD
19 RECEIVE AND FILE AND TAKE UNDER ADVISEMENT VARIOUS
20 SUPPLEMENTAL BUDGET REQUESTS AND COMMENTS MADE DURING THE
21 PUBLIC BUDGET HEARINGS COMMENCING MAY 9TH, 2007, AND MAKE A
22 FINDING THAT A NOTICE OF PUBLIC BUDGET HEARINGS WAS GIVEN IN
23 ACCORDANCE WITH SECTION 29080 OF THE GOVERNMENT CODE THAT SAID
24 HEARINGS COMMENCED ON THE NINTH DAY OF MAY, 2007 PURSUANT TO
25 SAID NOTICE AND AS REQUIRED BY SECTION 29081 OF THE GOVERNMENT



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1 CODE. I ALSO MOVE THAT THE BOARD CLOSE THE PUBLIC BUDGET
2 HEARINGS FOR PURPOSES OF ORAL TESTIMONY FINDING THERE ARE NO
3 PERSONS WHO HAVE NOT BEEN GIVEN THE OPPORTUNITY TO BE HEARD
4 BUT TO ALLOW MAXIMUM PUBLIC INPUT PERMIT ADDITIONAL WRITTEN
5 TESTIMONY AND REQUESTS TO BE FILED THROUGH THE CLOSE OF
6 BUSINESS FRIDAY, MAY 18TH, 2007. IN ADDITION, THE BOARD WILL
7 RECONFIRMS THAT BUDGET DELIBERATIONS WILL BEGIN ON MONDAY JUNE
8 18TH, 2007, 9:30 A.M.

9

10 **SUP. ANTONOVICH:** SECOND.

11

12 **SUP. YAROSLAVSKY, CHAIRMAN:** DEADLINE IS NEXT FRIDAY?

13

14 **SUP. YAROSLAVSKY, CHAIRMAN:** DEADLINE FOR...

15

16 **CLERK SACHI HAMAI:** IT'S FRIDAY, MAY 18TH.

17

18 **SUP. YAROSLAVSKY, CHAIRMAN:** FOR FRIDAY MAY 18TH. THAT'S A WEEK
19 FROM FRIDAY, CORRECT? FOR WHAT, THE DEADLINE IS FOR?

20

21 **CLERK SACHI HAMAI:** FOR FILING ANY WRITTEN REQUESTS.

22

23 **SUP. YAROSLAVSKY, CHAIRMAN:** YEAH, FROM BOARD MEMBERS OR
24 ANYBODY ELSE.

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1 **SUP. KNABE:** MR. JANSSEN TO PUT ANY OF MY LETTER REQUESTS IN
2 THE PROPOSED BUDGET FOR DISCUSSION.

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4 **SUP. YAROSLAVSKY, CHAIRMAN:** ALL RIGHT. WITHOUT OBJECTION,
5 UNANIMOUS VOTE. ANTONOVICH SECONDED.

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2 I, JENNIFER A. HINES, Certified Shorthand Reporter
3 Number 6029/RPR/CRR qualified in and for the State of
4 California, do hereby certify:

5 That the transcripts of proceedings recorded by the
6 Los Angeles County Board of Supervisors May 9th, 2007,
7 were thereafter transcribed into typewriting under my
8 direction and supervision;

9 That the transcript of recorded proceedings as
10 archived in the office of the reporter and which
11 have been provided to the Los Angeles County Board of
12 Supervisors as certified by me.

13 I further certify that I am neither counsel for, nor
14 related to any party to the said action; nor
15 in anywise interested in the outcome thereof.

16 IN WITNESS WHEREOF, I have hereunto set my hand this
17 29th day of May 2007 for the County records to be used only
18 for authentication purposes of duly certified transcripts
19 as on file of the office of the reporter.

20

21 JENNIFER A. HINES

22 CSR No. 6029/RPR/CRR

23

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